CITY OF ST. AUGUSTINE CITY COMMISSION
SPECIAL MEETING AGENDA

THURSDAY, SEPTEMBER 09, 2021

5:05 P.M.

*Will immediately follow the Community Redevelopment Agency Special Meeting

ALCAZAR ROOM

A G E N D A

1. Call to Order.
   Roll Call.

2. General Public Comments.

3. Public Hearing – Consideration of Resolution 2021-35, establishing the tentative millage rate for the Fiscal Year 2021-2022 Budget.

4. Public Hearing, First Reading – Consideration of Ordinance 2021-23, establishing the proposed budget for Fiscal Year 2021-2022.

5. Adjourn.

NOTICES: In accordance with Florida Statute 286.0105: "If any person decides to appeal any decision made by the City Commission with respect to any matter considered at this scheduled meeting or hearing, the person will need a record of the proceedings, and for such purpose the person may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based." In accordance with the Americans with Disabilities Act, persons needing a special accommodation to participate in this proceeding should contact the individual or agency sending notice not later than seven days prior to the proceeding at the address given on the notice. Telephone (904) 825-1007; 1-800-955-8771 (TDB) or 1-800-955-8770 (V), via Florida Relay Service. Please note that one or more members of the City Commission or its appointed boards or committees may attend this meeting and participate, however they may not engage in a discussion or debate amongst themselves on any issue that will likely come before their respective elected or appointed body. The materials prepared and presented are part of the City's ongoing Florida Public Records and Government in the Sunshine compliance and are not intended to be relied upon or to reach investors or the trading markets.

CITY OF ST. AUGUSTINE

M E M O R A N D U M

TO: John Regan, PE
City Manager

DATE: August 31, 2021

RE: Resolution No. 2021-35
Ordinance 2021-23

Please place on the September 9th, 2021 Special City Commission Meeting Agenda, Resolution No. 2021-35 to approve the tentative millage rate and Ordinance No. 2021-23 to approve the annual budget for FY 2021/2022.

If you have any questions, please feel free to contact me.

Sincerely,

Mark E. Simpson, CPA
Director of Financial Services

Attachments

CC: Darlene Galambos, City Clerk
Melissa Wissel, Communications Manager

RESOLUTION 2021-35

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF ST. AUGUSTINE, FLORIDA ADOPTING THE TENTATIVE LEVY OF AD VALOREM TAXES FOR FISCAL YEAR 2021-2022.

WHEREAS, the City Commission of the City of St. Augustine, Florida has conducted a public hearing on its tentative millage rate of 7.500 mills and has determined its rolled back rate is 7.2269 mills as required by Florida Statute 200.065;

NOW, THEREFORE, BE IT RESOLVED by the City Commission of the City of St. Augustine, Florida that:

The Fiscal Year 2021-2022 tentative millage rate of the City of St. Augustine, Florida is 7.500 mills which represents an increase in the rolled-back rate of 7.2269 mills of 3.78 percent.

ADOPTED at a special meeting of the City Commission of the City of St. Augustine, Florida commenced at 6:00 p.m. this 9th day of September, 2021.

Tracy W. Upchurch
Mayor-Commissioner

ATTEST:

Darlene Galambos
City Clerk

ORDINANCE NO. 2021-23

AN ORDINANCE OF THE CITY OF ST. AUGUSTINE, FLORIDA, RATIFYING, APPROVING AND ADOPTING THE ANNUAL BUDGET OR BUDGET ESTIMATES OF REVENUES AND EXPENDITURES FOR THE CITY OF ST. AUGUSTINE, FLORIDA, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; PROVIDING FOR REPEAL OF ORDINANCES IN CONFLICT HEREWITH; PROVIDING FOR SEVERANCE OF INVALID PROVISIONS; AND PROVIDING FOR AN EFFECTIVE DATE.

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF ST. AUGUSTINE, FLORIDA AS FOLLOWS:

Section 1. The annual budget estimates of revenues and expenditures of the City of St. Augustine, Florida for the Fiscal Year 2021-2022, as prepared, amended and submitted to the City Commission of the City of St. Augustine, Florida by the City Manager, as considered and acted upon by said City Commission, under and by authority of the Charter of said City and the Laws of Florida, are hereby ratified, approved and adopted by the City Commission of said City, and the amounts of money set forth therein are hereby appropriated.

Section 2. The said budget of revenues and expenditures adopted for the ensuing Fiscal Year 2021-2022 shall be spread in full upon the minutes of the City Commission.

Section 3. The appropriations within an activity or sub-activity for Fiscal Year 2020-2021 and Fiscal Year 2021-2022 may be transferred within by the City Manager for the purpose of equalization, when necessary.

Section 4. All funds for the current Fiscal Year 2020-2021 and budgeted Fiscal Year 2021-2022 may over-expend adopted budgets to the extent that actual revenues exceed the adopted budget.

Section 5. All unencumbered appropriations, except for special projects or commitments, be and are canceled as of September 30, 2021, and the City Director of Finance is directed to transfer all appropriation credit balances to unappropriated surplus and place to the credit of all appropriation accounts which show a debit balance for the Fiscal Year 2020-2021 an amount from unappropriated surplus to balance same and to close all such accounts for the Fiscal Year 2020-2021.

Section 6. If any provisions of this Ordinance, or the application thereof to any person or circumstances, are held invalid, such invalidity shall not effect other provisions or applications of the Ordinances which can be given effect without this invalid provision or application, and to this end the provisions of this Ordinance are declared to be severable.

Section 7. All ordinances or parts of ordinances in conflict herewith are hereby repealed.

Section 8. This ordinance shall become effective upon passage.

PASSED by the City Commission of the City of St. Augustine, Florida, in special session, at 5:05 p.m., this 23rd day of September, 2021.

Tracy W. Upchurch
Mayor-Commissioner

ATTEST:

Darlene Galambos
City Clerk

2022 Proposed Budget

City of St. Augustine

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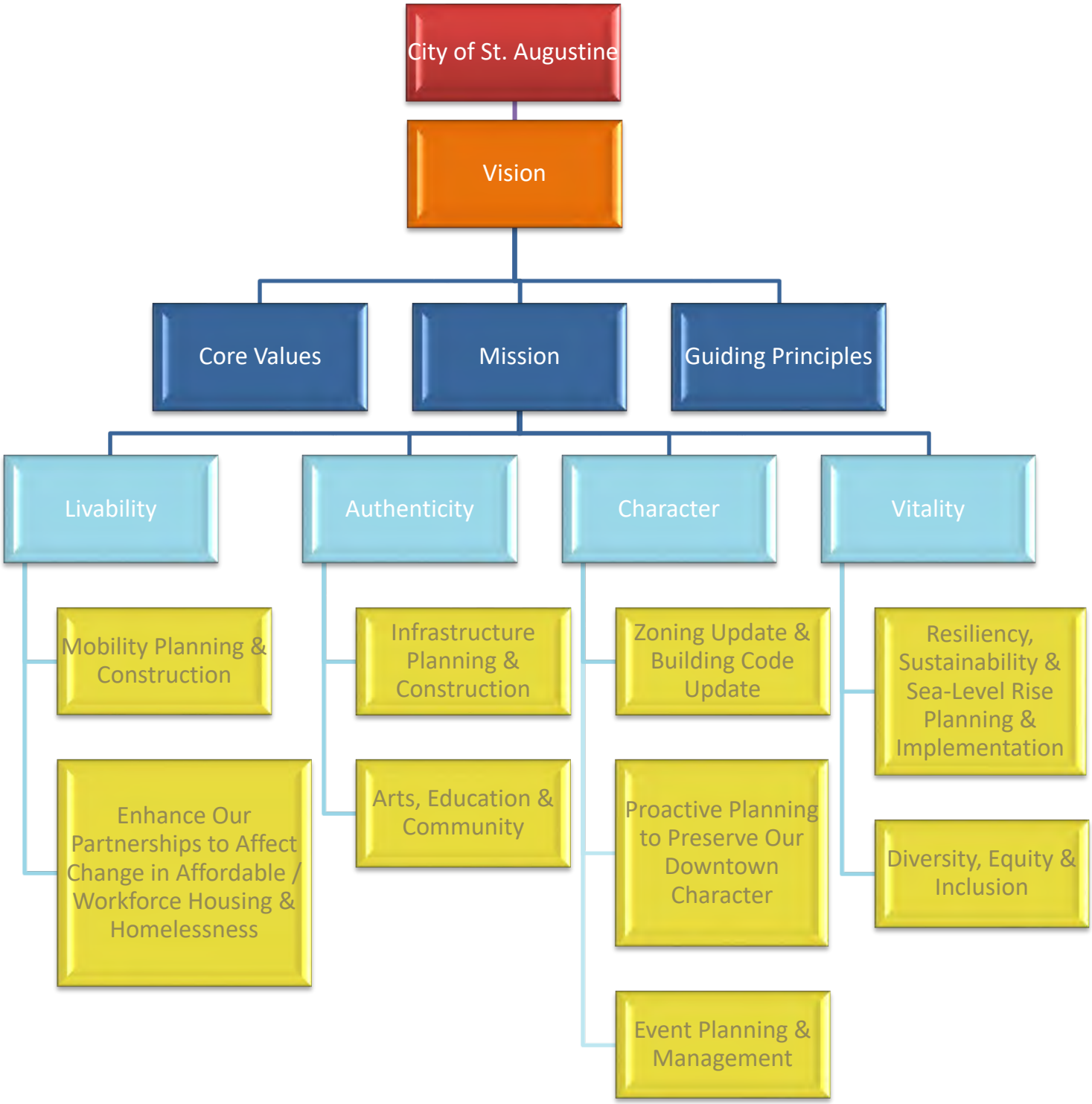
City of St. Augustine Strategic Plan



Fiscal Year 2021 Highlights

Financial Highlights:

- Nearly all sources of revenue rebounded in fiscal year 2021.
- All funds are projected to have a budget surplus at the end of fiscal year 2021 except for Solid Waste.
- Series 2011B bonds were re-financed using a bank loan to recognize $610,000 in net present value savings over the next ten years due to the low interest rate environment.
- Receipt of CARES Act reimbursement from St. Johns County totaling $1,500,000.
- Announcement of the American Rescue Plan with $6,477,725 of funding for the City.
- Deployment of body cameras for police officers.
- Continued funding for programs such as Home Again St. Johns and the St. Francis House.
- Successful audit and awarded certificate of achievement for excellence in financial reporting.

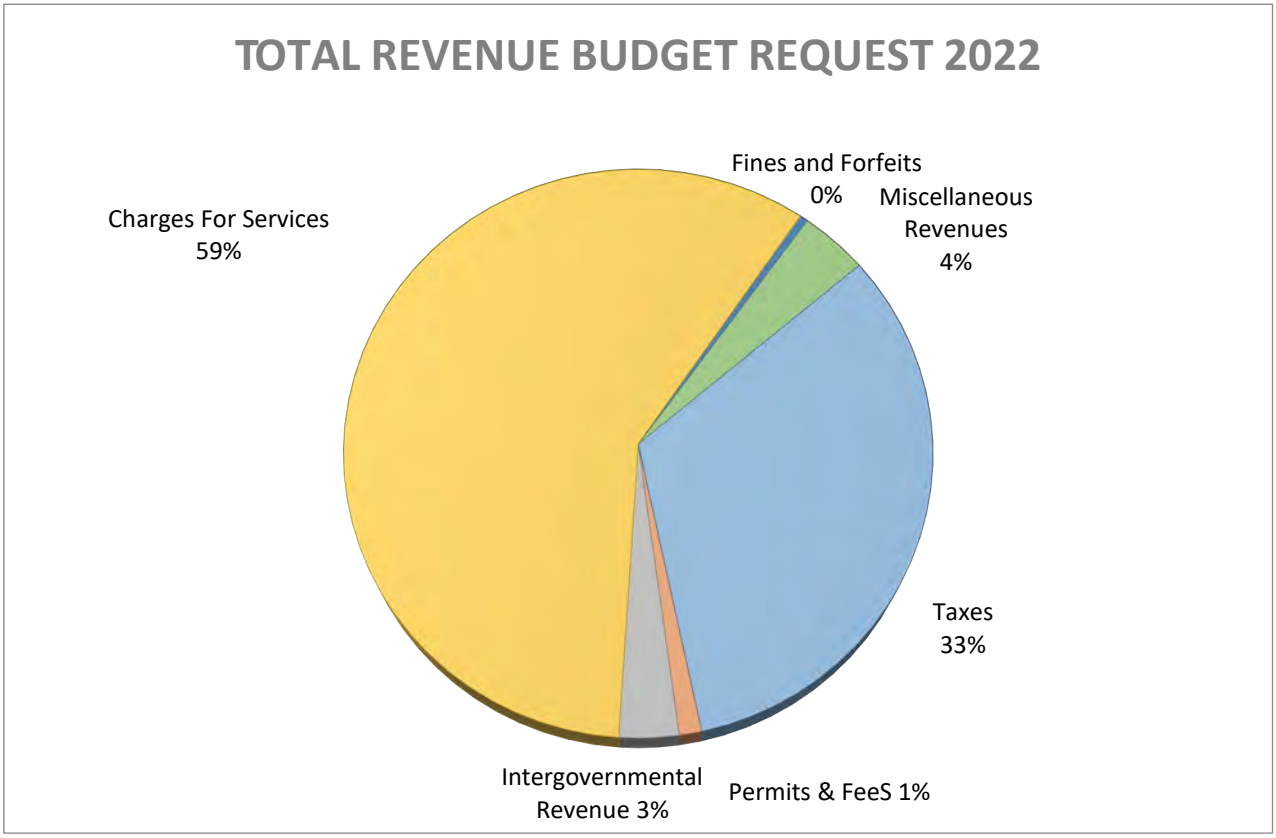
Accomplishments:

- Police Department Accreditation.
- Tree canopy enhancement program.
- Fire department aquatic response team certified by the US Life Saving Association.
- Completed physical security plan and hardening of City Hall.
- Received statewide recognition for excellence in Historic Preservation with 2 awards from the Florida Trust for Historic Preservation.
- Celebrated the 200th anniversary of Florida becoming a territory.
- New Police Chief, Chief Resiliency Officer, Deputy Finance Director, Deputy General Services Director, Assistant City Attorney, and IT manager.
- Implemented bike sharing program in conjunction with Flagler Health+.
- Adopted a long-range mobility plan through 2040.
- King Street master plan.
- Implemented short term rental program.
- Staffed COVID-19 vaccine site with city employees for five months.
- Implemented sustainability plan to reduce waste and increase efficiency.
- Resumed the paving program and completed the resurfacing of 11 streets.

Fiscal Year 2022 City Wide Budget: Highlights

- Millage rate stays at 7.5 mills. This results in $802,209 of additional revenue.
- Visitor Information Center Fund continues to transfer $1,250,000 for Mobility, Historic Preservation and VIC Sinking Fund.
- Fire assessment covers approximately 50% of assessable Fire Department expenses.
- New ladder truck for the fire department via inter-fund borrowing - $1,250,000
- Inflation of 5.8% results in higher rates & costs for utilities, supplies and personnel.
- New health insurance option for employees projected to save 6-8% depending on utilization.
- Six new full-time employees
    - Galimore Center Coordinator
    - Diversity & Risk Specialist for Human Resources
    - Utility Meter Locator
    - Wastewater Treatment Plant Operator
    - Resiliency Project Manager
    - Firefighter – management over-hired in FY2021 to staff the vaccine site and we would like to make the position permanent.
- American Rescue Plan Funding:
    - Replacement of aging Solid Waste fleet with modern efficient machines
    - Rehabilitation of City facilities and catch up on deferred maintenance
    - Replace long-lived assets such as the paving machine and street sweeper which are past the end of their useful lives.
    - Physical security measures.
    - Information technology upgrades such as Wi-Fi projects.
    - Seeking commissioner input on the above and remainder of the funds ($4M) which must be expended by the end of calendar year 2024.
        - Stormwater projects
        - Mobility/Streets
        - Drinking Water
        - IT

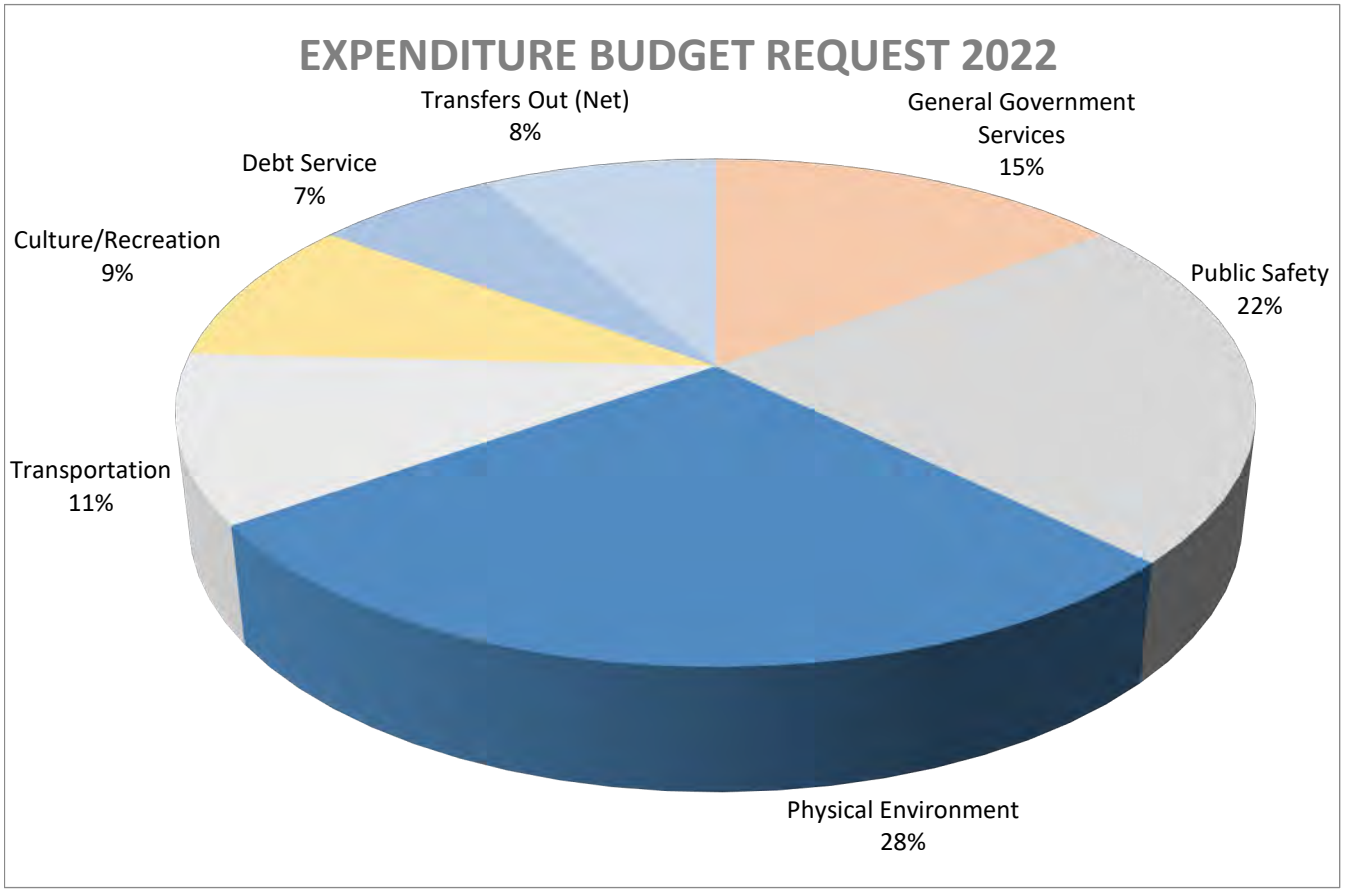
Where does the money come from?



This chart remains consistent with prior two fiscal years

Revenues by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
Taxes	20,026,630	20,156,353	20,399,063	21,217,496
Permits & Fees	762,750	1,044,614	1,262,801	769,750
Intergovernmental Revenue	1,679,800	2,593,279	3,288,349	2,062,735
Charges For Services	35,176,961	36,143,769	37,678,319	37,907,513
Fines and Forfeits	286,000	522,379	491,154	291,000
Miscellaneous Revenues	2,612,199	2,846,221	2,555,306	2,504,887
Transfers (net)	0	0	0	0
Total	**$ 60,544,340**	**$ 63,306,615**	**$ 65,674,992**	**$ 64,753,381**

Where does the money go?



Reduction in debt service and transfers allows for increased public safety, transportation, and Culture/Recreation

Expenditures by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
General Government	9,106,147	14,235,651	11,951,425	9,631,800
Public Safety	12,644,899	13,499,097	13,390,015	14,532,613
Physical Environment	16,534,930	20,723,256	32,010,936	18,014,544
Transportation	5,750,338	6,709,009	6,688,874	6,927,091
Culture/Recreation	4,858,587	5,683,964	4,971,572	6,006,902
Debt Service	5,283,345	5,283,345	4,325,605	4,229,887
Transfers (net)	6,366,094	1,637,451	4,454,919	5,410,544
Total	**$ 60,544,340**	**$ 67,771,773**	**$ 77,793,346**	**$ 64,753,381**

Personnel Summary 2022 Budget

Description	2021 Budget	2022 Budget
City Commission	2.5	2.5
City Manager Administration	3.5	3.5
City Clerk	4	4
Financial Serv. Administration	3	3
Accounting	3	3
Customer Service	6	6
General Services Admin. & Purchasing	8	8
Galimore Center	0	1
Human Resources	3	4
Information Technology	4	4
City Attorney	3	3
Planning & Building	8	8
Fleet Operations General	8	8
Facilities	2	2
Police Department	72	72
Fire Department	34	35
Building & Code Enforcement	4	4
Public Works Administration	2	3
Facility Operations	8	8
Property Services	13	13
Engineering & Devl., Mgmt. Support	9	9
Historic Preservation	4	4
Streets	11	11
Mobility	1	1
Parking	5	5
Grounds	11	11
Special Events	3	3
Water Treatment Plant	11	11
Meter Maintenance	8	8
Wastewater Treatment Plant	9	10
Transmission & Distribution	19	20
Waste Water Collections	14	14
Utility Administration	8	8
Stormwater Operations	5	5
Solid Waste Operations	19	19
Municipal Marina	12	12
Operations VIC Parking	11	11
Facility	6.5	6.5
VIC Center	5	5
VIC Gift Shop	***362.5***	***368.5***

Full time Galimore Center employee needed

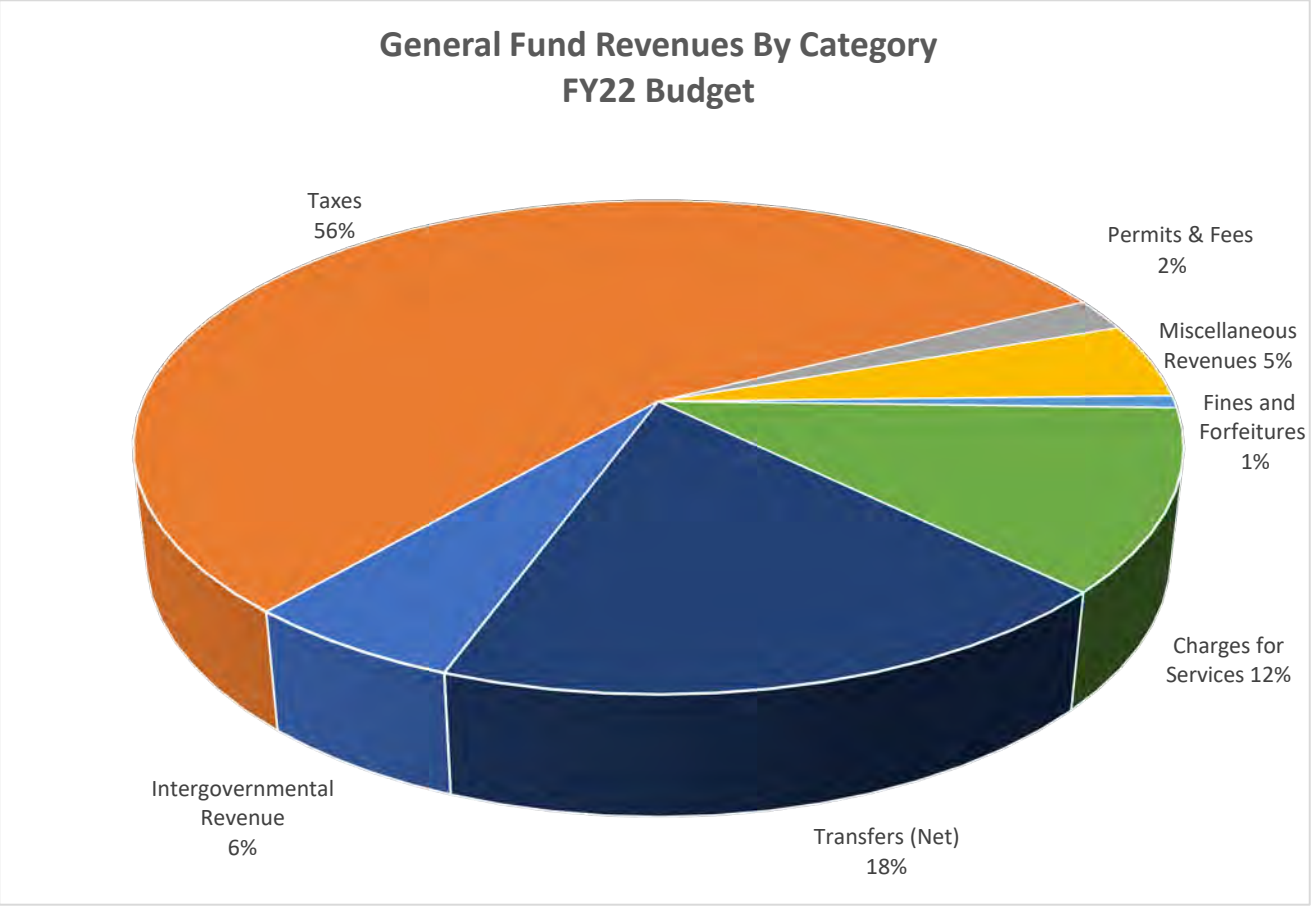
Project Manager for Public Works to assist with large grant funded projects

Two (2) additional FTEs in Utilities to address needs at the WWTP and an additional located for T&D

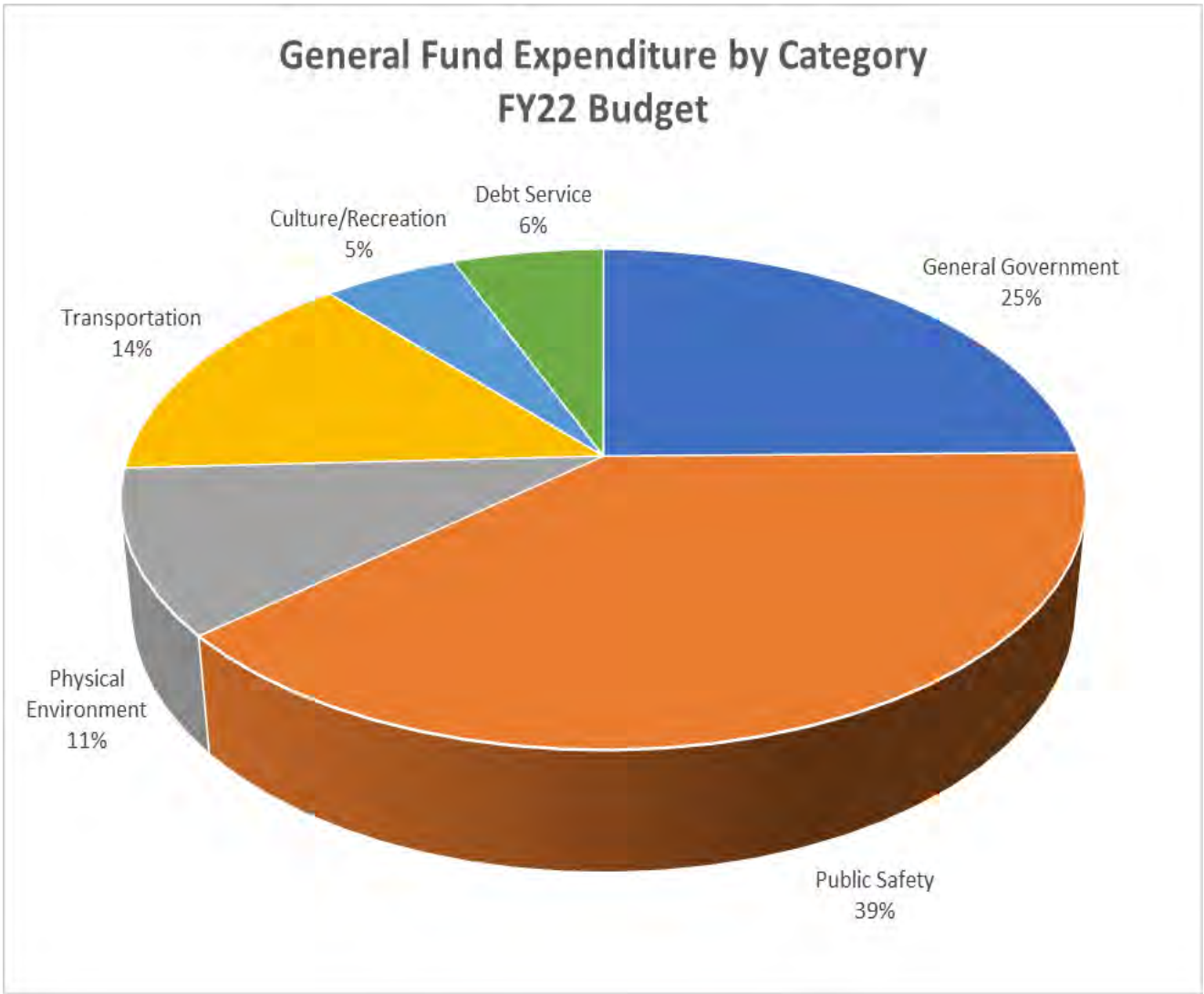
HR Diversity & Risk Specialist

Make an over strength fire FTE permanent. Hired during COVID vaccine project

Notes



Revenues by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
Intergovernmental Revenue	1,679,800	2,011,757	2,573,889	2,062,735
Taxes	18,980,661	19,110,384	19,421,549	20,163,918
Permits & Fees	762,750	1,044,614	1,262,801	769,750
Miscellaneous Revenues	1,825,091	1,962,556	1,961,367	1,765,287
Fines and Forfeitures	286,000	522,379	491,154	291,000
Charges for Services	3,985,639	4,011,447	4,071,194	4,253,310
Transfers (Net)	5,063,823	3,007,300	2,636,567	6,547,308
Total	**$ 32,583,764**	**$ 31,670,437**	**$ 32,418,521**	**$ 35,853,308**



Expenditures by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
General Government	8,072,607	8,818,826	8,025,477	8,486,368
Public Safety	12,644,899	13,503,597	13,291,540	14,532,613
Physical Environment	3,469,342	3,636,400	3,401,027	3,746,083
Transportation	4,706,891	5,068,651	4,681,086	5,719,808
Culture/Recreation	1,742,369	1,816,786	1,479,397	1,853,303
Debt Service	1,947,656	1,947,656	1,947,656	1,515,133
Total	**$ 32,583,764**	**$ 34,791,916**	**$ 32,826,183**	**$ 35,853,308**

General Fund Budget Summary

General Revenue		2021 ORIG BUDGET	2021 FINAL BUDGET	2021 PROJECTED	2022 BUDGET
Taxes	AD VALOREM TAXES	14,289,378	14,419,101	14,544,568	15,221,310
Taxes	SALES AND USE TAXES	859,285	859,285	912,589	911,608
Permits, Fees	FRANCHISE FEES	1,580,998	1,580,998	1,622,847	1,731,000
Taxes	UTILITY SERVICE TAXES	1,495,000	1,495,000	1,616,532	1,550,000
Taxes	COMMUNICATION SVC TAXES	756,000	756,000	725,013	750,000
Taxes	OCCUPATIONAL LICENSES	110,750	110,750	96,492	125,750
Permit, Fees	BUILDING AND SIGN PERMITS	504,500	504,500	580,894	504,000
Permit, Fees	OTHER PERMITS AND LICENSES	147,500	429,364	585,415	140,000
Intergovernmental	FEDERAL GRANTS	-	5,236	37,840	-
Intergovernmental	STATE GRANTS	-	326,721	514,821	-
Intergovernmental	STATE REVENUE SHARING	1,643,800	1,643,800	1,835,375	2,036,735
Intergovernmental	COUNTY REVENUE SHARING	36,000	36,000	35,853	26,000
Charges for Services	GENERAL GOVT. SERVICE FEES	91,500	91,500	67,076	111,500
Charges for Services	PUBLIC SAFETY	1,672,139	1,697,947	1,681,973	1,814,707
Charges for Services	PARKING FEES	2,222,000	2,222,000	2,322,145	2,327,103
Judgements & Fines	COURT FINES AND FORFEITURES	40,000	44,500	29,839	40,000
Judgements & Fines	VIOLATIONS OF LOCAL ORD	6,000	237,879	233,829	11,000
Judgements & Fines	FINES AND FORFEITURES	240,000	240,000	227,486	240,000
Misc Income	INTEREST EARNINGS	120,750	120,750	44,768	20,420
Misc Income	RENTAL INCOME	1,154,272	1,154,273	1,165,596	1,205,600
Misc Income	SPECIAL ASSESSMENTS	60,000	60,000	101,593	50,000
Misc Income	LOSS ON SALE OF FA	55,000	91,000	77,257	45,000
Misc Income	SALE OF SCRAP	500	500	500	500
Misc Income	PRIVATE CONTRIBUTIONS	-	64,400	64,400	-
Misc Income	OTHER MISC. REVENUE	434,569	471,633	434,753	443,767
TOTAL GENERAL REVENUE		**$ 27,519,941**	**$ 28,663,137**	**$ 29,559,454**	**$ 29,306,000**

General Fund Budget Summary

CATEGORY	OPERATING EXPENDITURES	2021 ORIG BUDGET	2021 FINAL BUDGET	2021 PROJECTED	2022 BUDGET	21 to 22 Budget % Change
Gen Gov	City Commission	183,336	176,886	163,104	221,576	20.9%
Gen Gov	City Manager Administra	782,642	782,642	771,069	941,437	20.3%
Gen Gov	City Clerk	449,070	725,220	724,668	458,541	2.1%
Gen Gov	Financial Serv. Adminis	536,478	531,828	406,340	498,622	-7.1%
Gen Gov	Accounting	346,083	347,233	339,118	337,364	-2.5%
Gen Gov	Customer Service	554,517	554,517	575,520	605,955	9.3%
Gen Gov	General Services Admin	453,115	453,115	467,694	455,209	0.5%
Gen Gov	Purchasing	374,269	374,169	250,481	399,000	6.6%
Gen Gov	Human Resources	410,207	410,207	320,366	481,079	17.3%
Gen Gov	Information Technology	861,689	984,629	821,822	932,486	8.2%
Gen Gov	City Attorney	479,714	494,714	433,116	529,502	10.4%
Gen Gov	Planning & Building Adm	296,842	316,842	309,236	303,503	2.2%
Gen Gov	Planning	521,184	555,868	469,123	560,274	7.5%
Gen Gov	Fleet Operations	797,428	797,428	847,217	900,710	13.0%
Gen Gov	Facilities Management	1,192,162	1,479,657	1,369,916	1,062,428	-10.9%
Gen Gov	Risk Management	631,300	631,300	603,903	699,393	10.8%
Public Safety	Police Administration	2,342,635	2,405,166	2,426,963	2,219,097	-5.3%
Public Safety	Patrol	5,809,712	5,908,825	5,834,617	5,993,479	3.2%
Public Safety	Fire Administration	393,152	393,152	410,479	561,316	42.8%
Public Safety	Prevention	161,677	228,264	226,538	257,196	59.1%
Public Safety	Fighting	3,443,953	3,445,898	3,758,467	4,705,112	36.6%
Public Safety	Building & Code Enforce	493,768	1,122,291	1,004,480	796,414	61.3%
Environ	Public Works Admin	245,578	245,604	251,189	280,223	14.1%
Environ	Facility Operations	607,473	607,473	541,401	774,547	27.5%
Environ	Property Services	1,103,354	1,112,769	1,027,214	1,241,101	12.5%
Environ	Engineering	1,024,573	1,038,480	1,087,762	900,884	-12.1%
Environ	Archaology/HP	488,364	628,624	620,962	549,327	12.5%
Transport	Streets	2,312,226	2,577,439	2,460,738	2,705,811	17.0%
Transport	Mobility	437,062	529,254	363,670	685,731	56.9%
Transport	Parking	1,160,176	1,164,531	1,329,699	1,427,555	23.0%
Culture	Grounds	962,782	1,027,182	870,891	1,010,896	5.0%
Culture	Galimore Center	159,964	159,964	148,059	163,742	2.4%
Culture	Special Events	619,624	629,640	610,447	678,665	9.5%
TOTAL OPERATING EXPENDITURES		**$ 30,636,109**	**$ 32,840,811**	**$ 32,795,812**	**$ 34,338,175**	12.1%

General Fund Budget Summary

INTERFUND TRANSFERS IN OR OUT	Original Budget 2021	Final Budget 2021	Projected 2021	Proposed Budget 2022
GENERAL INTERFUND TRANSFERS	750,201	750,201	750,201	750,201
ADMIN AND SUBSIDY TRANSFERS	3,973,148	3,973,148	3,973,148	4,159,429
OPERATING TRANSFERS	1,547,677	1,440,075	1,440,075	1,694,532
OTHER TRANSFERS	1,081,512	2,006,923	2,006,923	2,250,000
TOTAL INTERFUND TRANSFERS IN	**$ 7,352,538**	**$ 8,170,347**	**$ $ 8,170,347**	**$ 8,854,162**
DEBT SERVICE TRANSFERS	1,947,656	1,947,656	1,947,656	1,515,133
OPERATING TRANSFERS	811,342	811,342	811,342	721,699
OTHER TRANSFERS	1,477,372	1,233,675	1,233,675	1,585,155
TOTAL INTERFUND TRANSFERS OUT	**$ 4,236,370**	**$ 3,992,673**	**$ 3,992,673**	**$ 3,821,987**

Total	Original Budget 2021	Final Budget 2021	Projected 2021	Proposed Budget 2022
Total Revenue	27,519,941	28,663,137	29,559,454	29,306,000
Total Expenditures	(30,636,109)	(32,840,811)	(32,795,812)	(34,338,175)
Total Transfers In	7,352,538	8,170,347	8,170,347	8,854,162
Total Transfers Out	(4,236,370)	(3,992,673)	(3,992,673)	(3,821,987)
	$-	**$-**	**$941,316**	**$-**

Ad Valorem Revenue Growth
(Future Assumed 7.5 Mills)
AD VALOREM REVENUES IN MILLIONS
$20
$18
$16
$14
$12
$10
$8
$6
$4
$2
$0
2010
2011
2012
2013
2014
2015
2016
2017
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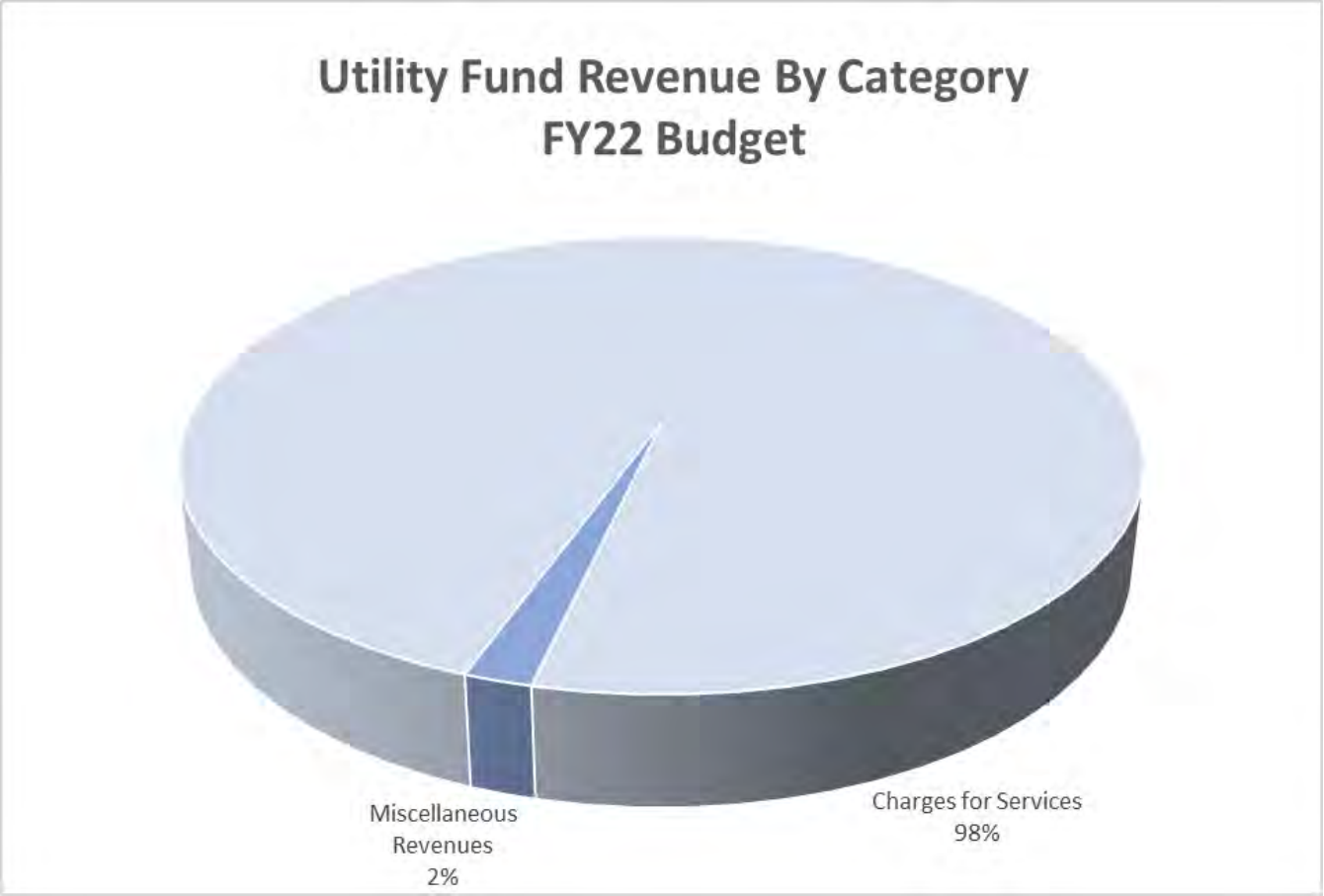
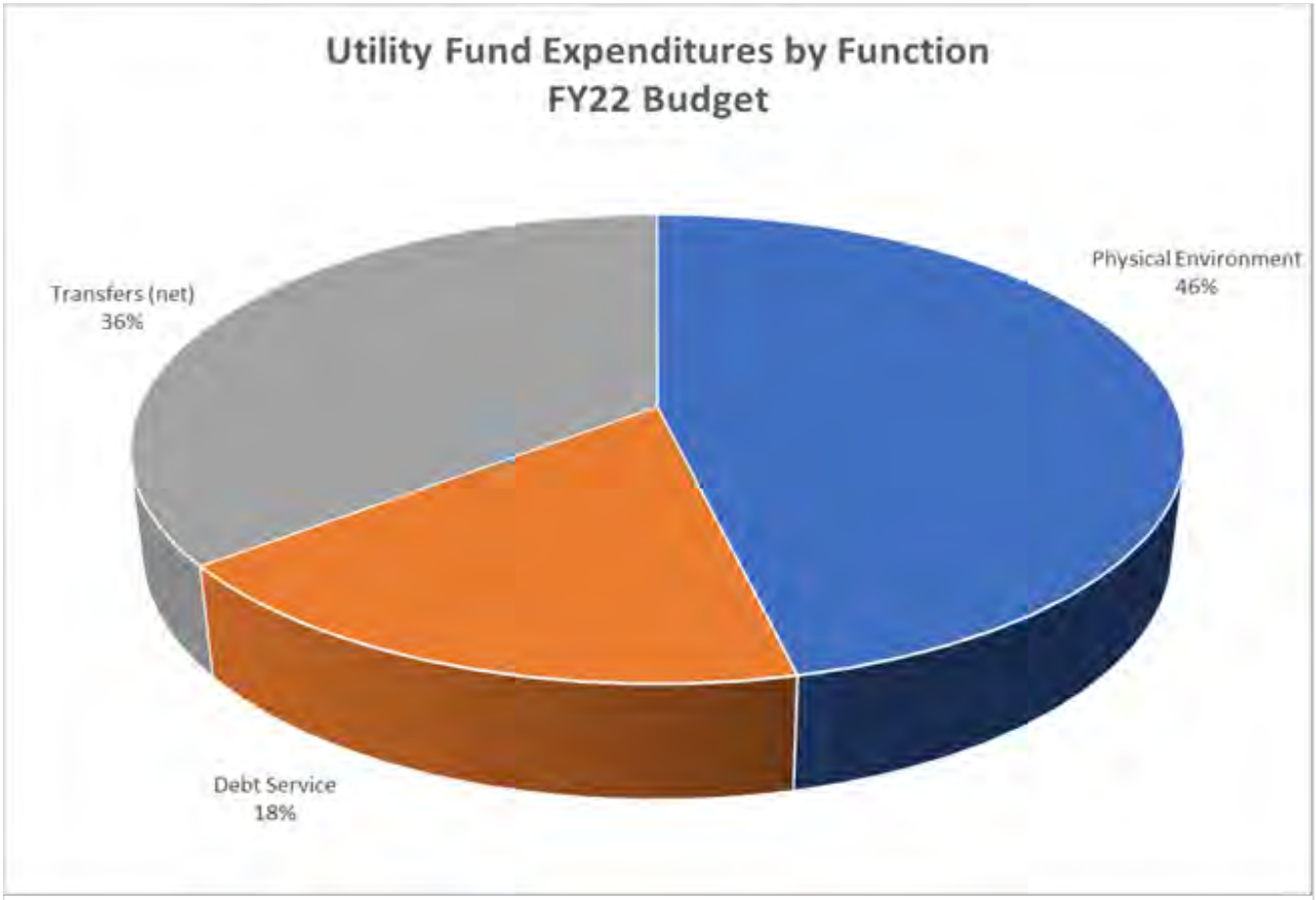
2020
2021
2022
2023
2024

Notes



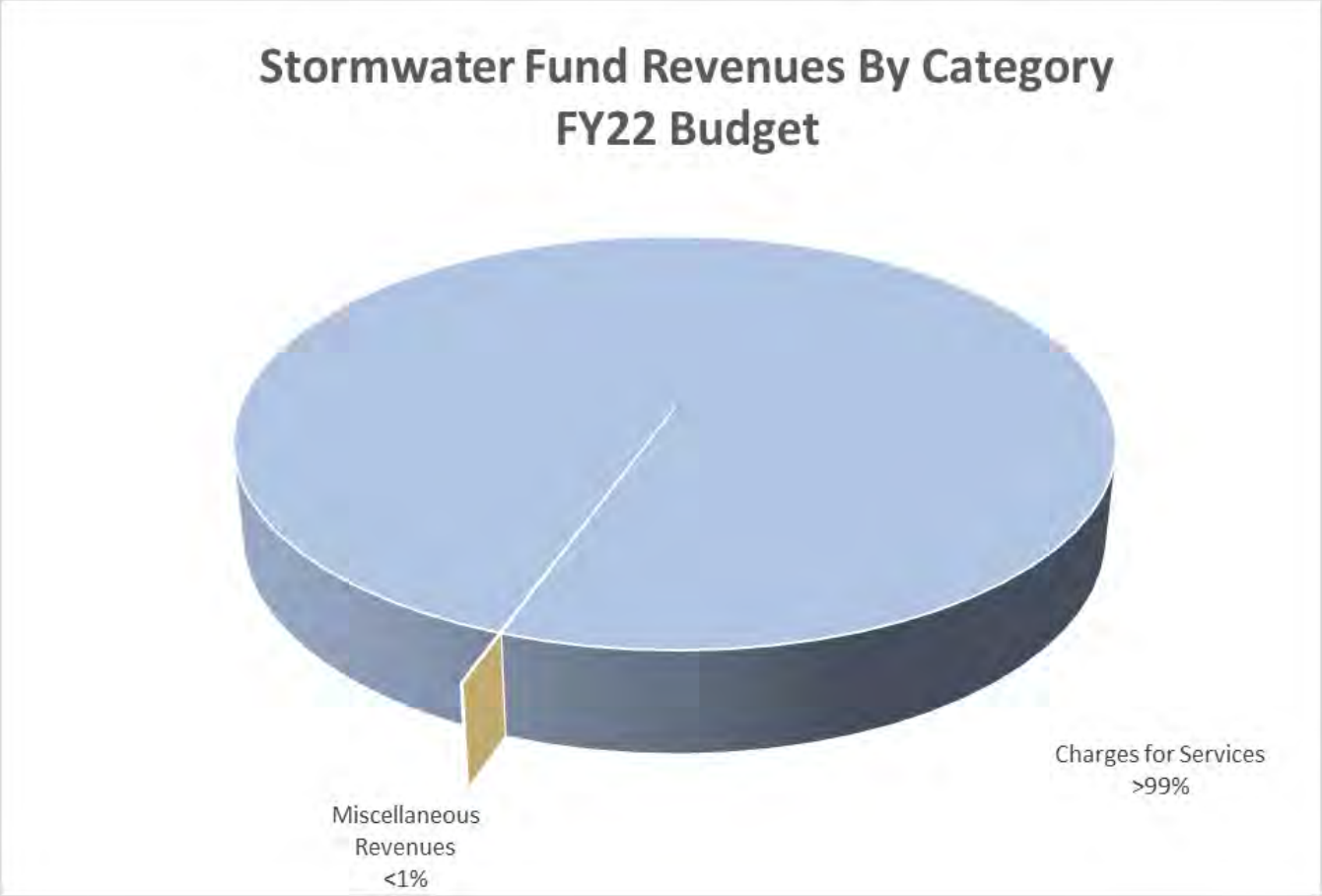
Revenues by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
Taxes	-	-	-	-
Permits & Fees	-	-	-	-
Intergovernmental Revenue	-	56,061	287,162	-
Charges for Services	19,489,600	19,654,600	20,284,320	20,093,200
Judgments, Fines & Forfeits	-	-	-	-
Miscellaneous Revenues	456,501	483,057	337,973	400,000
Transfers (Net)	-	-	-	-
Total	**$ 19,946,101**	**$ 20,193,718**	**$ 20,909,455**	**$ 20,493,200**



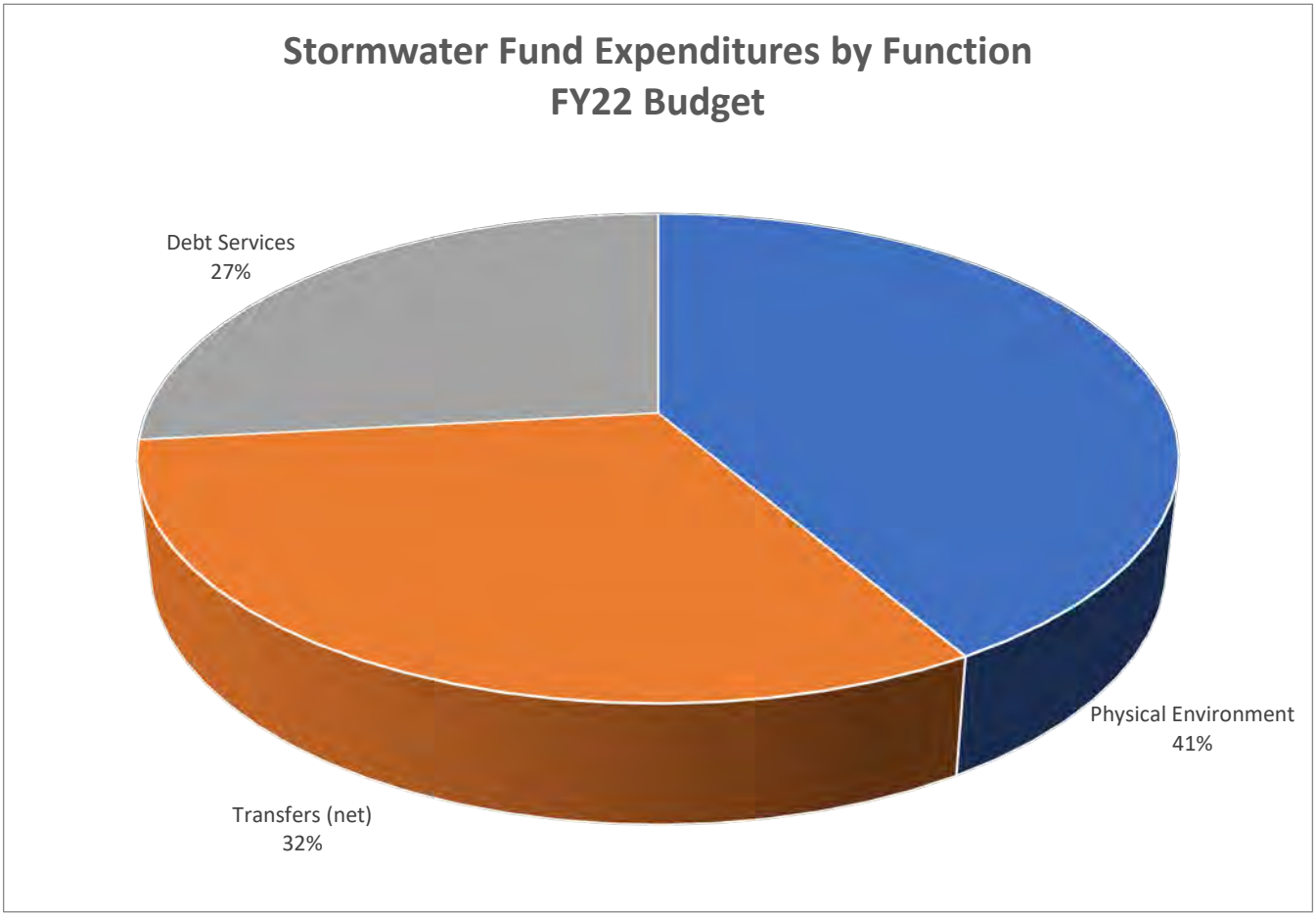
Expenditures by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
General Government	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	9,261,485	9,648,509	9,047,876	9,935,020
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	3,556,200	3,556,200	3,785,331	2,532,040
Transfers (net)	7,128,416	6,989,009	7,203,603	8,026,140
Total	**$ 19,946,101**	**$ 20,193,718**	**$ 20,036,810**	**$ 20,493,200**

Utility Fund Budget Detail

Revenue	2021 ORIGINAL BUDGET	2021 FINAL BUDGET	2021 PROJECTED	2022 BUDGET
Water Sales Inside City	4,620,000	4,710,000	4,808,270	4,887,960
Water Sales Outside City	4,380,000	4,380,000	4,340,623	4,634,040
Sewer Sales Inside City	4,980,000	4,980,000	5,245,634	5,268,840
Sewer Sales Outside City	3,420,000	3,420,000	3,652,296	3,618,360
Water Tapping Fees	280,000	280,000	476,224	280,000
Water Flow Based Fees	500,000	500,000	714,595	500,000
Ccec Fees	39,600	39,600	39,000	39,000
Misc. Service Fees	90,000	90,000	97,239	90,000
Forcemain Overlay	480,000	480,000	109,063	100,000
Sewer Tapping Fees	200,000	275,000	298,567	175,000
Sewer Flow Based Fees	500,000	500,000	502,809	500,000
Interest Earnings	156,500	156,500	37,973	25,000
Grants	-	56,061	287,162	-
Other Miscellaneous Revenue	300,000	326,557	300,000	375,000
Total Utility Fund Revenue	**$ 19,946,100**	**$ 20,193,718**	**$ 20,909,455**	**$ 20,493,200**
Expense:				
Utility Administration	1,012,748	1,221,746	1,194,685	1,433,246
Water Treatment Plant	1,667,503	1,707,216	1,567,615	1,833,404
Meter Maintenance	616,974	616,974	555,817	649,495
Wastewater Treatment Plant	2,107,450	2,167,422	2,057,312	2,271,528
Transmission & Distribution	1,920,919	1,951,841	1,794,797	2,033,772
Wastewater Collections	1,935,891	1,983,310	1,877,650	1,713,575
Principal	3,312,945	3,312,945	3,545,026	2,344,690
Interest	233,255	233,255	233,255	184,750
Other Debt Service	10,000	10,000	7,050	2,600
Total Utility Fund Expenses	**$ 12,817,685**	**$ 13,204,709**	**$ 12,833,207**	**$ 12,467,060**
Interfund Transfers In or Out:				
Operating Transfers	487,123	487,123	487,124	631,370
Other Transfers	-	214,407	214,407	-
Total Transfers In	**$ 487,123**	**$ 701,530**	**$ 701,531**	**$ 631,370**
Administrative Transfers	2,538,849	2,538,849	2,538,849	2,598,415
Operating Transfers	1,028,525	1,028,525	1,028,525	1,200,665
Other Transfers	4,048,165	4,123,165	4,337,760	4,858,430
Total Interfund Transfers Out	**$ 7,615,539**	**$ 7,690,539**	**$ 7,905,134**	**$ 8,657,510**
Total Fund (Deficit) or Excess	**$ -**	**$ -**	**$ 872,645**	**$ -**



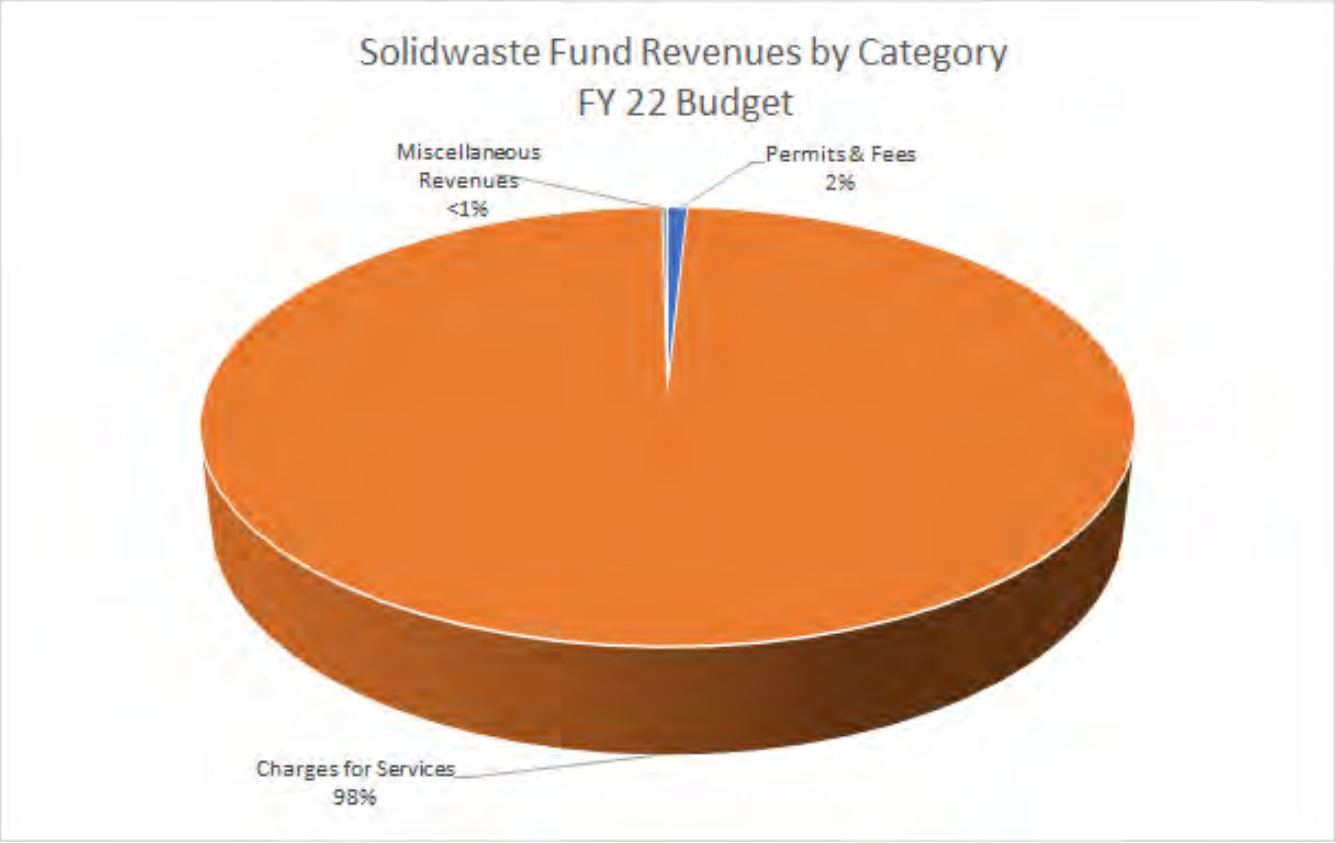
Revenues by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
Taxes	-	-	-	-
Permits & Fees	-	-	-	-
Intergovernmental Revenue	-	158,486	158,486	-
Charges for Services	1,097,586	1,097,586	1,111,077	1,195,657
Judgements, Fines & Forfeits	-	-	-	-
Miscellaneous Revenues	1,200	1,200	578	500
Transfers (Net)	-	171,579	209,826	-
Total	**$ 1,098,786**	**$ 1,428,851**	**$ 1,479,967**	**$ 1,196,157**



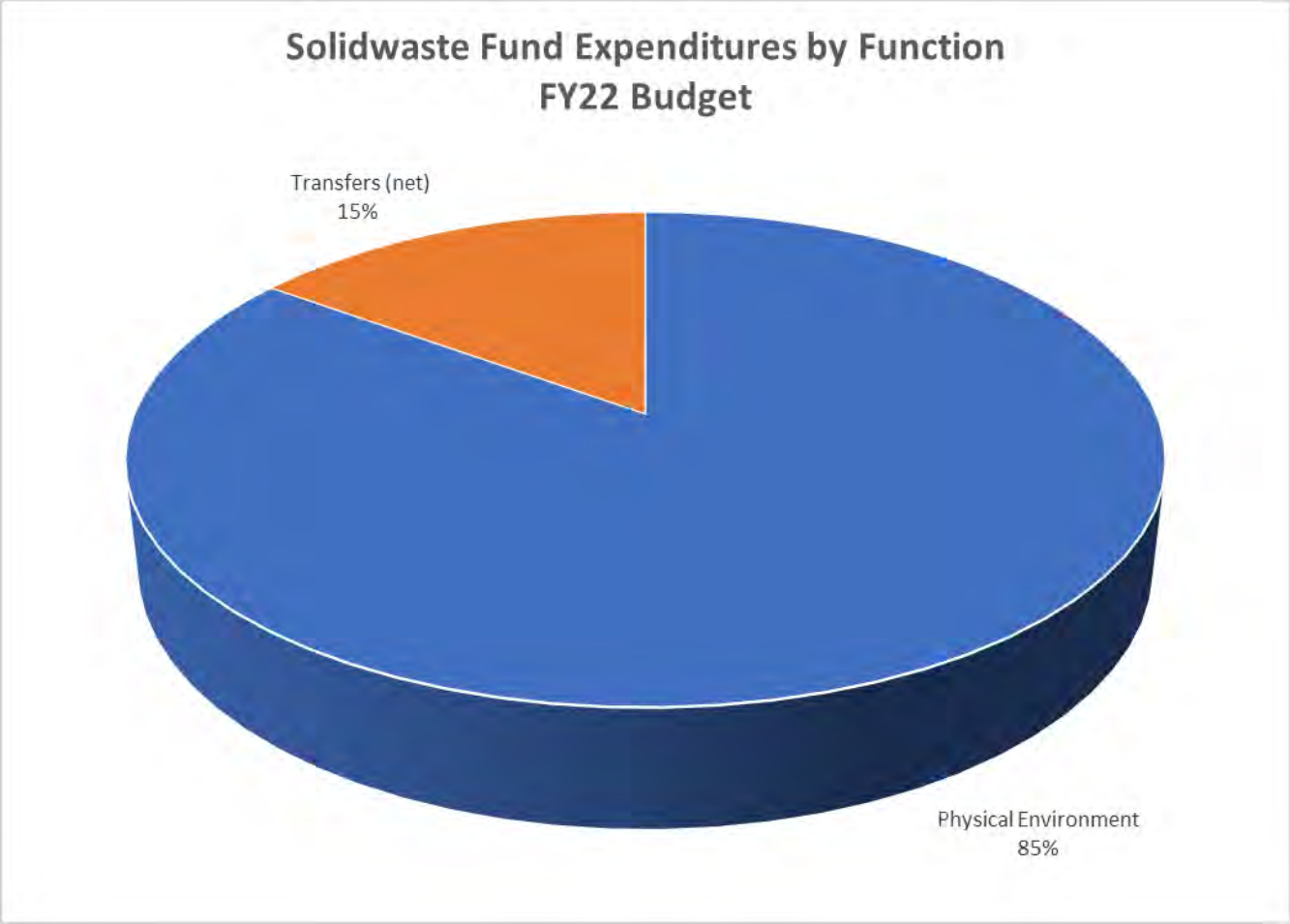
Expenditures by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
General Government	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	457,159	1,134,745	1,134,745	637,787
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	294,106	294,106	294,106	194,750
Transfers (net)	347,521	-	-	363,620
Total	**$ 1,098,786**	**$ 1,428,851**	**$ 1,428,851**	**$ 1,196,157**

Stormwater Fund Fund Budget Summary

	2021 ORIGINAL BUDGET	2021 FINAL BUDGET	2021 PROJECTED	2022 PROPOSED BUDGET
Revenue:				
Residential Stormwater	513,600	513,600	515,982	577,800
Commercial Stormwater	583,986	583,986	595,095	617,857
Federal Grants	-	99,578	99,578	-
State Grants	-	58,908	58,908	-
Other Revenue	1,200	1,200	578	500
Total Stormwater Revenue	**$ 1,098,786**	**$ 1,257,272**	**$ 1,270,141**	**$ 1,196,157**
Expense:				
Stormwater Operations	457,159	1,134,745	1,134,745	637,787
Total Stormwater Fund Expenses	**$ 457,159**	**$ 1,134,745**	**$ 1,134,745**	**$ 637,787**
Interfund Transfers In or Out:				
Operating Transfers	76,493	76,493	114,740	76,493
Other Transfers	-	519,100	519,100	-
Total Transfers In	**$ 76,493**	**$ 595,593**	**$ 633,840**	**$ 76,493**
Administrative Transfers	377,856	377,856	377,856	386,755
Operating Transfers	46,158	46,158	46,158	53,358
Other Transfers	294,106	294,106	294,106	194,750
Total Interfund Transfers Out	**$ 718,120**	**$ 718,120**	**$ 718,120**	**$ 634,863**
Total Fund (Deficit) or Excess	**$ -**	**$ -**	**$ 51,116**	**$ -**



Revenues by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
Taxes	-	-	-	-
Permits & Fees	32,000	32,000	62,030	70,000
Intergovernmental Revenue	-	-	-	-
Charges for Services	3,870,386	3,870,386	3,937,134	4,275,396
Judgements, Fines & Forfeits	-	-	-	-
Miscellaneous Revenues	9,000	9,000	(11,299)	5,600
Transfers (Net)	-	-	-	-
Total	**$ 3,911,386**	**$ 3,911,386**	**$ 3,987,865**	**$ 4,350,996**

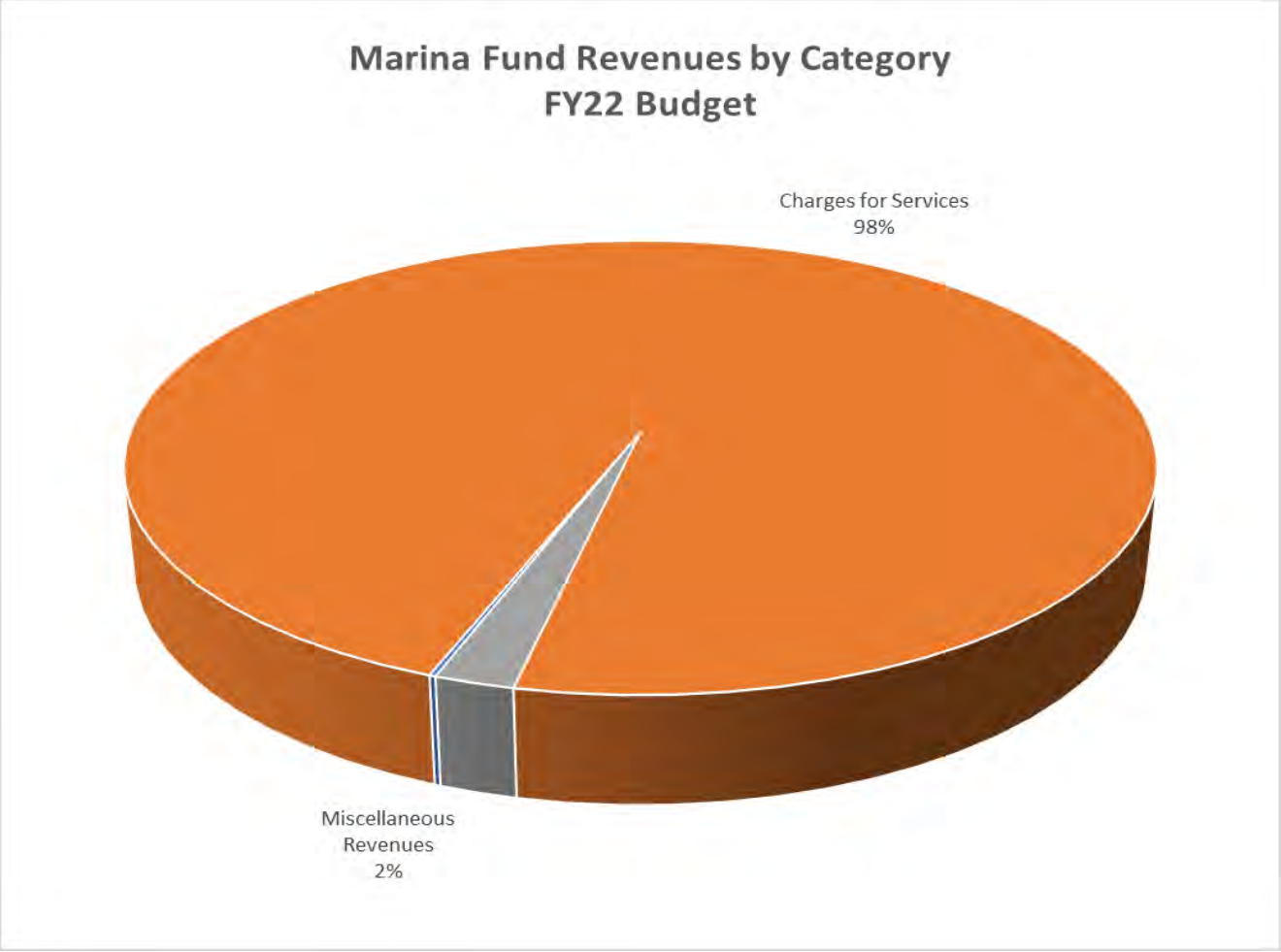


Expenditures by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
General Government	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	3,346,945	3,346,945	3,480,931	3,695,654
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	-	-	-	-
Transfers (net)	564,441	564,441	564,441	655,342
Total	**$ 3,911,386**	**$ 3,911,386**	**$ 4,045,372**	**$ 4,350,996**

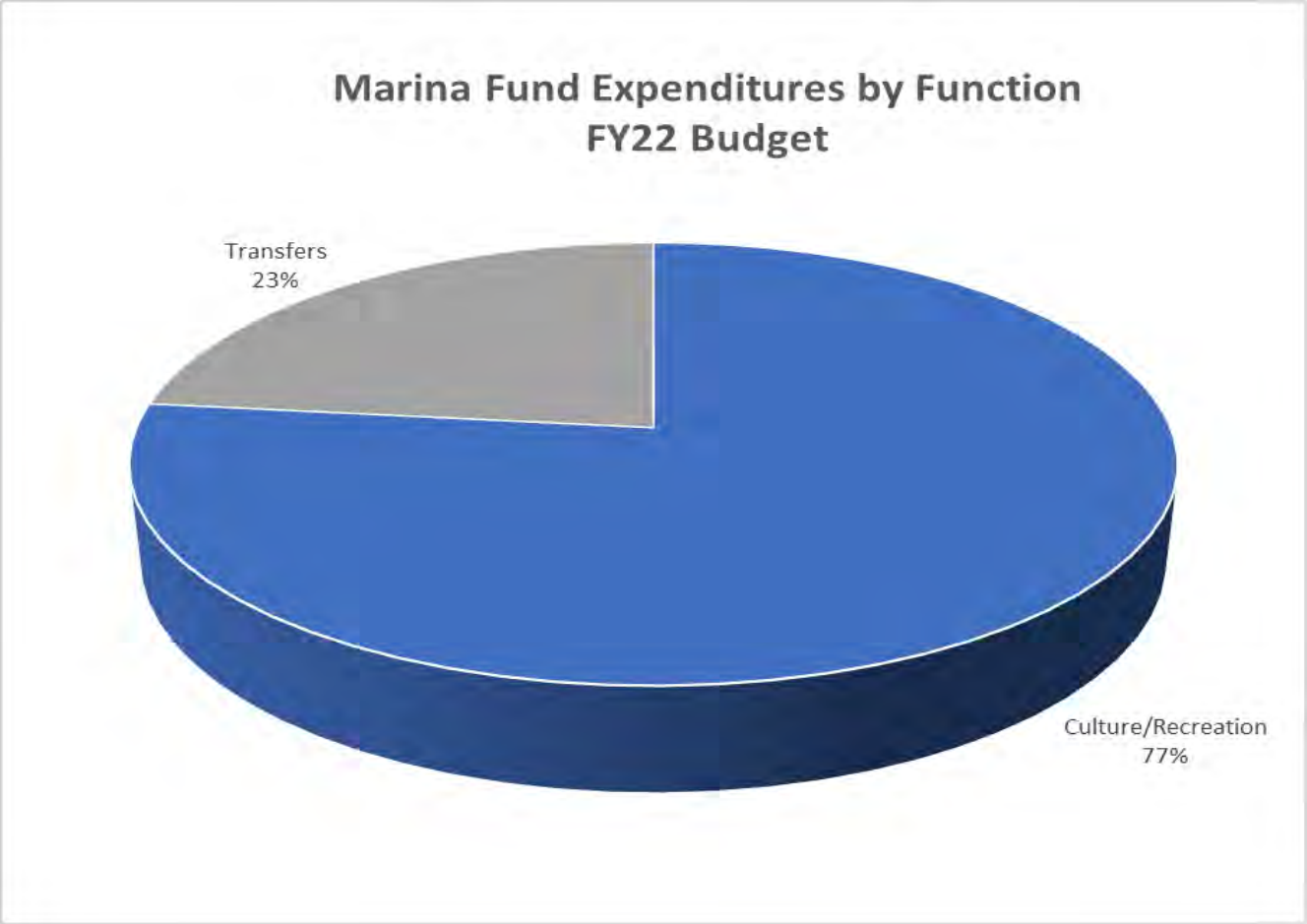
Solid Waste Fund Budget Summary

Revenue	2021 ORIGINAL BUDGET	2021 FINAL BUDGET	2021 PROJECTED	2022 BUDGET
Residential Collection	1,520,386	1,520,386	1,512,043	1,789,096
Commercial Collection	2,350,000	2,350,000	2,425,091	2,486,300
Franchise Fees	32,000	32,000	62,030	70,000
Other Revenue	9,000	9,000	-11,299	5,600
	3,911,386	**3,911,386**	**3,987,865**	**4,350,996**
Expenses:				
Solid Waste Operations	3,346,945	3,346,945	3,480,931	3,695,654
Total Solid Waste Fund Operations	**3,346,945**	**3,346,945**	**3,480,931**	**3,695,654**
Interfund Transfers In or Out				
General Interfund Transfer	288,979	288,979	288,979	211,050
Other Transfers	-	-	-	-
Total Transfers In	**288,979**	**288,979**	**288,979**	**211,050**
Administrative Transfers	469,088	469,088	469,088	505,629
Operating Transfers	384,332	384,332	384,332	360,763
Other Transfers	-	-	-	
Total Interfund Transfers Out	**853,420**	**853,420**	**853,420**	**866,392**
Total Fund (Deficit) or Excess	**$ -**	**$ -**	**$ -57,507**	**$ -**

Notes



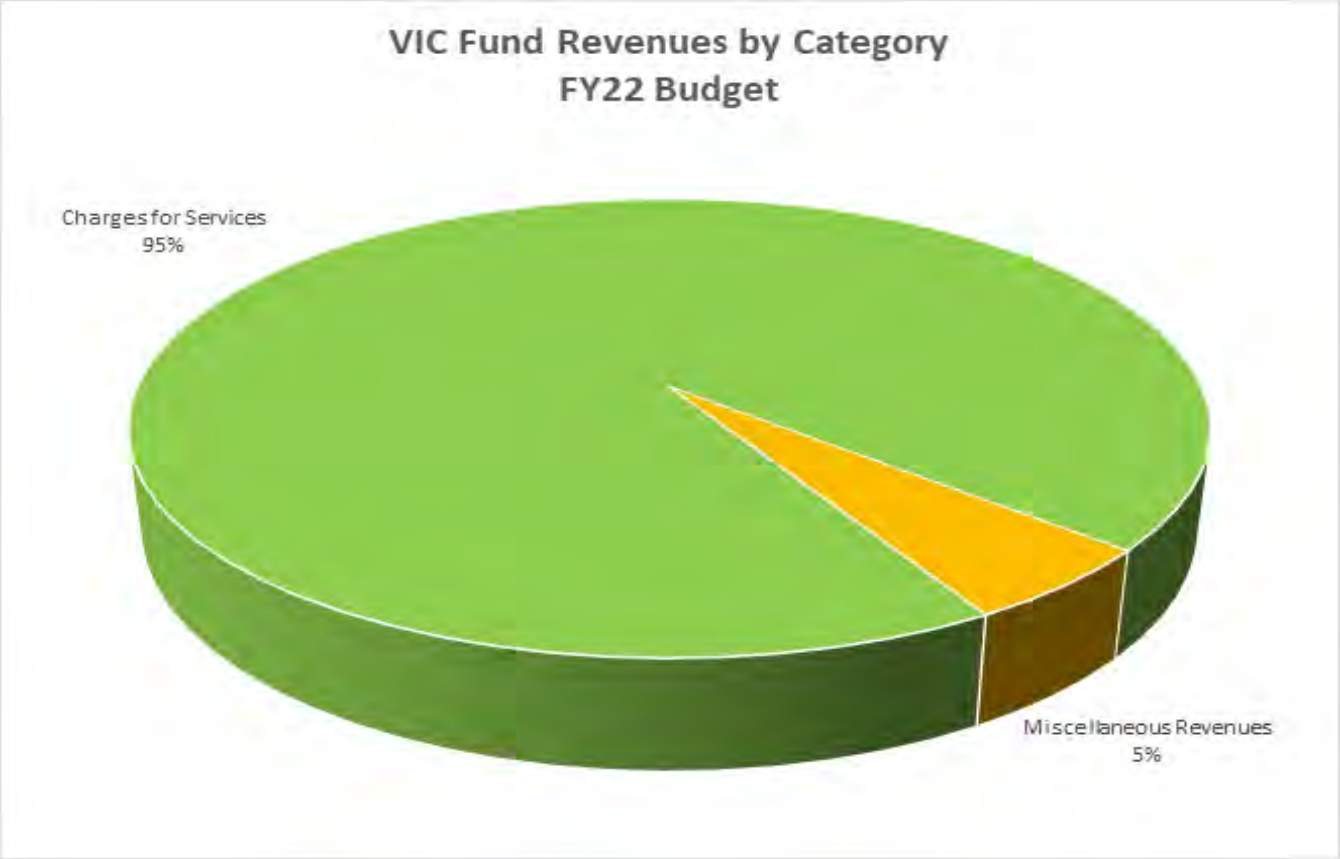
Revenues by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
Taxes	-	-	-	-
Permits & Fees	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	2,787,400	3,492,400	3,688,195	3,403,950
Judgements, Fines & Forfeits	-	-	-	-
Miscellaneous Revenues	95,158	95,158	89,402	75,000
Transfers (Net)	-	-	-	-
Total	**$ 2,882,558**	**$ 3,587,558**	**$ 3,777,597**	**$ 3,478,950**



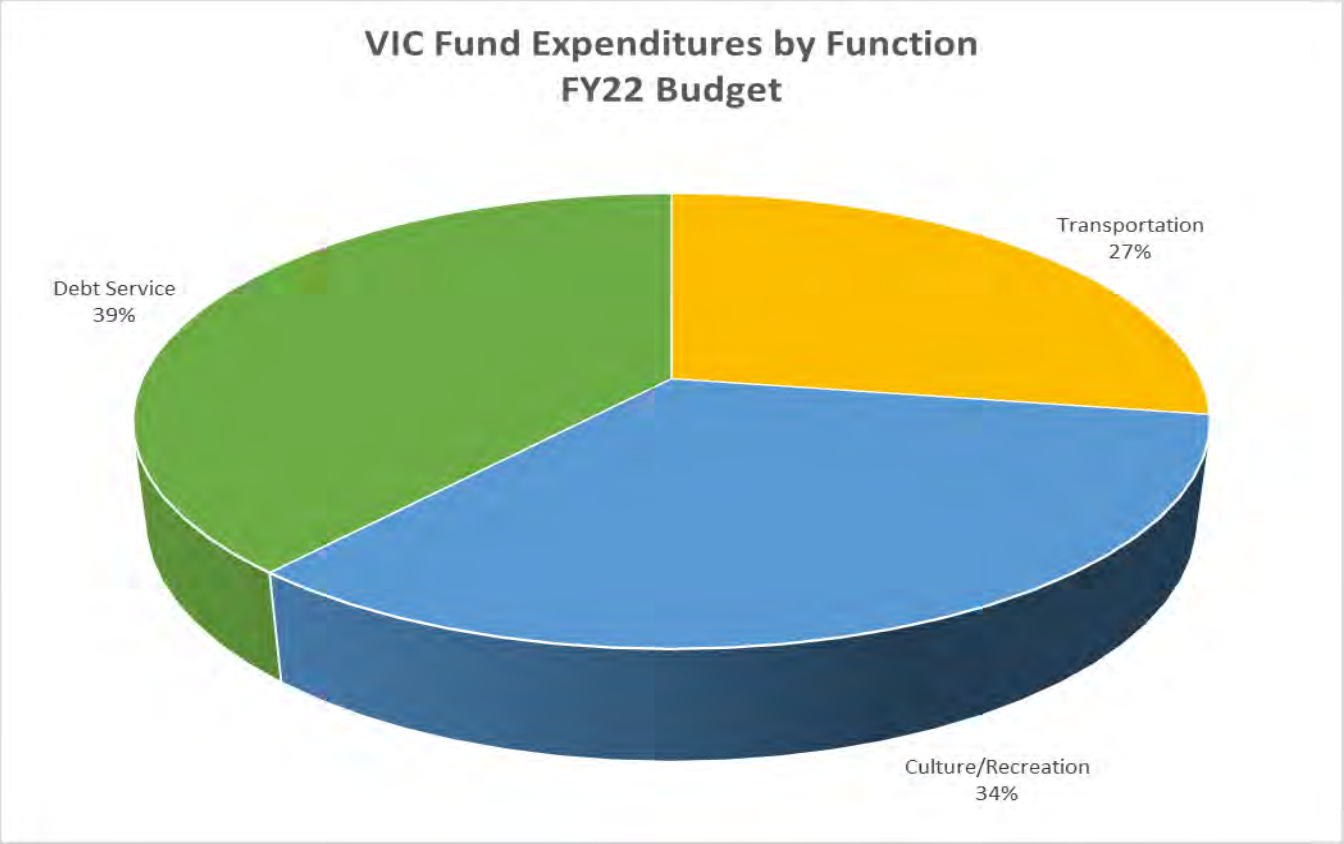
Expenditures by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
General Government	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	-	-	-	-
Transportation	-	-	-	-
Culture/Recreation	2,068,194	2,773,194	2,625,291	2,672,014
Debt Service	148,985	148,985	148,985	152,485
Transfers (net)	665,379	665,379	665,379	654,451
Total	**$ 2,882,558**	**$ $3,587,558**	**$ $3,439,655**	**$ $3,478,950**

Municipal Marina Fund Fund Budget Summary

	2021 ORIGINAL BUDGET	2021 FINAL BUDGET	2021 PROJECTED	2022 BUDGET
Revenue:				
Gasoline	380,400	520,400	531,007	418,950
Diesel Fuel	1,219,000	1,769,000	1,752,351	1,700,000
Electricity	98,000	108,000	119,158	115,000
Dockage	830,000	835,000	1,016,172	900,000
Mooring Field	260,000	260,000	269,322	270,000
Over/Short	-	-	185	-
Misc. Revenue	33,000	33,000	43,144	33,000
Interest Earnings	20,000	20,000	2,982	-
Rental Income	42,158	42,158	43,276	42,000
Total Marina Fund Revenue	**$ 2,882,558**	**$ 3,587,558**	**$ 3,777,597**	**$ 3,478,950**
Expense:				
Marina Operations	2,068,194	2,773,194	2,625,291	2,672,014
Total Marina Fund Expenses	**$ 2,068,194**	**$ 2,773,194**	**$ 2,625,291**	**$ 2,672,014**
Interfund Transfers In or Out:				
Operating Transfers	18,922	18,922	18,922	20,019
Other Transfers		-	-	-
Total Transfers In	**$ 18,922**	**$ 18,922**	**$ 18,922**	**$ 20,019**
Administrative Transfers	303,049	303,049	303,049	322,213
Debt Service	148,985	148,985	148,985	152,485
Other Transfers	381,252	381,252	381,252	352,257
Total Interfund Transfers Out	**$ 833,286**	**$ 833,286**	**$ 833,286**	**$ 826,955**
Total Fund (Deficit) or Excess	**$ -**	**$ -**	**$ 337,942**	**$ -**



Revenues by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
Taxes	-	-	-	-
Permits & Fees	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	3,943,350	4,014,350	4,582,656	4,680,000
Judgements, Fines & Forfeits	-	-	-	-
Miscellaneous Revenues	228,250	228,250	182,523	264,500
Transfers (Net)	-	197,018	76,529	-
Total	**$ 4,171,600**	**$ 4,439,619**	**$ 4,841,708**	**$ 4,944,500**



Expenditures by Category	Original Budget 2021	Final Budget 2021	Projected 2021	Budget 2022
General Government	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	-	-	-	-
Transportation	1,043,447	1,640,357	1,567,792	1,207,283
Culture/Recreation	1,048,024	1,064,285	866,885	1,481,585
Debt Service	1,727,145	1,727,145	1,727,145	1,697,847
Transfers (net)	352,982	-	-	557,785
Total	**$ 4,171,598**	**$ 4,431,787**	**$ 4,161,822**	**$ 4,944,500**

Visitor Information Center Fund Fund Budget Summary

Revenue	2021 ORIGINAL BUDGET	2021 FINAL BUDGET	2021 PROJECTED	2022 BUDGET
Parking Revenue	3,343,350	3,414,350	4,140,017	4,080,000
Gift Shop Revenue	600,000	600,000	442,639	600,000
Interest Earnings	26,250	26,250	3,998	2,500
Rents	55,000	55,000	36,025	50,000
Miscellaneous including TDC	147,000	147,000	142,500	212,000
Total VIC Fund Revenue	**$ 4,171,600**	**$ 4,242,600**	**$ 4,765,179**	**$ 4,944,500**
Expenses:				
Parking Facility	1,043,449	1,640,357	1,567,792	1,207,283
Visitor Information Center	249,719	258,251	176,451	262,541
Gift Shop	798,305	813,865	690,434	1,219,044
Principal	889,466	889,466	889,466	935,750
Interest	837,679	837,679	837,679	762,097
Other Debt Costs	-	-	-	-
Total VIC Fund Expenses	**$ 3,818,618**	**$ 4,439,618**	**$ 4,161,822**	**$ 4,386,715**
Interfund Transfers In or Out				
Operating Transfers	-	50,000	-	-
Other Transfers	1,457,803	1,707,803	1,637,314	1,268,563
Total Transfers In	**$ 1,457,803**	**$ 1,757,803**	**$ 1,637,314**	**$ 1,268,563**
Administrative Transfers	284,306	284,306	284,306	299,869
Operating Transfers	276,479	276,479	276,479	276,479
Historic Preservation	350,000	350,000	350,000	350,000
Mobility	650,000	650,000	650,000	650,000
Garage Sinking Fund	250,000	-	-	250,000
Other Transfers (Rebuild Reserves)	-			108,190
Total Interfund Transfers Out	**$ 1,810,785**	**$ 1,560,785**	**$ 1,560,785**	**$ 1,934,538**
Total Fund (Deficit) or Excess	**$ -**	**$ -**	**$ 679,886**	**$ -**

Notes

Investment Strategies: Emerging Themes for the Options Menu

Multiyear Strategies

Sustainable Fiscal Health

- **Replenishment of risk-based reserves**
- Elimination of budget deficits and reimbursement shortfalls
- **Productivity investments (e.g., technology, energy efficiency, fleet renewal and replacement, space rationalization)**
- Criminal justice strategies

Future Economic Growth

- Market-based strategies
- Positioning effectively for WFH changes
- **Infrastructure and amenities**
- Rethinking tax incentives and tax policy
- Small, local, diverse business development
- **Workforce development**

Capital and Infrastructure Investment

- **Broadband network investments**
- **Sidewalk repairs**
- **Stormwater improvements**
- **Street improvements**
- **Drinking water improvements**
- **Transit investments**
- Pay-down of debt

Equity and Inclusion

- **Structures to support equity impact analysis and metrics**
- **Anti-poverty initiatives**
- **Communications, engagement, and reporting tools**

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City of St. Augustine

American Rescue Plan Initiatives
Initial list of projects 8/13/2021

	Total
Physical Security Measures:	
Replace Gate Code Systems at all facilities to proxy & bar code.	
Keyless Entry System requested in PD Budget	17,000
Interogation Room Camera Upgrades	20,815
City Hall Elevators - Door Lock Monitoring	34,800
Waterworks building - fencing with gate	32,500
Wastewater Treatment Plant-Security Camera system	29,000
	134,115
Information Technology Upgrades:	
WiFi Througout the City Facilities - city hall & 50 bridge	100,000
Wifi at the PD	14,588
High speed internet at the Fleet Maintenance Building	
Cyber Security Investments and Policy Creation for Disclosure	
Building plans scanning project	40,000
Police - Interrogation Room camera/video upgrade	20,815
	175,403
Rehabilitation of City Facilities & Deferred Maintenance:	
Wastewater Treatment Plant Roof & HSP Repairs	170,000
Water Treatment Plant NaOH Tank	80,000
Galimore Center HVAC Replacement	57,559
VIC Gift Shoppe Roof	355,000
VIC Gift Shoppe Dehumidifying AC Unit	70,000
50 Bridge Street New Floors & interior painting	47,171
City Hall Roof Repalcement/Repairs	120,000
City Entry Signs	
Public Art	
Water Treatment Plant pump repairs	65,000
Wastewater Treatment Plant- HVAC & duct repairs	25,000
Evidence Storage Building for Accreditation	185,000
	1,174,730
Capital Equipment Replacement:	
Side loader x2	570,000
Ladder Truck for the Fire Department - Interfund Loan	
Paving Machine	125,000
Street Sweeper	223,000
Police Vehicles for Take Home Car Program	
Excavator	115,000
Fork truck for CD dumpsters and new commercial dumpsters	85,000

City of St. Augustine

American Rescue Plan Initiatives

Initial list of projects 8/13/2021

Capital Equipment Replacement: (Continued)

Pickup truck with tommy gate	65,000
30 yard solar compactor for Francis Field special events	40,000
Hot pressure washer |Clean waste vehicles	7,000
2 Police Motorcycles	53,241
Wastewater treatment plant goodwin pump	48,000
VIC Center - replace GATOR vehicle	28,000
VIC Center - replace Golf Cart vehicle	28,000
Wastewater treatment - Crane replacement x2	40,000
Stormwater - Camel Vac-truck	
	1,427,241

Grand Total	**$ 2,911,489**

Items without a cost estimate

Approximately $3.5M remaining to utilize

www.CityStAug.com