



**CITY OF ST. AUGUSTINE CITY COMMISSION  
SPECIAL MEETING (BUDGET) AGENDA  
THURSDAY, AUGUST 24, 2023 - 9:00 AM  
ALCAZAR ROOM**

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**1. CALL TO ORDER**

◆ Roll Call

**2. GENERAL PUBLIC COMMENTS**

**3. PRESENTATION OF FISCAL YEAR 2024 BUDGET**

**3.A.** Discussion of Budget (*M. Simpson, Director Finance*)

**4. ADJOURN**

**NOTICES:** In accordance with Florida Statute 286.0105: "if a person decides to appeal any decision made by the board, agency, or commission with respect to any matter considered at such meeting or hearing, he or she will need a record of the proceedings, and that, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based." \*\*\*In accordance with the Americans with Disabilities Act, persons needing a special accommodation to participate in this proceeding should contact the individual or agency sending notice not later than seven days prior to the proceeding at the address given on the notice. Telephone 904-825-1007; 1-800-955-8771 (TDB) or 1-800-955-8770 (V) via Florida Relay Services. \*\*\*The City of St. Augustine encourages anyone wishing to present the invocation at city commission meetings to contact the City Clerk's office, to be placed on the rotation list, and encourages people of all religious affiliations or of no religious affiliation to present a non-denominational invocation to inspire us in the work of the City Commission. The materials prepared and presented are part of the City's ongoing Florida Public Records and Government in the Sunshine compliance and are not intended to be relied upon or to reach investors or the trading markets.



CITY OF  
**ST. AUGUSTINE**  
EST. 1565



## 2024 Proposed Budget

*City of St. Augustine*

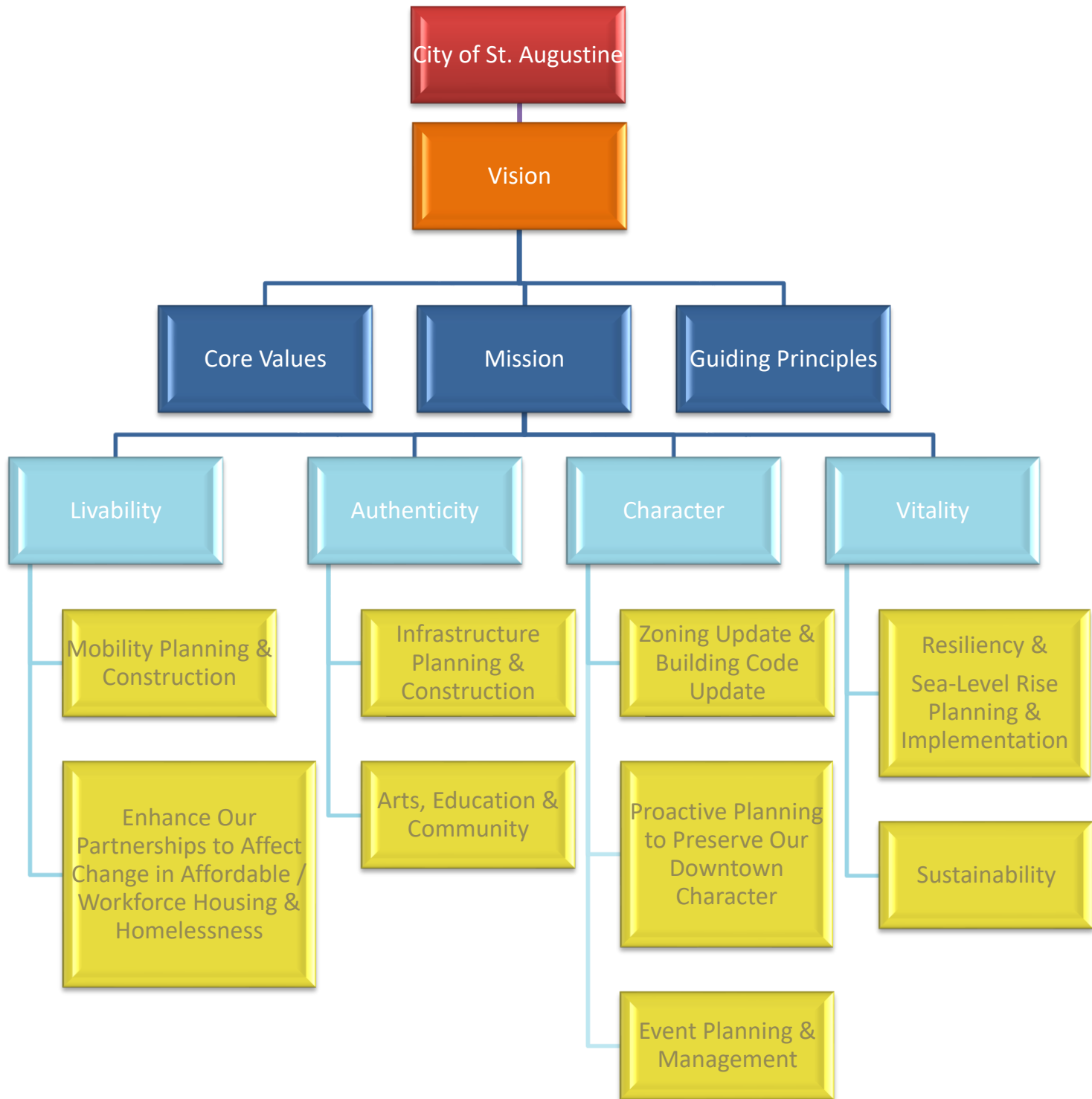


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## City of St. Augustine Strategic Plan





***Financial Highlights of the FY 2024 Budget***

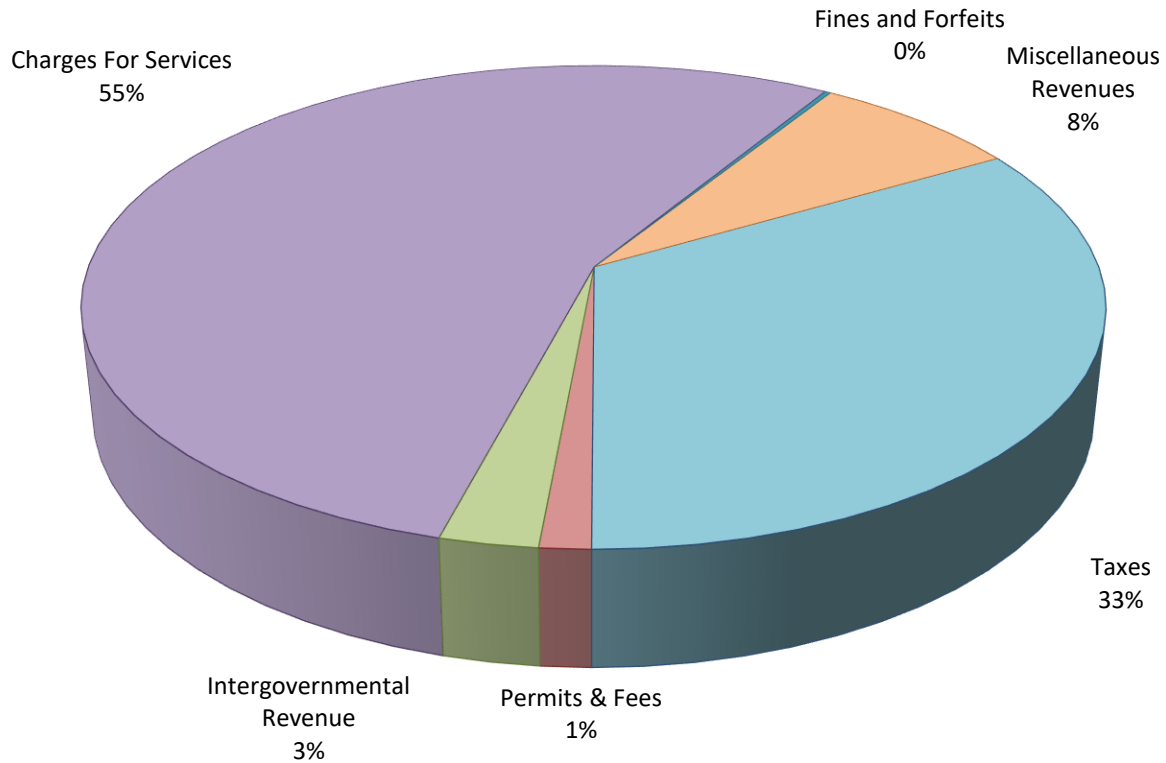
- *Millage rate stays at 7.5 mills. Results in \$3M net additional ad valorem revenue.*
- *Visitor Information Center Fund increases transfer for Mobility & Historic Preservation*
- *Fire assessment fee adds \$360k in revenue to help offset Fire Dept. expenses.*
- *VIC parking fee increase adds \$1.5M in revenue to assist with HP, Mobility, and potentially homeless drop-in center.*
- *Utility rates and rental charges increase by 4.4% CPI*
- *Vacation rental fee increases helps offset cost of the program.*

- *No increase in park now card rates.*
- *Legislature to help with City Hall & Lightner windows.*

- *Paving increased by \$200,000 over prior year budget for total of \$800,000.*
- *Twenty new personnel have been added totaling \$1.25M.*
- *Personnel compensation includes CPI increase of \$1 per hour plus 2%. Also includes a merit increase based on annual evaluations.*
- *A transfer of \$1,000,000 from General Fund reserves will provide seed money for a conservation land acquisition program.*

## Where does the money come from?

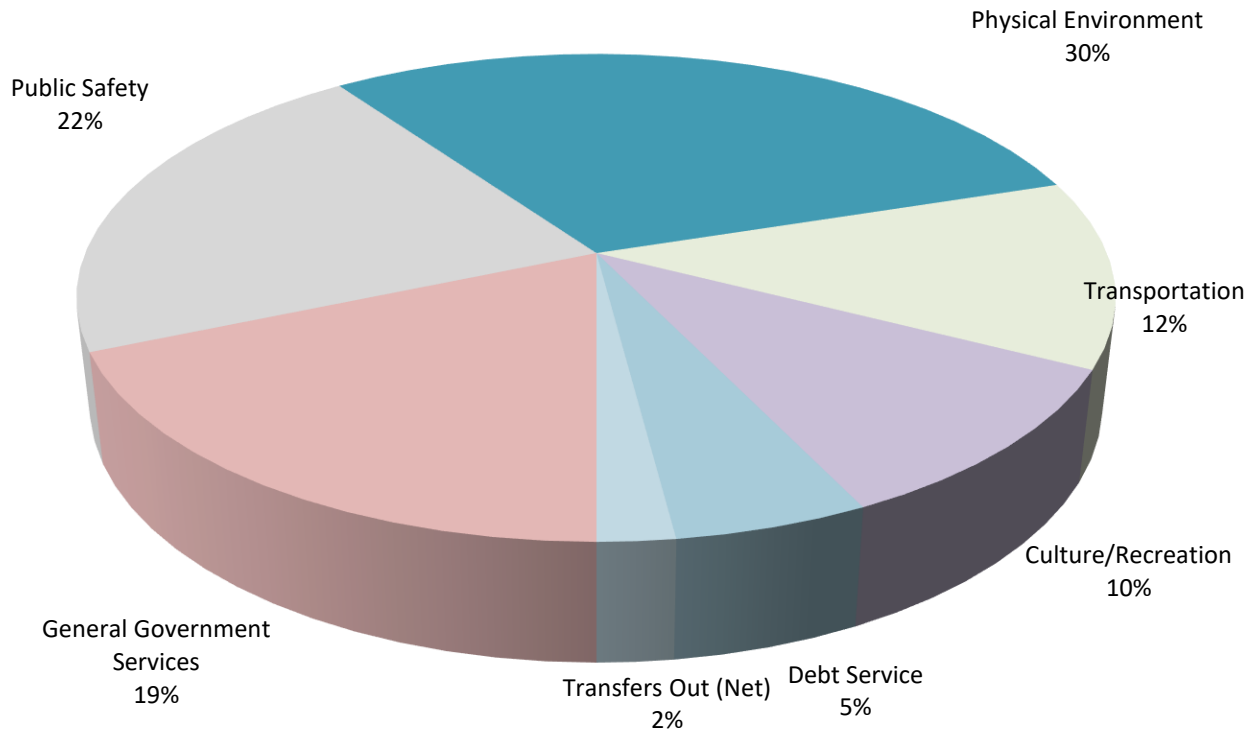
### 2024 Budgeted Revenues—All Funds Combined



| Revenues by Function      | Original Budget<br>2023 | Final Budget<br>2023 | Projected<br>2023   | Proposed<br>Budget 2024 |
|---------------------------|-------------------------|----------------------|---------------------|-------------------------|
| Taxes                     | \$24,353,381            | \$24,383,381         | \$25,089,695        | \$28,330,390            |
| Permits & Fees            | 1,149,250               | 1,237,570            | 1,220,627           | 1,180,750               |
| Intergovernmental Revenue | 2,110,167               | 34,429,490           | 5,298,666           | 2,272,495               |
| Charges For Services      | 42,179,229              | 42,831,599           | 48,145,078          | 46,321,412              |
| Fines and Forfeits        | 260,500                 | 260,500              | 218,437             | 181,000                 |
| Miscellaneous Revenues    | 4,553,199               | 23,207,075           | 8,140,788           | 6,385,286               |
| Transfers (net)           | -                       | 21,368,058           | 82,211              | -                       |
| <b>Total</b>              | <b>\$74,605,726</b>     | <b>\$147,717,673</b> | <b>\$88,195,502</b> | <b>\$84,671,333</b>     |

## Where does the money go?

### 2024 Budgeted Expenditures/Expenses—All Funds Combined



| Expenditures by Function    | Original Budget<br>2023 | Final Budget<br>2023 | Projected<br>2023   | Proposed<br>Budget 2024 |
|-----------------------------|-------------------------|----------------------|---------------------|-------------------------|
| General Government Services | \$11,738,990            | \$31,760,021         | \$13,507,398        | \$15,757,395            |
| Public Safety               | 15,211,298              | 16,174,127           | 14,797,366          | 18,267,454              |
| Physical Environment        | 20,779,698              | 50,896,644           | 29,332,869          | 25,293,387              |
| Transportation              | 8,952,088               | 30,321,540           | 9,333,213           | 10,546,535              |
| Culture/Recreation          | 7,754,180               | 12,243,872           | 7,499,561           | 8,730,095               |
| Debt Service                | 6,321,469               | 6,321,469            | 6,321,469           | 4,348,540               |
| Transfers Out (Net)         | 3,848,003               | -                    | -                   | 1,727,927               |
| <b>Total</b>                | <b>\$74,605,726</b>     | <b>\$147,717,673</b> | <b>\$80,791,876</b> | <b>\$84,671,333</b>     |

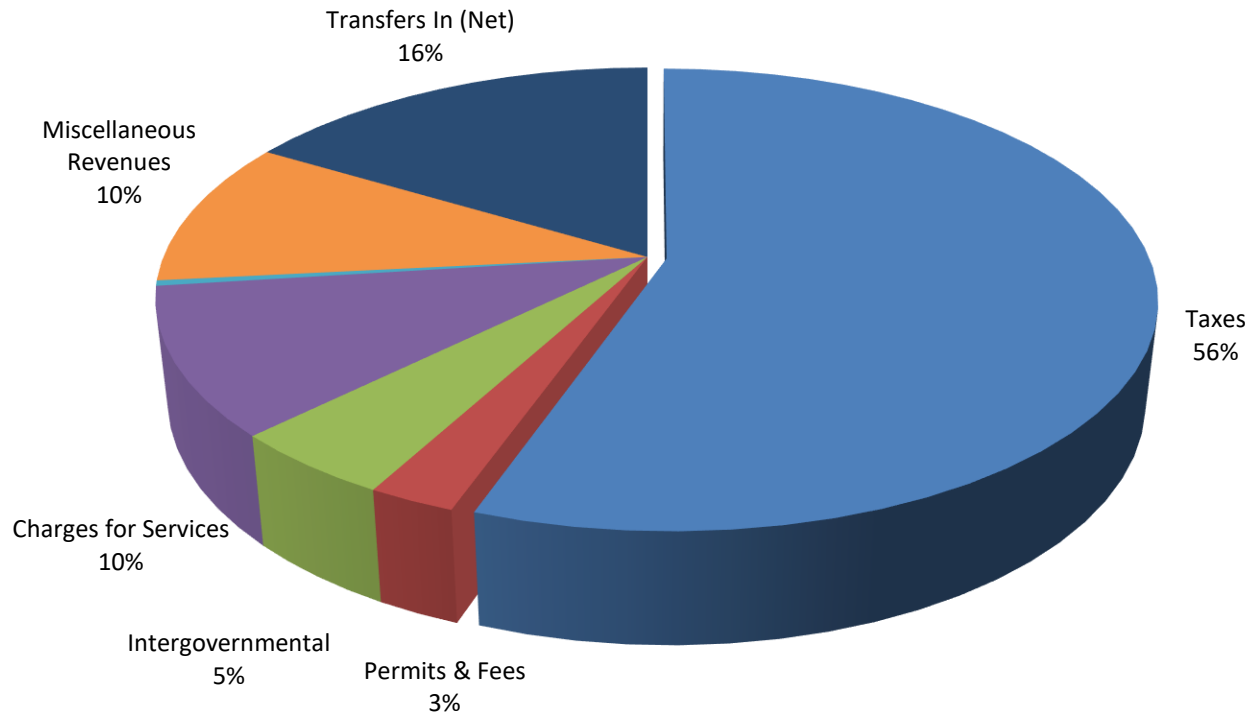
## Notes

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## Personnel Summary 2024 Budget

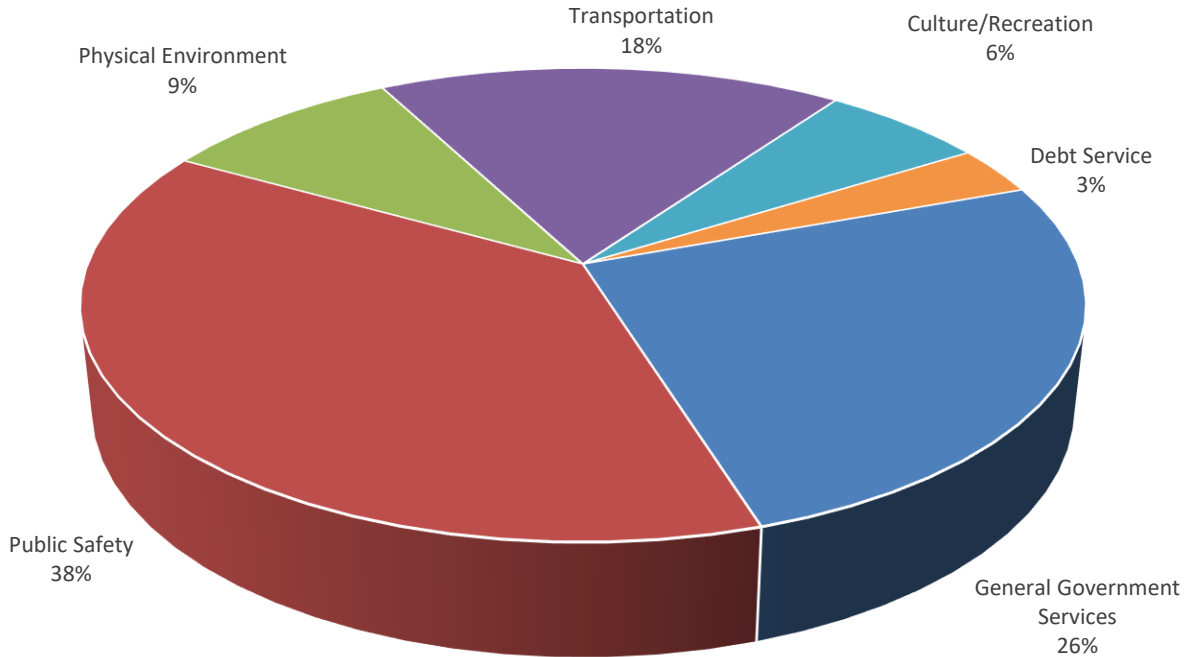
| Description                                                             | 2023<br>Actual | 2024<br>Budget |
|-------------------------------------------------------------------------|----------------|----------------|
| City Commission                                                         | 2.5            | 2.5            |
| City Manager Administration                                             | 4.5            | 4.5            |
| City Clerk                                                              | 5              | 5              |
| Financial Serv. Administration                                          | 3              | 3              |
| Accounting                                                              | 3              | 3              |
| Customer Service (1 Customer Service Rep)                               | 6              | 7              |
| General Services Admin. & Purchasing (1 Procurement Specialist)         | 7              | 8              |
| Human Resources                                                         | 4              | 4              |
| Information Technology (1 IT Tech)                                      | 4              | 5              |
| City Attorney                                                           | 3              | 3              |
| Planning & Building                                                     | 8              | 8              |
| Neighborhoods & CRAs (1 CRA Admin Support)                              | 1              | 2              |
| Fleet Operations & Warehouse                                            | 10             | 10             |
| Police Department (2 Officers added during FY23 and 1 YRO Corporal)     | 65             | 68.5           |
| Fire Department                                                         | 38             | 38             |
| Building & Code Enforcement (1 Floodplain Coord., 1 Building Inspector) | 8.5            | 9.5            |
| Public Works Administration                                             | 4              | 4              |
| Facility Operations                                                     | 9              | 9              |
| Property Services                                                       | 13             | 13             |
| Engineering & Development, Management, Support                          | 8              | 8              |
| Historic Preservation & Arch. (1 Field Archaeologist)                   | 4              | 5              |
| Streets                                                                 | 9              | 9              |
| Mobility                                                                | 2              | 2              |
| Parking (1 Parking Enforcement)                                         | 5              | 6              |
| Grounds                                                                 | 10             | 10             |
| Communications & Events, Galimore (1 Communications & Cultural Liaison) | 4              | 5              |
| Water Treatment Plant                                                   | 11             | 11             |
| Meter Maintenance                                                       | 8              | 8              |
| Wastewater Treatment Plant                                              | 10             | 10             |
| Transmission & Distribution                                             | 19             | 19             |
| Wastewater Collections (Full Utility Crew)                              | 16             | 22             |
| Utility Administration (1 Sustainability Tech)                          | 10             | 11             |
| Stormwater Operations                                                   | 4              | 4              |
| Solid Waste Operations (1 Preventative Maintenance Tech)                | 28             | 29             |
| Municipal Marina                                                        | 13.5           | 13.5           |
| VIC Parking Facility (1 PT to FT)                                       | 11.5           | 12             |
| VIC Center                                                              | 7.5            | 7.5            |
| VIC Gift Shop                                                           | 7              | 7              |
|                                                                         | <b>386.0</b>   | <b>406.0</b>   |

## General Fund Revenues by Function 2024 Budget Request



| Revenues by Function   | Original Budget 2023 | Final Budget 2023   | Projected 2023      | Proposed Budget 2024 |
|------------------------|----------------------|---------------------|---------------------|----------------------|
| Taxes                  | \$23,094,559         | \$23,094,559        | \$23,749,294        | \$26,691,882         |
| Permits & Fees         | 1,119,250            | 1,237,570           | 1,435,786           | 1,180,750            |
| Intergovernmental      | 2,110,167            | 2,280,824           | 2,288,522           | 2,272,495            |
| Charges for Services   | 4,286,539            | 4,608,007           | 4,531,765           | 4,981,344            |
| Fines & Forfeitures    | 260,500              | 260,500             | 218,437             | 181,000              |
| Miscellaneous Revenues | 3,591,084            | 3,801,987           | 5,284,531           | 4,909,223            |
| Transfers In (Net)     | 5,783,384            | 9,764,996           | 6,692,027           | 7,910,007            |
| <b>Total</b>           | <b>\$40,245,483</b>  | <b>\$45,048,443</b> | <b>\$44,200,362</b> | <b>\$48,126,701</b>  |

## General Fund Expenditures by Category FY24 Budget Request



| Expenditures by Function    | Original Budget 2023 | Final Budget 2023   | Projected 2023      | Proposed Budget 2024 |
|-----------------------------|----------------------|---------------------|---------------------|----------------------|
| General Government Services | \$10,131,943         | \$11,251,411        | \$10,630,145        | \$12,366,966         |
| Public Safety               | 15,211,298           | 15,655,916          | 15,420,490          | 18,267,454           |
| Physical Environment        | 4,022,085            | 4,509,075           | 4,206,830           | 4,411,951            |
| Transportation              | 7,417,389            | 9,956,434           | 6,631,880           | 8,486,654            |
| Culture/Recreation          | 1,938,702            | 2,160,474           | 1,701,247           | 3,002,795            |
| Debt Service                | 1,524,066            | 1,515,133           | 1,524,066           | 1,590,881            |
| Transfers Out (Net)         | -                    | -                   | -                   | -                    |
| <b>Total</b>                | <b>\$40,245,483</b>  | <b>\$45,048,443</b> | <b>\$40,114,658</b> | <b>\$48,126,701</b>  |

## General Fund Budget Summary

|                                 | Original Budget<br>2023 | Final Budget<br>2023 | Projected 2023    | Proposed<br>Budget 2024 |
|---------------------------------|-------------------------|----------------------|-------------------|-------------------------|
| <b>General Revenue</b>          |                         |                      |                   |                         |
| Ad Valorem Taxes                | 17,826,488              | 17,826,488           | 18,077,952        | 20,869,393              |
| Sales Use and Gas Taxes         | 1,017,071               | 1,017,071            | 931,612           | 930,858                 |
| Franchise Fees                  | 1,811,000               | 1,811,000            | 2,196,113         | 2,121,000               |
| Utility Service Taxes           | 1,540,000               | 1,540,000            | 1,557,849         | 1,640,000               |
| Communication Service Tax       | 900,000                 | 900,000              | 985,768           | 1,130,631               |
| Occupational Licenses           | 110,750                 | 110,750              | 103,483           | 100,750                 |
| Building Permits                | 503,500                 | 503,500              | 672,905           | 603,500                 |
| Impact Fees - Mobility          | 100,000                 | 215,159              | 215,159           | -                       |
| Other Licenses Fees and Permits | 405,000                 | 405,000              | 444,239           | 476,500                 |
| Federal Grants                  | 10,000                  | 10,000               | 10,000            | -                       |
| State Grants                    | -                       | -                    | 9,255             | -                       |
| State Shared Revenue            | 2,069,167               | 2,069,167            | 2,253,132         | 2,241,495               |
| Shared Revenues From Other Loc  | 31,000                  | 31,000               | 31,077            | 31,000                  |
| Grants from Other Local Units   | -                       | -                    | 12,604            | -                       |
| General Government              | 112,250                 | 112,250              | 117,962           | 122,250                 |
| Public Safety                   | 1,841,509               | 1,841,509            | 1,819,801         | 2,177,094               |
| Transportation                  | 2,332,780               | 2,332,780            | 2,594,002         | 2,682,000               |
| Judgments and Fines             | 25,000                  | 25,000               | 44,276            | 29,000                  |
| Violations of Local Ordinances  | 10,500                  | 10,500               | 6,288             | 2,000                   |
| Other Fines and/or Forfeits     | 225,000                 | 225,000              | 167,873           | 150,000                 |
| Interest Earnings               | 324,325                 | 1,519,414            | 1,519,414         | 1,400,360               |
| Rents and Royalties             | 1,481,831               | 1,481,831            | 1,541,362         | 1,735,736               |
| Special Assessments/Impact Fee  | 50,000                  | 50,000               | 99,120            | 20,000                  |
| Disposition of Fixed Assets     | 45,000                  | 45,000               | 56,089            | 35,000                  |
| Contributions and Donations Pv  | 50,000                  | 50,000               | 1,381,436         | 25,000                  |
| Other Misc Revenues             | 1,639,931               | 1,639,927            | 687,110           | 1,543,287               |
| <b>Total General Revenue</b>    | <b>34,462,102</b>       | <b>35,772,346</b>    | <b>37,535,881</b> | <b>40,066,854</b>       |

## General Fund Budget Summary

|                                      | Original<br>Budget 2023 | Final Budget<br>2023 | Projected<br>2023 | Proposed<br>Budget 2024 | 23 to 24<br>Budget %<br>Change |
|--------------------------------------|-------------------------|----------------------|-------------------|-------------------------|--------------------------------|
| <b><u>Personnel Expenditures</u></b> |                         |                      |                   |                         |                                |
| Salaries & Benefits                  | \$24,478,012            | \$24,478,012         | \$23,138,138      | \$26,367,109            | 7.7%                           |
| <b><u>Operating Expenditures</u></b> |                         |                      |                   |                         |                                |
| City Commission                      | 165,552                 | 165,552              | 156,560           | 106,901                 | -35.4%                         |
| City Manager                         | 399,516                 | 528,025              | 538,499           | 423,357                 | 6.0%                           |
| City Clerk                           | 72,166                  | 78,395               | 65,113            | 82,031                  | 13.7%                          |
| Financial Serv. Admin                | 145,062                 | 203,987              | 187,032           | 214,627                 | 48.0%                          |
| Accounting                           | 164,568                 | 160,602              | 136,184           | 135,497                 | -17.7%                         |
| Customer Service                     | 198,412                 | 197,643              | 200,963           | 203,687                 | 2.7%                           |
| General Services Admin               | 25,008                  | 25,183               | 8,417             | 23,792                  | -4.9%                          |
| Purchasing                           | 38,267                  | 39,127               | 39,290            | 50,247                  | 31.3%                          |
| Human Resources                      | 127,025                 | 131,405              | 140,805           | 138,871                 | 9.3%                           |
| Information Technology               | 456,319                 | 467,664              | 393,167           | 502,197                 | 10.1%                          |
| City Attorney                        | 54,704                  | 54,704               | 13,317            | 108,193                 | 97.8%                          |
| Planning & Building Admin            | 58,560                  | 65,899               | 62,231            | 57,730                  | -1.4%                          |
| Planning                             | 213,838                 | 268,829              | 238,774           | 226,726                 | 6.0%                           |
| Fleet Operations                     | 151,954                 | 172,132              | 164,929           | 301,454                 | 98.4%                          |
| General Facilities                   | 781,975                 | 1,177,470            | 922,491           | 1,061,337               | 35.7%                          |
| Insurance                            | 761,925                 | 797,545              | 807,131           | 1,170,300               | 53.6%                          |
| Police Admin                         | 1,173,945               | 1,277,686            | 1,075,567         | 1,357,351               | 15.6%                          |
| Patrol                               | 804,593                 | 846,702              | 815,333           | 809,930                 | 0.7%                           |
| Fire Admin                           | 93,453                  | 98,783               | 62,614            | 847,253                 | 806.6%                         |
| Prevention                           | 49,931                  | 44,431               | 35,103            | 52,580                  | 5.3%                           |
| Fighting                             | 322,285                 | 352,714              | 212,539           | 313,705                 | -2.7%                          |
| Building & Code Enforce              | 285,555                 | 334,087              | 341,794           | 526,994                 | 84.6%                          |
| Public Works Admin                   | 82,456                  | 85,456               | 83,460            | 416,827                 | 405.5%                         |
| Facility Operations                  | 51,178                  | 65,267               | 65,866            | 61,679                  | 20.5%                          |
| Property Services                    | 383,079                 | 438,577              | 402,035           | 286,375                 | -25.2%                         |
| Engineering & Development            | 148,121                 | 287,610              | 140,702           | 149,664                 | 1.0%                           |
| Historic Preservation & Archaeology  | 175,743                 | 291,243              | 256,469           | 115,732                 | -34.1%                         |
| Streets                              | 679,277                 | 740,776              | 656,192           | 768,952                 | 13.2%                          |
| Mobility                             | 1,772,220               | 1,744,973            | 1,002,667         | 1,710,625               | -3.5%                          |
| Parking                              | 1,290,152               | 1,432,467            | 1,321,429         | 1,427,626               | 10.7%                          |
| Grounds                              | 418,138                 | 564,640              | 435,560           | 668,437                 | 59.9%                          |
| Galimore Center                      | 165,443                 | 229,434              | 32,632            | 797,058                 | 381.8%                         |
| Communications & Special Events      | 334,926                 | 346,204              | 339,229           | 435,460                 | 30.0%                          |
| <b>Total Operating Expenditures</b>  | <b>12,045,346</b>       | <b>13,715,212</b>    | <b>11,354,094</b> | <b>15,553,195</b>       | <b>29.1%</b>                   |

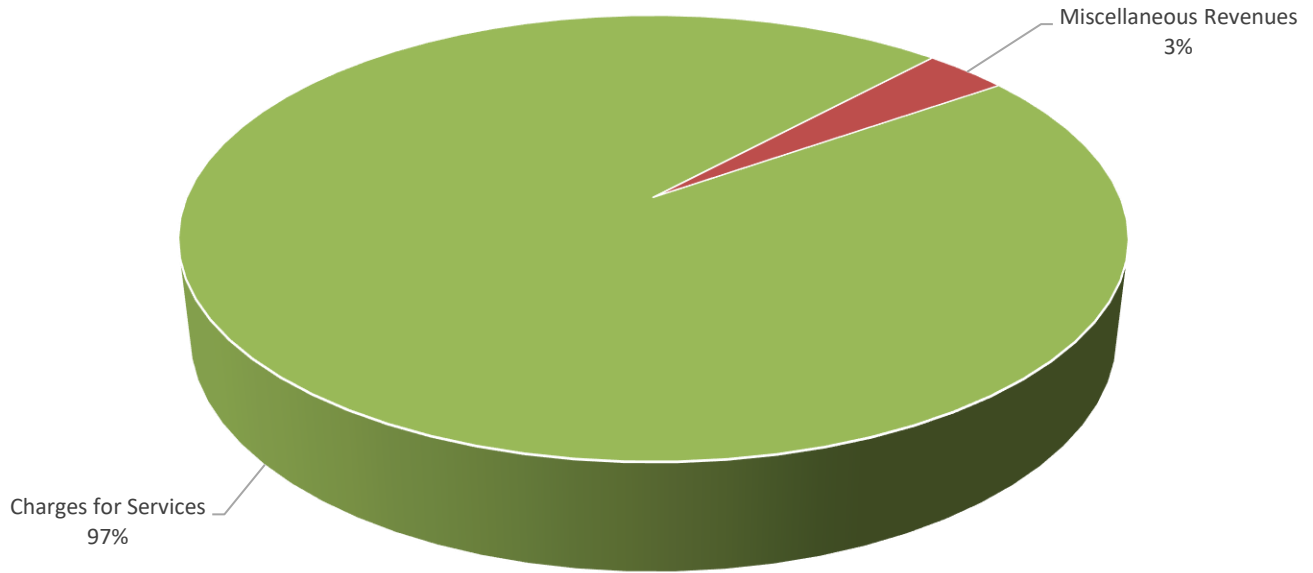
## General Fund Budget Summary

|                                              | Original Budget<br>2023 | Final Budget 2023 | Projected 2023    | Proposed Budget<br>2024 |
|----------------------------------------------|-------------------------|-------------------|-------------------|-------------------------|
| <b><u>Capital Expenditures</u></b>           |                         |                   |                   |                         |
| Land                                         | -                       | 1,288,550         | 1,288,550         | 1,000,000               |
| Buildings                                    | 291,852                 | 447,347           | 332,470           | 153,721                 |
| Infrastructure Improvements                  | 620,000                 | 3,340,571         | 1,042,356         | 1,100,000               |
| Machinery & Equipment                        | 1,286,210               | 1,778,751         | 1,462,530         | 2,071,955               |
| <b>Total Capital Expenditures</b>            | <b>2,198,062</b>        | <b>6,855,219</b>  | <b>4,125,906</b>  | <b>4,325,676</b>        |
| <b>Total Expenditures</b>                    | <b>38,721,420</b>       | <b>45,048,443</b> | <b>38,618,138</b> | <b>46,245,980</b>       |
| <b>Total Revenue</b>                         | <b>34,462,102</b>       | <b>35,772,346</b> | <b>37,535,881</b> | <b>40,066,854</b>       |
| <b>Total Expenditures</b>                    | <b>38,721,420</b>       | <b>45,048,443</b> | <b>38,618,138</b> | <b>46,245,980</b>       |
| <b><u>Interfund Transfers In and Out</u></b> |                         |                   |                   |                         |
| General Interfund Transfers (Debt)           | 750,201                 | 750,201           | 750,201           | 750,201                 |
| Administrative Transfers                     | 4,861,760               | 4,861,760         | 4,861,760         | 5,670,717               |
| Operating Transfers                          | 1,872,003               | 1,872,003         | 1,872,003         | 2,140,854               |
| Other Transfers                              | 1,415,000               | 6,431,779         | 2,323,672         | 2,950,000               |
| <b>Total Transfers In</b>                    | <b>8,898,964</b>        | <b>13,915,743</b> | <b>9,807,636</b>  | <b>11,511,772</b>       |
| Debt Service Transfers                       | 1,524,066               | 1,524,066         | 1,524,066         | 1,590,881               |
| Operating Transfers                          | 1,033,218               | 1,033,218         | 1,033,218         | 1,181,693               |
| Other Transfers (CRA)                        | 2,082,362               | 2,082,362         | 2,082,391         | 2,560,072               |
| <b>Total Transfers Out</b>                   | <b>4,639,646</b>        | <b>4,639,646</b>  | <b>4,639,675</b>  | <b>5,332,646</b>        |
| <b>Net Transfers</b>                         | <b>4,259,318</b>        | <b>9,276,097</b>  | <b>5,167,961</b>  | <b>6,179,126</b>        |
| <b>Total General Fund (Deficit)/Surplus</b>  | <b>-</b>                | <b>-</b>          | <b>4,085,704</b>  | <b>-</b>                |

## Notes

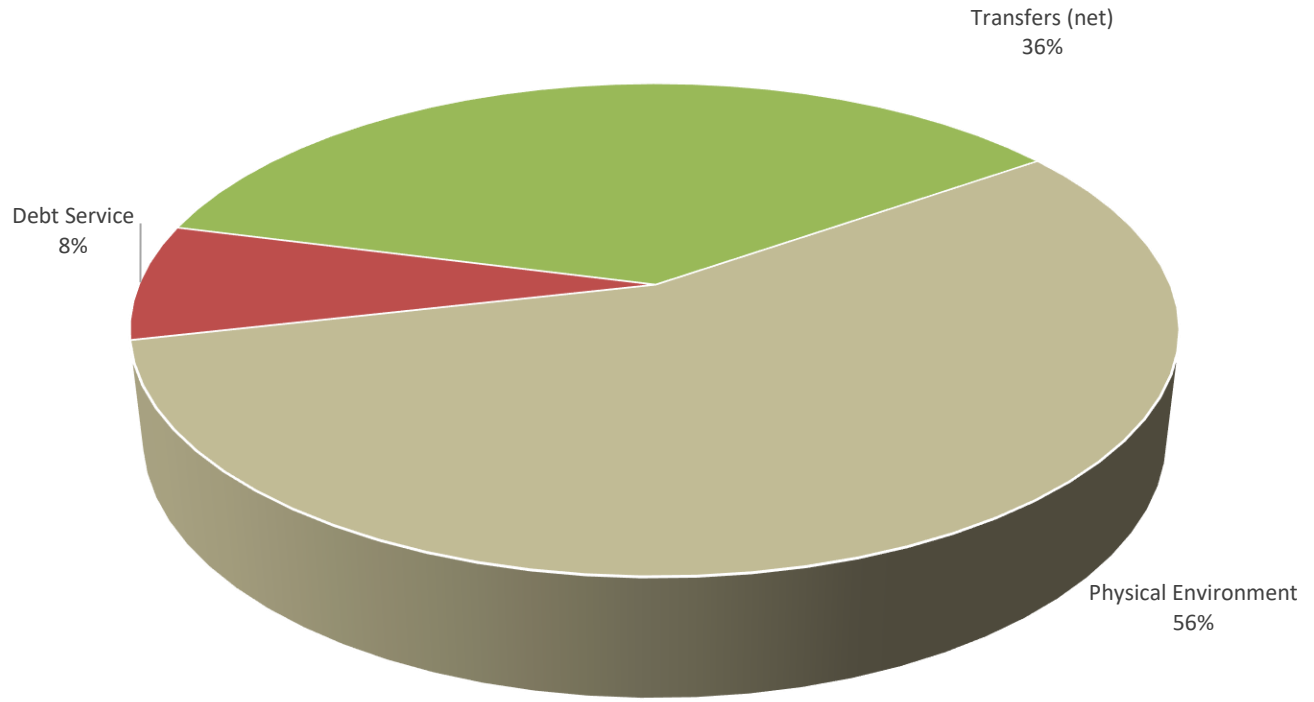
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## Utility Revenue by Function FY2024 Budget Request



| Revenues by Category                  | Original Budget<br>2023 | Final Budget<br>2023 | Projected<br>2023    | Proposed<br>Budget 2024 |
|---------------------------------------|-------------------------|----------------------|----------------------|-------------------------|
| Taxes                                 | \$ -                    | \$ -                 | \$ -                 | \$ -                    |
| Permits, Fees and Special Assessments | -                       | -                    | -                    | -                       |
| Intergovernmental Revenue             | -                       | -                    | -                    | -                       |
| Charges for Services                  | 21,351,389              | 21,586,389           | 25,777,142           | 23,724,107              |
| Judgments, Fines, & Forfeits          | -                       | -                    | -                    | -                       |
| Miscellaneous Revenues                | 486,000                 | 486,000              | 1,680,584            | 836,500                 |
| Transfers (net)                       | -                       | 12,427,727           | -                    | -                       |
| <b>Total</b>                          | <b>\$ 21,837,389</b>    | <b>\$ 34,500,116</b> | <b>\$ 27,457,726</b> | <b>\$ 24,560,606</b>    |

## Utility Expenses by Function FY2024 Budget Request



| Expenditures by Category    | Original Budget<br>2023 | Final Budget<br>2023 | Projected<br>2023    | Budget 2024          |
|-----------------------------|-------------------------|----------------------|----------------------|----------------------|
| General Government Services | \$ -                    | \$ -                 | \$ -                 | \$ -                 |
| Public Safety               | -                       | -                    | -                    | -                    |
| Physical Environment        | 11,097,396              | 31,712,526           | 19,243,124           | 13,787,260           |
| Transportation              | -                       | -                    | -                    | -                    |
| Culture/Recreation          | -                       | -                    | -                    | -                    |
| Debt Service                | 2,787,590               | 2,787,590            | 2,788,090            | 1,871,340            |
| Transfers (net)             | 7,952,403               | -                    | 4,772,872            | 8,902,007            |
| <b>Total</b>                | <b>\$ 21,837,389</b>    | <b>\$ 34,500,116</b> | <b>\$ 26,804,086</b> | <b>\$ 24,560,606</b> |

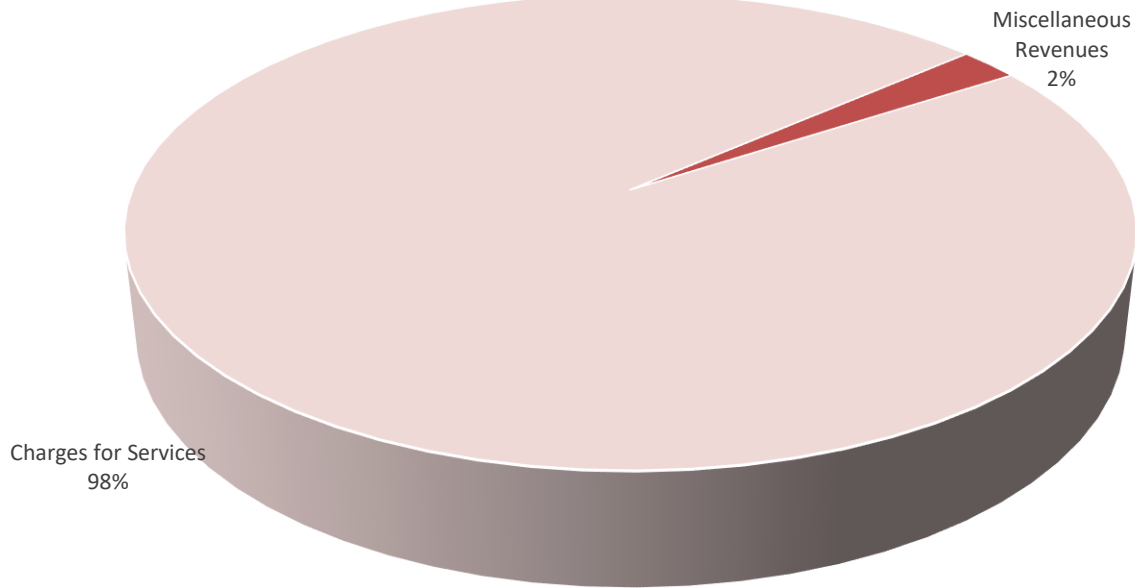
## Utility Fund Budget Detail

|                                     | 2023<br>Original Budget | 2023<br>Final Budget | 2023<br>Projected | 2024<br>Proposed  |
|-------------------------------------|-------------------------|----------------------|-------------------|-------------------|
| <b><u>OPERATING REVENUE</u></b>     |                         |                      |                   |                   |
| Water Sales Inside City             | 5,425,018               | 5,490,018            | 5,831,185         | 6,087,757         |
| Water Sales Outside City            | 4,601,442               | 4,661,442            | 5,191,345         | 5,378,233         |
| Sewer Sales Inside City             | 5,877,160               | 5,877,160            | 6,127,647         | 6,397,263         |
| Sewer Sales Outside City            | 3,668,769               | 3,698,769            | 3,937,311         | 4,079,054         |
| <b>TOTAL OPERATING REVENUE</b>      | <b>19,572,389</b>       | <b>19,727,389</b>    | <b>21,087,487</b> | <b>21,942,307</b> |
| <b><u>NON-OPERATING REVENUE</u></b> |                         |                      |                   |                   |
| Water Tapping Fees                  | 350,000                 | 418,000              | 597,890           | 350,000           |
| Water Connection Fees               | 500,000                 | 500,000              | 1,827,008         | 500,000           |
| CCEC Fees                           | 39,000                  | 39,000               | 44,710            | 46,800            |
| Miscellaneous Service Fees          | 90,000                  | 90,000               | 88,977            | 85,000            |
| Forcemain Overlay Charges           | 100,000                 | 100,000              | 361,815           | 100,000           |
| Sewer Tapping Fees                  | 200,000                 | 212,000              | 321,112           | 200,000           |
| Sewer Connection Fees               | 500,000                 | 500,000              | 1,448,144         | 500,000           |
| Other Administrative Charges        | -                       | -                    | -                 | -                 |
| <b>TOTAL NON-OPERATING REVENUE</b>  | <b>1,779,000</b>        | <b>1,859,000</b>     | <b>4,689,655</b>  | <b>1,781,800</b>  |
| <b><u>OTHER REVENUE</u></b>         |                         |                      |                   |                   |
| Interest Earnings                   | 86,000                  | 86,000               | 1,292,656         | 829,000           |
| Sale of Capital Assets & Materials  | -                       | -                    | 16,955            | 7,500             |
| Grants                              | -                       | -                    | 370,973           | -                 |
| Other Miscellaneous Revenue         | 400,000                 | 400,000              | -                 | -                 |
| <b>TOTAL OTHER REVENUE</b>          | <b>486,000</b>          | <b>486,000</b>       | <b>1,680,584</b>  | <b>836,500</b>    |
| <b>TOTAL UTILITY FUND REVENUE</b>   | <b>21,837,389</b>       | <b>22,072,389</b>    | <b>27,457,726</b> | <b>24,560,607</b> |

## Utility Fund Budget Detail

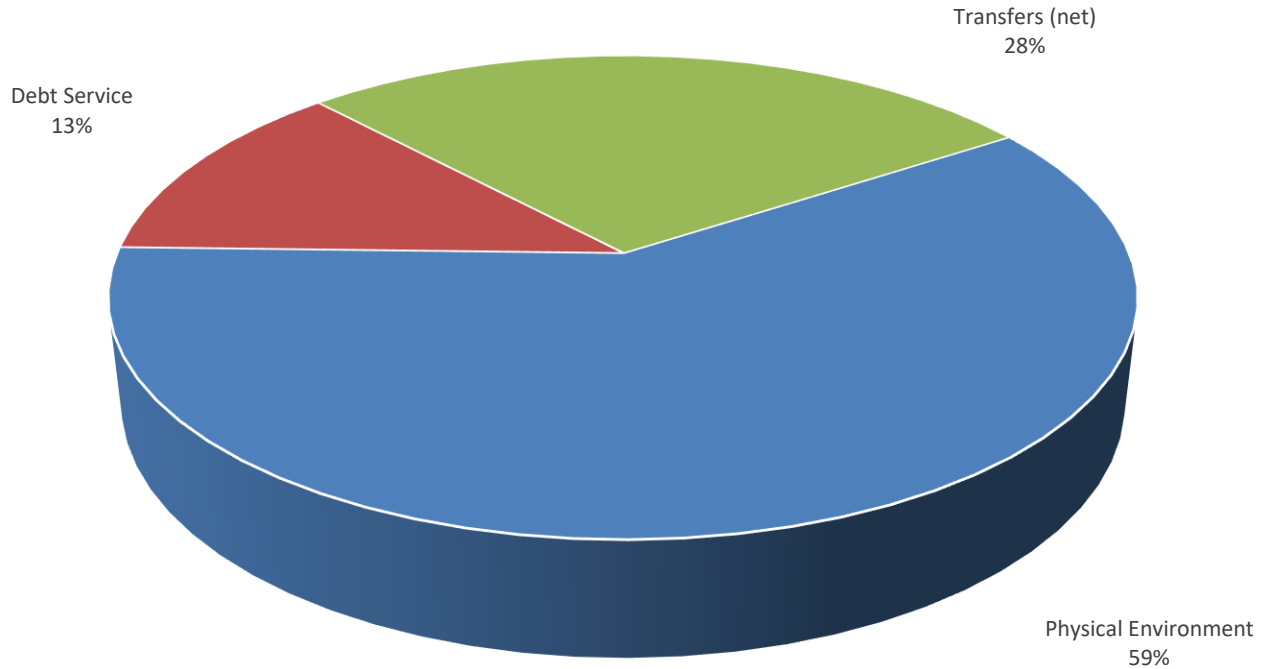
|                                             | 2023<br>Original Budget | 2023<br>Final Budget | 2023<br>Projected | 2024<br>Proposed |
|---------------------------------------------|-------------------------|----------------------|-------------------|------------------|
| <b><u>PERSONNEL EXPENDITURES</u></b>        |                         |                      |                   |                  |
| Salaries & Benefits                         | \$ 5,992,479            | \$ 5,992,479         | \$ 5,680,049      | \$ 6,982,854     |
| <b><u>OPERATING EXPENSES</u></b>            |                         |                      |                   |                  |
| Utility Administration                      | 527,885                 | 787,670              | 288,390           | 1,278,101        |
| Water Treatment Plant                       | 1,175,820               | 1,353,029            | 909,639           | 1,275,607        |
| Meter Maintenance                           | 176,068                 | 169,568              | 162,673           | 157,012          |
| Wastewater Treatment Plant                  | 1,636,000               | 1,693,417            | 1,342,561         | 1,700,268        |
| Transmission & Distribution                 | 341,348                 | 348,198              | 333,306           | 358,224          |
| Wastewater Collections                      | 809,622                 | 908,161              | 986,731           | 789,576          |
| <b>TOTAL OPERATING EXPENSES</b>             | <b>4,666,743</b>        | <b>5,260,043</b>     | <b>4,023,299</b>  | <b>5,558,790</b> |
| <b><u>CAPITAL EXPENSES</u></b>              |                         |                      |                   |                  |
| Infrastructure Improvements                 | 315,000                 | 19,628,713           | 9,377,155         | 335,000          |
| Machinery & Equipment                       | 123,174                 | 831,291              | 162,621           | 910,616          |
| <b>TOTAL CAPITAL EXPENSES</b>               | <b>438,174</b>          | <b>20,460,004</b>    | <b>9,539,776</b>  | <b>1,245,616</b> |
| <b><u>DEBT SERVICE</u></b>                  |                         |                      |                   |                  |
| Principal                                   | 2,430,126               | 2,430,126            | 2,430,126         | 1,523,004        |
| Interest                                    | 354,964                 | 354,964              | 354,964           | 347,586          |
| Other Debt Service Costs                    | 2,500                   | 2,500                | 3,000             | 750              |
| <b>TOTAL DEBT SERVICE</b>                   | <b>2,787,590</b>        | <b>2,787,590</b>     | <b>2,788,090</b>  | <b>1,871,340</b> |
| <b><u>INTERFUND TRANSFERS IN OR OUT</u></b> |                         |                      |                   |                  |
| Operating Transfers                         | 659,014                 | 592,139              | 592,348           | 623,161          |
| Other Transfers                             | -                       | 20,447,005           | 3,202,708         | -                |
| <b>TOTAL INTERFUND TRANSFERS IN</b>         | <b>659,014</b>          | <b>21,039,144</b>    | <b>3,795,056</b>  | <b>623,161</b>   |
| Administrative Transfer                     | 3,051,654               | 3,051,654            | 2,430,820         | 3,261,969        |
| Operating Transfers                         | 1,336,297               | 1,336,297            | 1,010,971         | 1,476,871        |
| Other Transfers                             | 4,223,466               | 4,223,466            | 5,126,137         | 4,786,328        |
| <b>TOTAL INTERFUND TRANSFERS OUT</b>        | <b>8,611,417</b>        | <b>8,611,417</b>     | <b>8,567,928</b>  | <b>9,525,168</b> |
| <b>TOTAL UTILITY FUND OR EXCESS</b>         | <b>\$ -</b>             | <b>\$ -</b>          | <b>\$ 653,641</b> | <b>\$ -</b>      |

## Stormwater Revenue by Function FY2024 Budget Request



| Revenues by Function                  | Original Budget<br>2023 | Final Budget<br>2023 | Projected 2023      | Proposed<br>Budget 2024 |
|---------------------------------------|-------------------------|----------------------|---------------------|-------------------------|
| Taxes                                 | \$ -                    | \$ -                 | \$ -                | \$ -                    |
| Permits, Fees and Special Assessments | -                       | -                    | -                   | -                       |
| Intergovernmental Revenue             | -                       | 6,599,294            | 2,787,156           | -                       |
| Charges for Services                  | 1,336,143               | 1,336,143            | 1,446,622           | 1,510,274               |
| Judgments, Fines, & Forfeits          | -                       | -                    | -                   | -                       |
| Miscellaneous Revenues                | 6,000                   | 6,000                | 39,464              | 35,000                  |
| Transfers (net)                       |                         | 81,735               |                     | -                       |
| <b>Total</b>                          | <b>\$ 1,342,143</b>     | <b>\$ 8,023,172</b>  | <b>\$ 4,273,242</b> | <b>\$ 1,545,273</b>     |

## Stormwater Expenses by Function FY2024 Budget Request



| Expenditures by Function    | Original Budget<br>2023 | Final Budget<br>2023 | Projected 2023      | Proposed<br>Budget 2024 |
|-----------------------------|-------------------------|----------------------|---------------------|-------------------------|
| General Government Services | \$ -                    | \$ -                 | \$ -                | \$ -                    |
| Public Safety               | -                       | -                    | -                   | -                       |
| Physical Environment        | 738,832                 | 7,828,422            | 3,555,489           | 920,564                 |
| Transportation              | -                       | -                    | -                   | -                       |
| Culture/Recreation          | -                       | -                    | -                   | -                       |
| Debt Service                | 194,750                 | 194,750              | 194,750             | 194,750                 |
| Transfers (net)             | 408,561                 | -                    | 408,561             | 429,960                 |
| <b>Total</b>                | <b>\$ 1,342,143</b>     | <b>\$ 8,023,172</b>  | <b>\$ 4,158,800</b> | <b>\$ 1,545,273</b>     |

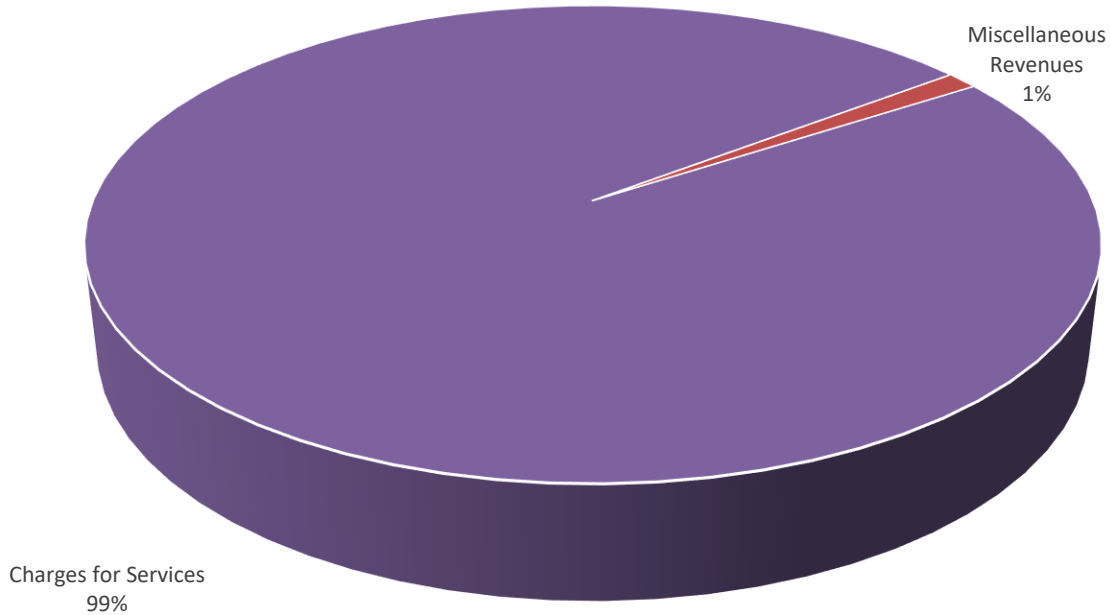
## Stormwater Budget Summary

|                                      | 2023<br>Original Budget | 2023<br>Final Budget | 2023<br>Projected    | 2024<br>Proposed |
|--------------------------------------|-------------------------|----------------------|----------------------|------------------|
| <b><u>Operating Revenue</u></b>      |                         |                      |                      |                  |
| Residential Stormwater               | \$ 633,273              | \$ 633,273           | \$ 677,311           | \$ 707,113       |
| Commercial Stormwater                | 702,870                 | 702,870              | 769,311              | 803,161          |
| <b>Total Operating Revenue</b>       | <b>1,336,143</b>        | <b>1,336,143</b>     | <b>1,446,622</b>     | <b>1,510,274</b> |
| <b><u>Non-Operating Revenue</u></b>  |                         |                      |                      |                  |
| Federal Grants                       | -                       | 6,089,690            | 2,787,156            | -                |
| State Grants                         | -                       | 500,000              | -                    | -                |
| Miscellaneous Revenue                | -                       | 9,604                | -                    | -                |
| <b>Total Non-Operating Revenue</b>   | <b>-</b>                | <b>6,599,294</b>     | <b>2,787,156</b>     | <b>-</b>         |
| <b><u>Other Revenue</u></b>          |                         |                      |                      |                  |
| Interest Earnings                    | 6,000                   | 6,000                | 39,464               | 35,000           |
| <b>Total Other Revenue</b>           | <b>6,000</b>            | <b>6,000</b>         | <b>39,464</b>        | <b>35,000</b>    |
| <b>Total Stormwater Fund Revenue</b> | <b>1,342,143</b>        | <b>7,941,437</b>     | <b>4,273,242</b>     | <b>1,545,274</b> |
| <b><u>Expenses</u></b>               |                         |                      |                      |                  |
| Salaries & Benefits                  | 415,819                 | 415,819              | 414,601              | 443,279          |
| Operating Expenses                   | 323,013                 | 508,393              | 235,580              | 246,644          |
| Capital Outlay                       | -                       | 6,904,210            | 2,905,308            | 230,641          |
| <b>Total Expenses</b>                | <b>738,832</b>          | <b>7,828,422</b>     | <b>3,555,489</b>     | <b>920,564</b>   |
| <b><u>Interfund Transfers</u></b>    |                         |                      |                      |                  |
| Operating Transfers In               | 95,492                  | 95,492               | 95,492               | 98,117           |
| Other Transfers                      | -                       | 490,296              | -                    | -                |
| <b>Total Interfund Transfers In</b>  | <b>95,492</b>           | <b>585,788</b>       | <b>95,492</b>        | <b>98,117</b>    |
| Administrative Transfer              | 443,495                 | 443,495              | 443,495              | 465,959          |
| Operating Transfers                  | 60,558                  | 60,558               | 60,558               | 62,118           |
| Other Transfers                      | 194,750                 | 194,750              | 194,750              | 194,750          |
| <b>Total Interfund Transfers Out</b> | <b>698,803</b>          | <b>698,803</b>       | <b>698,803</b>       | <b>722,827</b>   |
| <b>Total Fund Excess</b>             | <b>\$ -</b>             | <b>\$ -</b>          | <b>\$ 114,442.00</b> | <b>\$ -</b>      |

## Notes

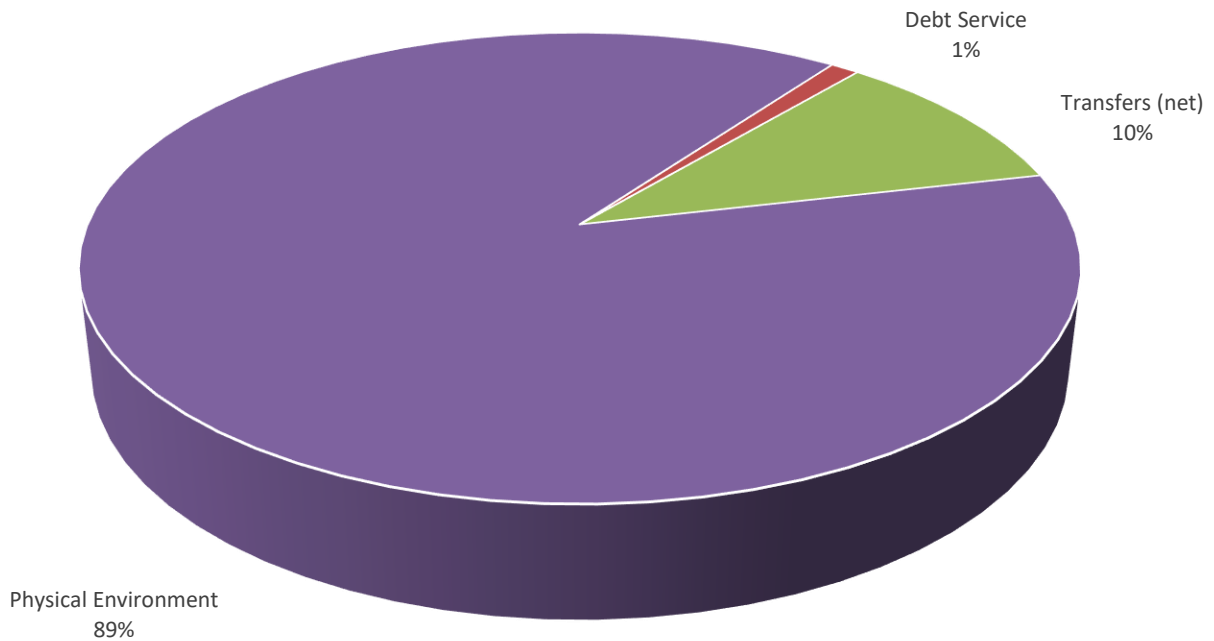
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## Solid Waste Revenue by Function FY2024 Budget Request



| Revenues by Function                  | Original Budget<br>2023 | Final Budget<br>2023 | Projected 2023      | Proposed<br>Budget 2024 |
|---------------------------------------|-------------------------|----------------------|---------------------|-------------------------|
| Taxes                                 | \$ -                    | \$ -                 | \$ -                | \$ -                    |
| Permits, Fees and Special Assessments | -                       | -                    | -                   | -                       |
| Intergovernmental Revenue             | -                       | -                    | -                   | -                       |
| Charges for Services                  | 5,389,136               | 5,406,136            | 5,471,132           | 5,766,595               |
| Judgments, Fines, & Forfeits          | -                       | -                    | -                   | -                       |
| Miscellaneous Revenues                | 5,000                   | 5,000                | 326,212             | 70,000                  |
| Transfers (net)                       |                         | 1,377,846            | 1,270,158           | -                       |
| <b>Total</b>                          | <b>\$ 5,394,136</b>     | <b>\$ 6,788,982</b>  | <b>\$ 7,067,502</b> | <b>\$ 5,836,594</b>     |

## Solid Waste Expenses by Function FY2024 Budget Request



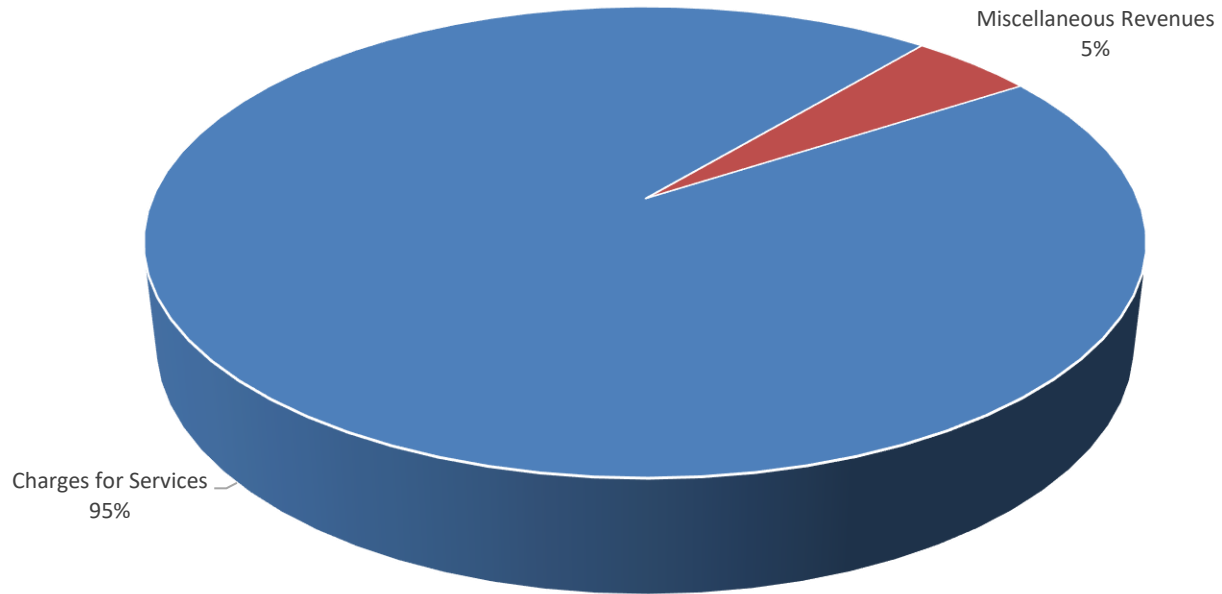
| Expenditures by Function    | Original Budget<br>2023 | Final Budget<br>2023 | Projected 2023      | Proposed<br>Budget 2024 |
|-----------------------------|-------------------------|----------------------|---------------------|-------------------------|
| General Government Services | \$ -                    | \$ -                 | \$ -                | \$ -                    |
| Public Safety               | -                       | -                    | -                   | -                       |
| Physical Environment        | 4,921,385               | 6,724,369            | 6,691,144           | 5,173,614               |
| Transportation              | -                       | -                    | -                   | -                       |
| Culture/Recreation          | -                       | -                    | -                   | -                       |
| Debt Service                | 64,613                  | 64,613               | 64,613              | 64,613                  |
| Transfers (net)             | 408,138                 | -                    | -                   | 598,368                 |
| <b>Total</b>                | <b>\$ 5,394,136</b>     | <b>\$ 6,788,982</b>  | <b>\$ 6,755,757</b> | <b>\$ 5,836,594</b>     |

## Solid Waste Fund Budget Summary

|                                       | 2023<br>Original Budget | 2023<br>Final Budget | 2023<br>Projected | 2024<br>Proposed |
|---------------------------------------|-------------------------|----------------------|-------------------|------------------|
| <b><u>Operating Revenue</u></b>       |                         |                      |                   |                  |
| Residential Collection                | 2,522,188               | 2,522,188            | 2,538,067         | 2,717,018        |
| Commercial Collection                 | 2,836,948               | 2,836,948            | 2,858,790         | 2,984,577        |
| Franchise Fees                        | 30,000                  | 30,000               | 56,063            | 50,000           |
| Other Revenue                         | 0                       | 17,000               | 18,212            | 15,000           |
| <b>Total Operating Revenue</b>        | <b>5,389,136</b>        | <b>5,406,136</b>     | <b>5,471,132</b>  | <b>5,766,595</b> |
| <b><u>Other Revenue</u></b>           |                         |                      |                   |                  |
| Interest Earnings                     | 5,000                   | 5,000                | 72,042            | 60,000           |
| Sale of Capital Assets                | -                       | -                    | 217,700           | -                |
| Sale of Surplus Materials             | -                       | -                    | 12,000            | 10,000           |
| Reimbursements                        | -                       | -                    | 24,470            | -                |
| <b>Total Other Revenue</b>            | <b>5,000</b>            | <b>5,000</b>         | <b>326,212</b>    | <b>70,000</b>    |
| <b>Total Solid Waste Fund Revenue</b> | <b>5,394,136</b>        | <b>5,411,136</b>     | <b>5,797,344</b>  | <b>5,836,595</b> |
| <b><u>Expenses</u></b>                |                         |                      |                   |                  |
| Salaries & Benefits                   | 2,045,022               | 2,045,022            | 1,792,140         | 2,271,396        |
| Operating Expenses                    | 2,846,363               | 2,906,438            | 3,126,095         | 2,708,218        |
| Capital Outlay                        | 30,000                  | 1,772,909            | 1,772,909         | 194,000          |
| <b>Total Expenses</b>                 | <b>4,921,385</b>        | <b>6,724,369</b>     | <b>6,691,144</b>  | <b>5,173,614</b> |
| <b><u>Interfund Transfers</u></b>     |                         |                      |                   |                  |
| General Interfund Transfers In        | 485,426                 | 485,426              | 485,426           | 490,767          |
| Other Transfers                       | -                       | 1,785,984            | 1,742,909         | -                |
| <b>Total Interfund Transfers In</b>   | <b>485,426</b>          | <b>2,271,410</b>     | <b>2,228,335</b>  | <b>490,767</b>   |
| Administrative Transfer               | 532,801                 | 532,801              | 532,801           | 783,784          |
| Operating Transfers                   | 360,763                 | 360,763              | 360,763           | 305,351          |
| Other Transfers                       | 64,613                  | 64,613               | 64,613            | 64,613           |
| <b>Total Interfund Transfers Out</b>  | <b>958,177</b>          | <b>958,177</b>       | <b>958,177</b>    | <b>1,153,748</b> |
| <b>Total Fund Excess</b>              | <b>-</b>                | <b>-</b>             | <b>376,358</b>    | <b>-</b>         |

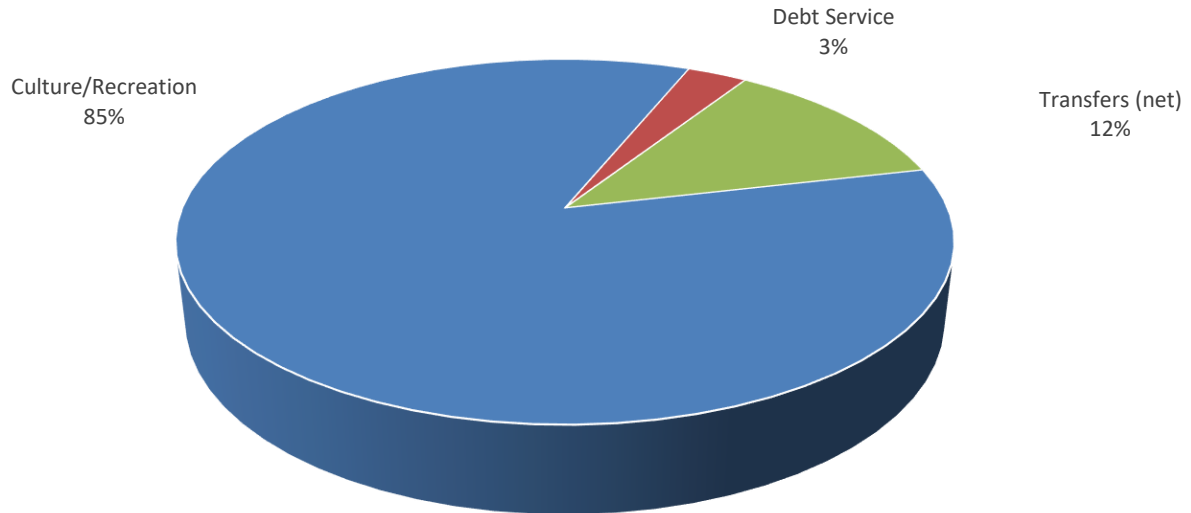
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## Marina Revenue by Function FY2024 Budget Request



| Revenues by Function                  | Original Budget<br>2023 | Final Budget<br>2023 | Projected 2023   | Proposed<br>Budget 2024 |
|---------------------------------------|-------------------------|----------------------|------------------|-------------------------|
| Taxes                                 | -                       | -                    | -                | -                       |
| Permits, Fees and Special Assessments | -                       | -                    | -                | -                       |
| Intergovernmental Revenue             | -                       | -                    | -                | -                       |
| Charges for Services                  | 4,951,022               | 4,951,022            | 5,158,088        | 3,876,030               |
| Judgments, Fines, & Forfeits          | -                       | -                    | -                | -                       |
| Miscellaneous Revenues                | 104,176                 | 104,176              | 220,289          | 194,403                 |
| Transfers (net)                       | -                       | 4,798,992            | -                | -                       |
| <b>Total</b>                          | <b>5,055,198</b>        | <b>9,854,190</b>     | <b>5,378,377</b> | <b>4,070,432</b>        |

## Marina Expenses by Function FY2024 Budget Request



| Expenditures by Function    | Original Budget<br>2023 | Final Budget<br>2023 | Projected 2023   | Proposed<br>Budget 2024 |
|-----------------------------|-------------------------|----------------------|------------------|-------------------------|
| General Government Services | -                       | -                    | -                | -                       |
| Public Safety               | -                       | -                    | -                | -                       |
| Physical Environment        | -                       | -                    | -                | -                       |
| Transportation              | -                       | -                    | -                | -                       |
| Culture/Recreation          | 4,592,849               | 9,722,205            | 4,482,259        | 3,452,045               |
| Debt Service                | 131,985                 | 131,985              | 131,985          | 120,863                 |
| Transfers (net)             | 330,364                 |                      | 330,364          | 497,525                 |
| <b>Total</b>                | <b>5,055,198</b>        | <b>9,854,190</b>     | <b>4,944,608</b> | <b>4,070,432</b>        |

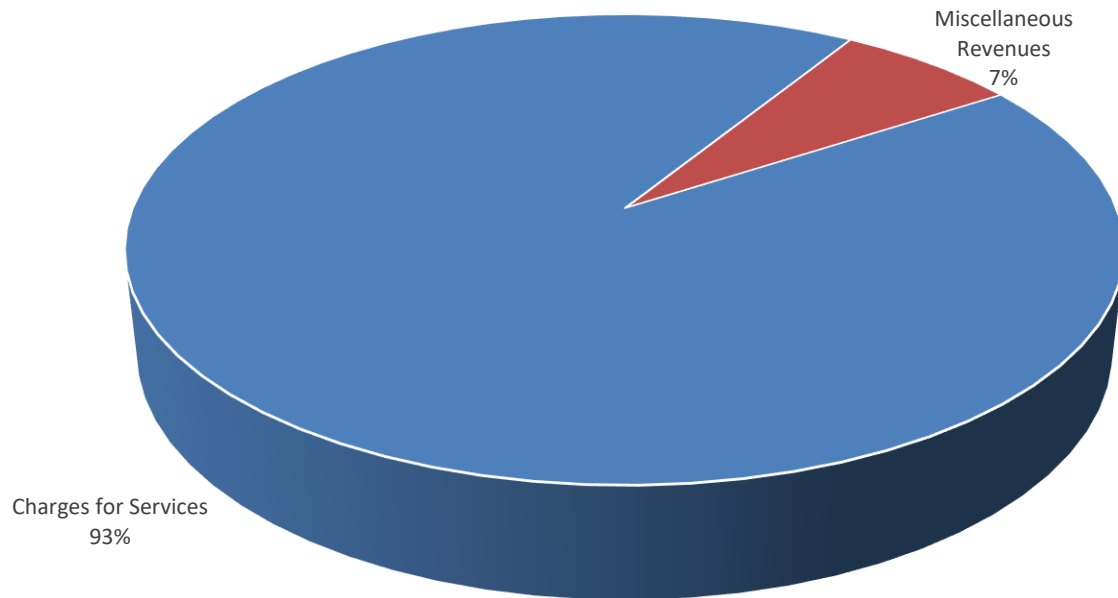
## Marina Fund Budget Summary

|                                      | 2023<br>Original Budget | 2023<br>Final Budget | 2023<br>Projected | 2024<br>Proposed |
|--------------------------------------|-------------------------|----------------------|-------------------|------------------|
| <b><u>Operating Revenue</u></b>      |                         |                      |                   |                  |
| Mooring Field                        | 326,172                 | 326,172              | 428,284           | 409,780          |
| Gasoline                             | 735,000                 | 735,000              | 821,306           | 621,000          |
| Diesel Fuel                          | 2,711,850               | 2,711,850            | 2,779,599         | 1,667,250        |
| Electricity                          | 130,000                 | 130,000              | 115,907           | 130,000          |
| Dockage                              | 1,048,000               | 1,048,000            | 1,012,992         | 1,048,000        |
| <b>Total Operating Revenue</b>       | <b>4,951,022</b>        | <b>4,951,022</b>     | <b>5,158,088</b>  | <b>3,876,030</b> |
| <b><u>Other Revenue</u></b>          |                         |                      |                   |                  |
| Interest Earnings                    | 25,000                  | 25,000               | 126,425           | 100,000          |
| Ships Store                          | 33,300                  | 33,300               | 32,325            | 36,063           |
| Ticket Booth Rental                  | 19,876                  | 19,876               | 29,353            | 31,340           |
| Sale of Used Equipment               | -                       | -                    | 826               | -                |
| Laundry                              | 12,000                  | 12,000               | 13,395            | 12,000           |
| Retail Sales - Marina                | 14,000                  | 14,000               | 11,910            | 15,000           |
| Miscellaneous Revnue                 | -                       | -                    | 6,055             | -                |
| <b>Total Other Revenue</b>           | <b>104,176</b>          | <b>104,176</b>       | <b>220,289</b>    | <b>194,403</b>   |
| <b>Total Marina Fund Revenue</b>     | <b>5,055,198</b>        | <b>5,055,198</b>     | <b>5,378,377</b>  | <b>4,070,433</b> |
| <b><u>Expenses</u></b>               |                         |                      |                   |                  |
| Salaries & Benefits                  | 924,598                 | 924,598              | 760,140           | 967,408          |
| Operating Expenses                   | 3,668,251               | 3,727,172            | 3,715,963         | 2,484,637        |
| Capital Outlay                       | -                       | 5,070,435            | 6,156             | -                |
| <b>Total Expenses</b>                | <b>4,592,849</b>        | <b>9,722,205</b>     | <b>4,482,259</b>  | <b>3,452,045</b> |
| <b><u>Interfund Transfers</u></b>    |                         |                      |                   |                  |
| General Interfund Transfers In       | 20,019                  | 20,019               | 20,019            | 20,019           |
| Other Transfers                      | -                       | 5,129,356            | -                 | -                |
| <b>Total Interfund Transfers In</b>  | <b>20,019</b>           | <b>5,149,375</b>     | <b>20,019</b>     | <b>20,019</b>    |
| Administrative Transfer              | 350,383                 | 350,383              | 350,383           | 385,559          |
| Debt Service Transfer                | 131,985                 | 131,985              | 131,985           | 131,985          |
| Other Transfers                      | -                       | -                    | -                 | 120,863          |
| <b>Total Interfund Transfers Out</b> | <b>482,368</b>          | <b>482,368</b>       | <b>482,368</b>    | <b>638,407</b>   |
| <b>Total Fund Excess</b>             | <b>-</b>                | <b>-</b>             | <b>433,769</b>    | <b>-</b>         |

## Notes

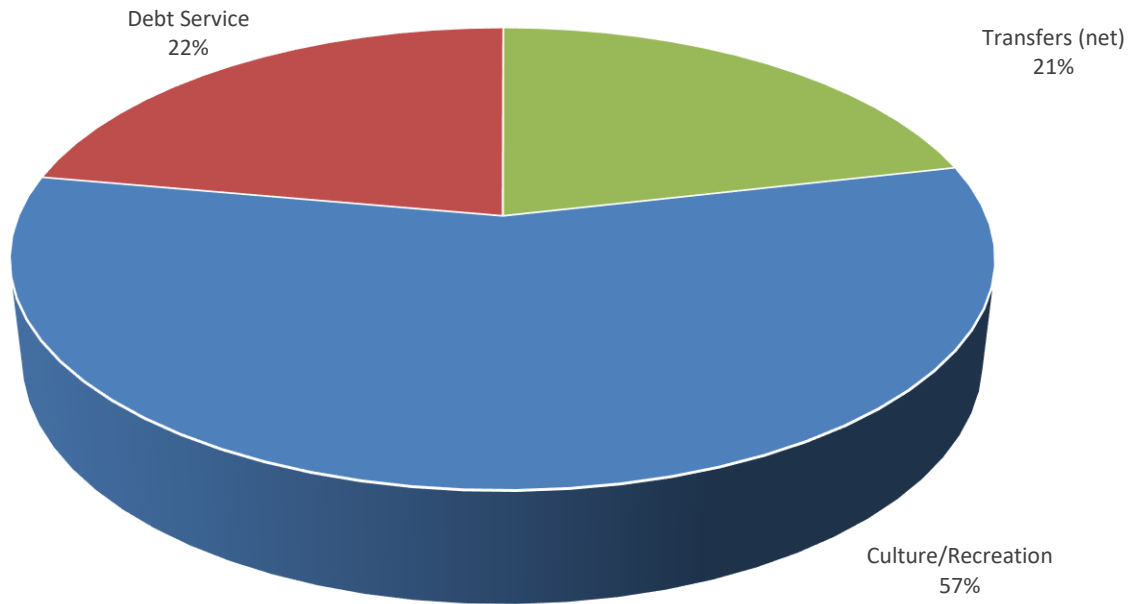
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## VIC Revenue by Function FY2024 Budget Request



| Revenues by Function                  | Original Budget<br>2023 | Final Budget<br>2023 | Projected 2023   | Proposed<br>Budget 2024 |
|---------------------------------------|-------------------------|----------------------|------------------|-------------------------|
| Taxes                                 | -                       | -                    | -                | -                       |
| Permits, Fees and Special Assessments | -                       | -                    | -                | -                       |
| Intergovernmental Revenue             | -                       | -                    | -                | -                       |
| Charges for Services                  | 4,895,000               | 4,907,000            | 5,750,655        | 6,513,062               |
| Judgments, Fines, & Forfeits          | -                       | -                    | -                | -                       |
| Miscellaneous Revenues                | 352,000                 | 352,000              | 534,480          | 490,000                 |
| Transfers (net)                       |                         |                      |                  | -                       |
| <b>Total</b>                          | <b>5,247,000</b>        | <b>5,259,000</b>     | <b>6,285,135</b> | <b>7,003,061</b>        |

## VIC Expenses by Function FY2024 Budget Request



| Expenditures by Function    | Original Budget<br>2023 | Final Budget<br>2023 | Projected 2023   | Proposed<br>Budget 2024 |
|-----------------------------|-------------------------|----------------------|------------------|-------------------------|
| General Government Services | -                       | -                    | -                | -                       |
| Public Safety               | -                       | -                    | -                | -                       |
| Physical Environment        | -                       | -                    | -                | -                       |
| Transportation              | -                       | -                    | -                | -                       |
| Culture/Recreation          | 2,757,326               | 3,326,625            | 4,016,903        | 3,955,188               |
| Debt Service                | 1,683,078               | 1,683,078            | 1,683,078        | 1,551,248               |
| Transfers (net)             | 806,596                 | 249,297              | 333,945          | 1,496,626               |
| <b>Total</b>                | <b>5,247,000</b>        | <b>5,259,000</b>     | <b>6,033,926</b> | <b>7,003,061</b>        |

## Visitor Information Center Fund Budget Summary

|                                      | 2023<br>Original Budget | 2023<br>Final Budget | 2023<br>Projected | 2024<br>Proposed |
|--------------------------------------|-------------------------|----------------------|-------------------|------------------|
| <b><u>Operating Revenue</u></b>      |                         |                      |                   |                  |
| Parking Permit Fees                  | 70,000                  | 70,000               | 133,031           | 120,000          |
| VIC Parking Facility Fees            | 4,000,000               | 4,012,000            | 4,758,050         | 5,558,062        |
| ParkNow Card Sales                   | 125,000                 | 125,000              | 162,518           | 135,000          |
| Gift Shop Sales                      | 700,000                 | 700,000              | 697,056           | 700,000          |
| <b>Total Operating Revenue</b>       | <b>4,895,000</b>        | <b>4,907,000</b>     | <b>5,750,655</b>  | <b>6,513,062</b> |
| <b><u>Other Revenue</u></b>          |                         |                      |                   |                  |
| Interest Earnings                    | 30,000                  | 30,000               | 189,012           | 175,000          |
| Ticket License Revenue               | 50,000                  | 50,000               | 73,986            | 65,000           |
| State/County Funding/ TDC            | 250,000                 | 250,000              | 250,000           | 250,000          |
| Miscellaneous Revenue                | 22,000                  | 22,000               | 21,482            | -                |
| <b>Total Other Revenue</b>           | <b>352,000</b>          | <b>352,000</b>       | <b>534,480</b>    | <b>490,000</b>   |
| <b>Total VIC Fund Revenue</b>        | <b>5,247,000</b>        | <b>5,259,000</b>     | <b>6,285,135</b>  | <b>7,003,062</b> |
| <b><u>Expenses</u></b>               |                         |                      |                   |                  |
| Salaries & Benefits                  | 1,373,935               | 1,373,935            | 1,215,875         | 1,489,691        |
| Operating Expenses                   | 1,263,291               | 1,498,583            | 2,329,476         | 2,465,497        |
| Capital Outlay                       | 120,100                 | 454,107              | 471,552           | -                |
| Principal                            | 966,744                 | 966,744              | 966,744           | 908,071          |
| Interest                             | 716,334                 | 716,334              | 716,334           | 643,177          |
| Other Debt Costs                     | -                       | -                    | -                 | -                |
| <b>Total Expenses</b>                | <b>4,440,404</b>        | <b>5,009,703</b>     | <b>5,699,981</b>  | <b>5,506,436</b> |
| <b><u>Interfund Transfers</u></b>    |                         |                      |                   |                  |
| Other Transfers                      | 1,683,077               | 2,148,249            | 1,683,077         | 1,551,248        |
| <b>Total Interfund Transfers In</b>  | <b>1,683,077</b>        | <b>2,148,249</b>     | <b>1,683,077</b>  | <b>1,551,248</b> |
| Administrative Transfer              | 442,510                 | 350,383              | 350,383           | 506,897          |
| Operating Transfers                  | 301,639                 | 301,639              | 301,639           | 340,977          |
| Historic Preservation                | 400,000                 | 400,000              | 400,000           | 450,000          |
| Mobility                             | 715,000                 | 715,000              | 715,000           | 750,000          |
| Garage Sinking Fund                  | 250,000                 | 250,000              | 250,000           | 300,000          |
| Other Transfers                      | 380,524                 | 380,524              | -                 | 700,000          |
| <b>Total Interfund Transfers Out</b> | <b>2,489,673</b>        | <b>2,397,546</b>     | <b>2,017,022</b>  | <b>3,047,874</b> |
| <b>Total Fund Excess</b>             | <b>-</b>                | <b>-</b>             | <b>251,209</b>    | <b>-</b>         |

## Notes

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## Historic Preservation Transfer from VIC

- **FY 2017 Actual:** Transfer to General Fund for Alcazar Hotel Roof work (\$54,250), for Alcazar Hotel Iron Gates (\$30,000) and for Monument work (\$5,000)
- **FY 2018 Actual:** Transfer for Water Works Building Grant match of \$170,000 (delayed to FY 2019), implementation of Historic Preservation Master Plan (\$100,000) and upgrades to Archaeology program operations (\$80,000).
- **FY 2019 Actual:** Transfer for Water Works Building Grant match (\$400,000 over 2 years), Resiliency Project Grant match (\$50,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$60,000), Historic Preservation and Archaeology increased travel, training, lab equipment (\$25,000).
- **FY2020 Actual:** Water Works Building project underway (\$200,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$65,000). University of South Florida La Florida contribution (\$20,000). Historic Preservation and Archaeology, training, lab equipment.
- **FY 2021 Actual:** Water Works Building grant matching funds. Salary and benefits for an Assistant Archaeologist (\$70,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Unspent funds carried forward to FY2022 and FY2023.
- **FY 2022 Actual:** Lightner Museum Roofing Project (\$250,000). Salary and benefits for an Assistant Archaeologist (\$75,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Using \$10,000 from FY 2021.
- **FY 2023 Actual:** Lightner Museum Windows Project (\$201,403 to be completed in FY24). Pena Peck House Renovations (\$95,300 to be completed in FY24). Archaeology staffing (\$80,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Used \$15,000 from FY 2021.
- **FY 2024 Budget:** Pena Peck House Renovations (\$155,000). Archaeology staffing (\$100,000). Repairs to Visitor Information Center windows (\$148,000). Repairs to City monuments and historical signs (\$12,000). UF Preservation Institute (PISA) contribution (\$15,000), University of South Florida La Florida contribution (\$20,000).



## Historic Area CRA (HACRA) Budget Summary

|                                             | Original<br>Budget 2023 | Final Budget<br>2023 | Projected<br>2023   | Budget<br>Request 2024 |
|---------------------------------------------|-------------------------|----------------------|---------------------|------------------------|
| <b><u>Revenue</u></b>                       |                         |                      |                     |                        |
| Incremental Taxes                           | \$ 632,101              | \$ 632,101           | \$ 662,050          | \$ 813,895             |
| Interest Earnings                           | -                       | -                    | 18,000              | 24,000                 |
| <b>Total HACRA Fund Revenue</b>             | <b>\$ 632,101</b>       | <b>\$ 632,101</b>    | <b>\$ 680,050</b>   | <b>\$ 837,895</b>      |
| <b><u>Expenses</u></b>                      |                         |                      |                     |                        |
| Operations                                  | -                       | -                    | 29,821              | 80,127                 |
| Capital Outlay                              | -                       | -                    | -                   | 448,337                |
| <b>Total HACRA Fund Expenses</b>            | <b>\$ -</b>             | <b>\$ -</b>          | <b>\$ 29,821</b>    | <b>\$ 528,464</b>      |
| <b><u>Interfund Transfers In or Out</u></b> |                         |                      |                     |                        |
| Transfer from General Fund                  | 1,072,324               | 1,072,324            | 1,072,324           | 1,311,690              |
| Carry Forward Transfer In                   | -                       | -                    | -                   | 30,127                 |
| <b>Total Interfund Transfers In</b>         | <b>\$ 1,072,324</b>     | <b>\$ 1,072,324</b>  | <b>\$ 1,072,324</b> | <b>\$ 1,341,817</b>    |
| Debt Service Transfer to VIC                | 1,683,077               | 1,683,077            | 1,671,078           | 1,551,248              |
| Administrative Transfer                     | 21,348                  | 21,348               | 21,348              | 100,000                |
| <b>Total Interfund Transfers Out</b>        | <b>\$ 1,704,425</b>     | <b>\$ 1,704,425</b>  | <b>\$ 1,692,426</b> | <b>\$ 1,651,248</b>    |
| <b>Total Fund (Deficit) or Excess</b>       | <b>\$ -</b>             | <b>\$ -</b>          | <b>\$ 30,127</b>    | <b>\$ -</b>            |

## Historic Area CRA (HACRA) Budget Detail

### HACRA CRA FY 2024 Proposed Budget and FY 2023 Carryforward

| BUDGET ITEMS                                     | FY 2023 Budget<br>Combined with<br>Carry Forward | FY 2023<br>Actual &<br>Projected* | FY 2023<br>Projected<br>Carryforward | FY 2024<br>Budget   | FY 2024 Budget<br>Combined with<br>Carry Forward |
|--------------------------------------------------|--------------------------------------------------|-----------------------------------|--------------------------------------|---------------------|--------------------------------------------------|
| <b>Revenues</b>                                  |                                                  |                                   |                                      |                     |                                                  |
| Tax Increment Revenue St. Johns County           | 632,101                                          | 662,050                           |                                      | 813,895             | 813,895                                          |
| Tax Increment Revenue COSA transfer              | 1,072,324                                        | 1,072,324                         |                                      | 1,311,690           | 1,311,690                                        |
| Interest Earned                                  | -                                                | 18,000                            |                                      | 24,000              | 24,000                                           |
| Carryforward Transfer In                         |                                                  |                                   |                                      |                     | 30,127                                           |
| <b>Total Revenues</b>                            | <b>\$ 1,704,425</b>                              | <b>\$ 1,752,374</b>               | <b>\$ -</b>                          | <b>\$ 2,149,585</b> | <b>\$ 2,179,712</b>                              |
| <b>Administrative Costs</b>                      |                                                  |                                   |                                      |                     |                                                  |
| Administrative Transfer to General Fund          | 21,348                                           | 21,348                            | -                                    | 75,000              | 75,000                                           |
| Administrative Transfer to LCRA                  |                                                  |                                   |                                      | 25,000              | 25,000                                           |
| <b>Total Administrative Costs</b>                | <b>\$ 21,348</b>                                 | <b>\$ 21,348</b>                  | <b>\$ -</b>                          | <b>\$ 100,000</b>   | <b>\$ 100,000</b>                                |
| <b>Professional Services</b>                     |                                                  |                                   |                                      |                     |                                                  |
| CRP Amendment                                    |                                                  | 29,821                            |                                      |                     |                                                  |
| Future Project Consulting                        | -                                                | -                                 | 30,127                               | 50,000              | 80,127                                           |
| <b>Total Professional Services</b>               | <b>\$ -</b>                                      | <b>\$ 29,821</b>                  | <b>\$ 30,127</b>                     | <b>\$ 50,000</b>    | <b>\$ 80,127</b>                                 |
| <b>Strategic Goals-Redevelopment</b>             |                                                  |                                   |                                      |                     |                                                  |
| Mobility Improvements                            |                                                  |                                   | -                                    | 150,000             | 150,000                                          |
| Parking Improvements                             | -                                                |                                   |                                      | 150,000             | 150,000                                          |
| Open Space                                       |                                                  |                                   |                                      | 48,337              | 48,337                                           |
| Redevelopment                                    |                                                  |                                   |                                      | 50,000              | 50,000                                           |
| Resiliency                                       |                                                  |                                   |                                      | 50,000              | 50,000                                           |
| <b>Total Capital Improvements-Infrastructure</b> | <b>\$ -</b>                                      | <b>\$ -</b>                       | <b>\$ -</b>                          | <b>\$ 448,337</b>   | <b>\$ 448,337</b>                                |
| <b>Debt Service-VIC/Garage</b>                   |                                                  |                                   |                                      |                     |                                                  |
| Parking Garage Annual Payment                    | 1,683,077                                        | 1,671,078                         | -                                    | 1,551,248           | 1,551,248                                        |
| <b>Total Debt Service</b>                        | <b>\$ 1,683,077</b>                              | <b>\$ 1,671,078</b>               | <b>\$ -</b>                          | <b>\$ 1,551,248</b> | <b>\$ 1,551,248</b>                              |
| <b>TOTAL BUDGET</b>                              | <b>\$ 1,704,425</b>                              | <b>\$ 1,722,247</b>               | <b>\$ 30,127</b>                     | <b>\$ 2,149,585</b> | <b>\$ 2,179,712</b>                              |
| Revenue and Expenditure Difference               | \$ -                                             | \$ 30,127                         | \$ (30,127)                          | \$ -                | \$ -                                             |

\*Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year

## Lincolnvile CRA (LCRA) Budget Summary

|                                       | Original<br>Budget 2023 | Final Budget<br>2023 | Projected<br>2023   | Budget<br>Request 2024 |
|---------------------------------------|-------------------------|----------------------|---------------------|------------------------|
| <b>Revenue</b>                        |                         |                      |                     |                        |
| Incremental Taxes                     | 626,721                 | 626,721              | 626,721             | 720,051                |
| Federal Grants                        | -                       | 222,983              | -                   | 222,983                |
| Interest                              | 8,938                   | 8,938                | 8,938               | 8,938                  |
| <b>Total LCRA Fund Revenue</b>        | <b>\$ 635,659</b>       | <b>\$ 858,642</b>    | <b>\$ 635,659</b>   | <b>\$ 951,972</b>      |
| <b>Expenses</b>                       |                         |                      |                     |                        |
| Personal Services                     | 90,585                  | 90,585               | 90,585              | -                      |
| Operating Expenses                    | 1,787,993               | 2,010,976            | 697,465             | 2,088,141              |
| Capital Outlay                        | 1,183,586               | 1,183,586            | 70,000              | 2,243,586              |
| <b>Total LCRA Fund Expenses</b>       | <b>\$ 3,062,164</b>     | <b>\$ 3,285,147</b>  | <b>\$ 858,050</b>   | <b>\$ 4,331,727</b>    |
| <b>Interfund Transfers In or Out</b>  |                         |                      |                     |                        |
| Transfer from General Fund            | 1,010,037               | 1,010,037            | 1,010,037           | 1,303,083              |
| Carry Forward Transfers In            | 1,549,601               | 1,549,601            | 1,549,601           | 2,217,172              |
| Other Transfers                       | 4,000                   | 4,000                | 9,358               | 9,500                  |
| <b>Total Interfund Transfers In</b>   | <b>\$ 2,563,638</b>     | <b>\$ 2,563,638</b>  | <b>\$ 2,568,996</b> | <b>\$ 3,529,755</b>    |
| Administrative Transfer               | 137,133                 | 137,133              | 129,433             | 150,000                |
| <b>Total Interfund Transfers Out</b>  | <b>\$ 137,133</b>       | <b>\$ 137,133</b>    | <b>\$ 129,433</b>   | <b>\$ 150,000</b>      |
| <b>Total Fund (Deficit) or Excess</b> | <b>\$ -</b>             | <b>\$ -</b>          | <b>\$ 2,217,172</b> | <b>\$ -</b>            |

## Lincolnvile CRA (LCRA) Budget Detail

| Lincolnvile CRA FY 2024 Proposed Budget and FY 2023 Carryforward           |                                            |                             |                                |                     |                                            |
|----------------------------------------------------------------------------|--------------------------------------------|-----------------------------|--------------------------------|---------------------|--------------------------------------------|
| BUDGET ITEMS                                                               | FY 2023 Budget Combined with Carry Forward | FY 2023 Actual & Projected* | FY 2023 Projected Carryforward | FY 2024 Budget      | FY 2024 Budget Combined with Carry Forward |
| <b>Revenues</b>                                                            |                                            |                             |                                |                     |                                            |
| Tax Increment Revenue St. Johns County                                     | 626,721                                    | 626,721                     |                                | 720,051             | 720,051                                    |
| Tax Increment Revenue COSA transfer                                        | 1,010,037                                  | 1,010,037                   |                                | 1,303,083           | 1,303,083                                  |
| AACH Federal Grant Revenue- Elks Lodge                                     | 222,983                                    |                             | 222,983                        |                     | 222,983                                    |
| Transfer from General Fund for Coordinator Position                        |                                            |                             |                                |                     | -                                          |
| Interest Earned                                                            | 8,938                                      | 8,938                       |                                | 8,938               | 8,938                                      |
| Admin Transfer from HACRA for Audit, Website, etc                          | 4,000                                      | 9,358                       |                                | 9,500               | 9,500                                      |
| Carryforward Transfer In, Transfer from Previous                           | 1,549,601                                  |                             |                                |                     | 2,217,172                                  |
| <b>Total Revenues</b>                                                      | <b>\$ 3,422,280</b>                        | <b>\$ 1,655,054</b>         | <b>\$ 222,983</b>              | <b>\$ 2,041,572</b> | <b>\$ 4,481,727</b>                        |
| <b>Administrative Costs: 53490 &amp; 53515, 53505, 53470, 53410, 53400</b> |                                            |                             |                                |                     |                                            |
| Professional Associations & Memberships                                    | 2,000                                      | 2,000                       | -                              | 5,200               | 5,200                                      |
| Administrative Transfer to General Fund                                    | 137,133                                    | 129,433                     | -                              | 150,000             | 150,000                                    |
| Travel, Training & Conferences                                             | 2,000                                      | 4,000                       | -                              | 5,000               | 5,000                                      |
| Website Creation and Maintenance Fees                                      | 500                                        | 1,654                       | -                              | 10,000              | 10,000                                     |
| Annual Reports, Publications, Printing                                     | 4,000                                      | 3,000                       | -                              | 3,000               | 3,000                                      |
| Miscellaneous Supplies, Phone Service, Other                               | 2,000                                      | 2,000                       | -                              | 2,872               | 2,872                                      |
| Annual Audit                                                               | 8,500                                      | 8,500                       | -                              | 8,500               | 8,500                                      |
| <b>Total Administrative Costs</b>                                          | <b>\$ 160,887</b>                          | <b>\$ 150,587</b>           | <b>\$ -</b>                    | <b>\$ 184,572</b>   | <b>\$ 184,572</b>                          |
| <b>Professional Services: 53490 &amp; 51120</b>                            |                                            |                             |                                |                     |                                            |
| <b>FY 2019 Goal #1 Retain Long-Term Residents : 53340</b>                  |                                            |                             |                                |                     |                                            |
| Fix-It-Up Program                                                          | 181,456                                    | 75,000                      | 106,456                        | 200,000             | 306,456                                    |
| Property Acquisition & Affordable Housing                                  | 319,367                                    | 25,000                      | 294,367                        | 200,000             | 494,367                                    |
| <b>Total Retain Residents Programs</b>                                     | <b>\$ 500,823</b>                          | <b>\$ 100,000</b>           | <b>\$ 400,823</b>              | <b>\$ 400,000</b>   | <b>\$ 800,823</b>                          |
| <b>FY 2019 Goal #2 Preserve Lincolnvile's Historic Character: 53310</b>    |                                            |                             |                                |                     |                                            |
| First Baptist Church Phase 2                                               | 520,088                                    | 520,088                     | -                              | -                   | -                                          |
| Future Projects                                                            | -                                          |                             | -                              | 327,000             | 327,000                                    |
| Fountain of Youth Elks Lodge Rehab Grant Match                             | 472,983                                    | 60,000                      | 412,983                        | -                   | 412,983                                    |
| Greater St. Mary's Rehab Grant Match                                       | 250,000                                    |                             | 250,000                        |                     | 250,000                                    |
| St. Joseph Neighborhood Center                                             | 150,000                                    |                             | 150,000                        |                     | 150,000                                    |
| St Paul Emergency Structural Repair                                        | 150,000                                    | 60,000                      | 90,000                         |                     | 90,000                                     |
| <b>Total Institutional Rehabilitation Program</b>                          | <b>\$ 1,543,071</b>                        | <b>\$ 580,088</b>           | <b>\$ 902,983</b>              | <b>\$ 327,000</b>   | <b>\$ 1,229,983</b>                        |
| Architetur al Overlay District                                             | 44,025                                     | 21,262                      | 22,763                         |                     | 22,763                                     |
| <b>il Historic Structure &amp; Cultural Preservation Program</b>           | <b>\$ 44,025</b>                           | <b>\$ 21,262</b>            | <b>\$ 22,763</b>               | <b>\$ -</b>         | <b>\$ 22,763</b>                           |
| <b>Neighborhood Improvements Infrastructure/Beautification: 56630</b>      |                                            |                             |                                |                     |                                            |
| Hayling/Vickers Park Improvements                                          | 425,000                                    | 45,000                      | 380,000                        | 500,000             | 880,000                                    |
| Weeden Park Development                                                    | 120,000                                    | 25,000                      | 95,000                         | 15,000              | 110,000                                    |
| M.L. King Design & Construction                                            | 553,586                                    | -                           | 553,586                        | 600,000             | 1,153,586                                  |
| Neighborhood Improvements Not Project Specific                             | 85,000                                     |                             | 85,000                         | 15,000              | 100,000                                    |
| <b>Total Neighborhood Improvement Program</b>                              | <b>\$ 1,183,586</b>                        | <b>\$ 70,000</b>            | <b>\$ 1,113,586</b>            | <b>\$ 1,130,000</b> | <b>\$ 2,243,586</b>                        |
| <b>TOTAL BUDGET</b>                                                        | <b>\$ 3,432,392</b>                        | <b>\$ 921,937</b>           | <b>\$ 2,440,155</b>            | <b>\$ 2,041,572</b> | <b>\$ 4,481,727</b>                        |
| Revenue and Expenditure Difference                                         | \$ 10,112                                  | \$ 733,117                  | \$ (2,217,172)                 | \$ -                | \$ -                                       |

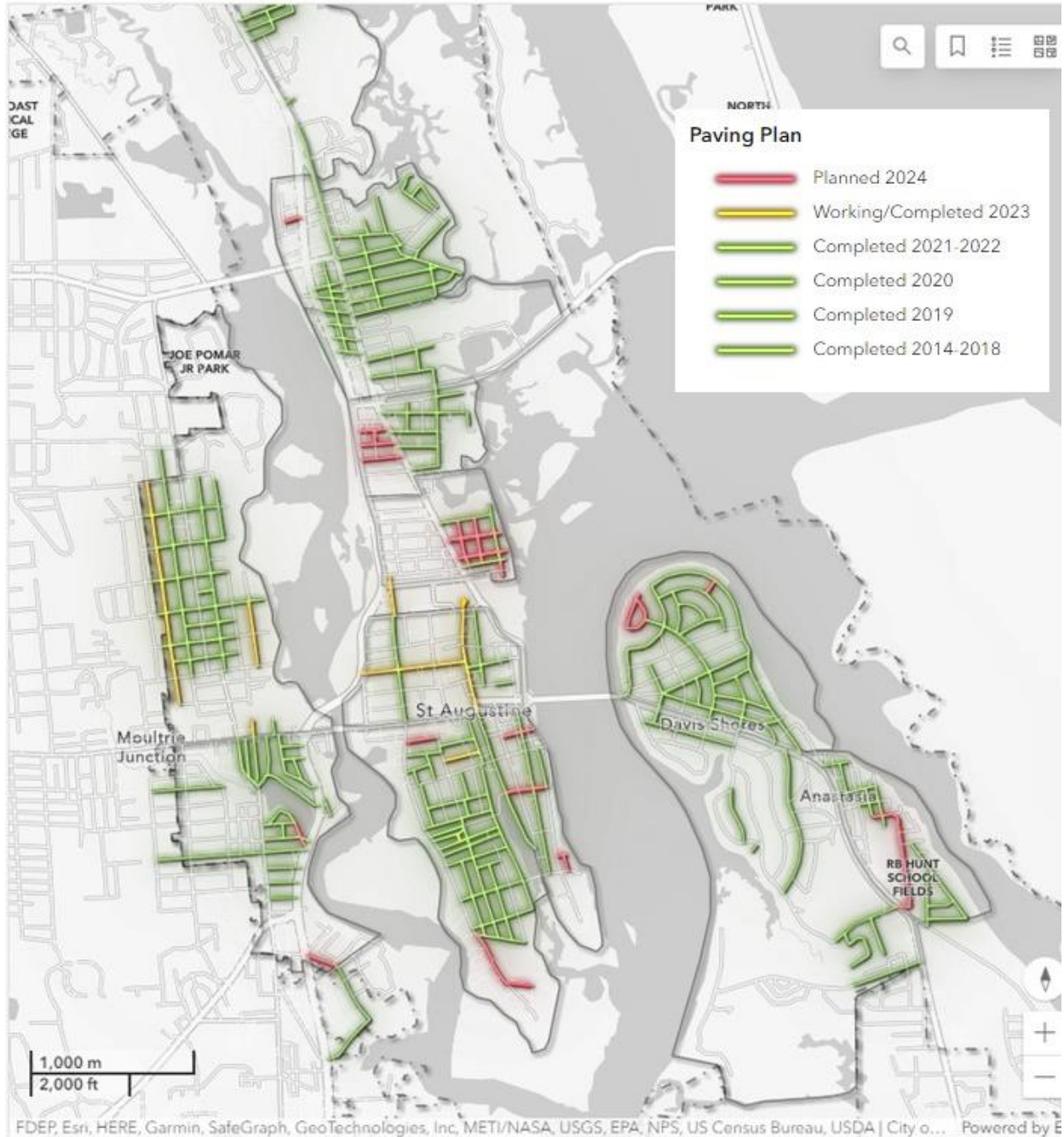
\*Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year

## Strategic Action Items for 2024

### Objective: Infrastructure Planning & Construction

#### General Fund Action Items:

- West Augustine Sidewalk Design
- Road Resurfacing



### Utility Fund Action Items:

- Lake Maria Sanchez Flood Mitigation Project
- King Street San Sebastian Water Main HDD
- Lighthouse Park Gravity Sewer Design
- Replacement of Lift Station 8 and Upgrades to other Lift Stations & Force Mains
- West Augustine Sewer Improvements & Connections, Pearl Street & West 3rd Street
- I&I Elimination Program
- Water Treatment Plan High Service Pump Motor Control Center & Emeg. Generator
- SCADA Improvements

### Stormwater Action Items:

- Lake Maria Sanchez Flood Mitigation Project
- South Whitney & West King Flood Mitigation
- Avenida Menendez Seawall
- Tideflex Valve Installation
- Fullerwood Neighborhood Drainage Study
- Ravenswood Neighborhood Drainage Study
- South Davis Shores Flood Mitigation & Drainage Improvements
- Army Corp Back Bay Feasibility Study

### Objective: Mobility Planning & Construction

- Downtown Circulator
- King Street Complete Street Design
- SMART St. Augustine Design
- Satellite Parking Operations (partially funded by TDC and events)
- Parking Pay Station Flood Proofing

### Objective: Zoning Update & Building Code Update

- Conservation Overlay Zone Update
- Resilient Shoreline

### Objective: Resiliency & Sea-Level Rise Planning & Implementation

- Lake Maria Sanchez Flood Mitigation Project
- TideFlex Valve Installations
- Army Corp Back Bay Study

**Objective: Sustainability**

- Continue Glass Recycling Program
- Land Conservation Initiative
- Continued Tree Canopy Program, Residential Composting Program, Recycling Events
- “Race to Zero”

**Objective: Arts, Education & Community**

- University of South Florida, La Florida Project
- UF Preservation Institute of St. Augustine (PISA)
- May Street Intersection Public Art
- Madeira Park Plan

**Objective: Enhance our partnerships to affect change in affordable/workforce housing and homelessness**

- Phase I of Homeless Drop-In Center
- St. Francis Bed Rental
- Family Reunification Program
- Home Again St. Johns
- City-owned property located on Holmes Blvd and Affordable Housing
- Continued Development of a “Homelessness Strategic Plan” with HUD

**Objective: Event Planning & Management**

- Satellite Parking Operations (partially funded by TDC and events)

**Objective: Proactive Planning to Preserve our Downtown Character**

- Downtown Nightlife Conversations/Workshop

## Notes

This image shows a blank sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

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## Notes

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