



**CITY OF ST. AUGUSTINE CITY COMMISSION
SPECIAL MEETING AGENDA
THURSDAY, SEPTEMBER 14, 2023 - 5:00 PM
IMMEDIATELY FOLLOWING THE 4:30 CRA BUDGET MEETING
ALCAZAR ROOM**

1. CALL TO ORDER

◆ Roll Call

2. GENERAL PUBLIC COMMENTS

3. PUBLIC HEARING

3.A. Resolution 2023-26: Establishes the tentative millage rate for the Fiscal Year 2023-2024 budget. *(M. Simpson, Director Finance)*

4. PUBLIC HEARING

4.A. Ordinance 2023-28: Establishes the proposed budget for Fiscal Year 2023-2024 and the five-year Capital Improvement Plan. *(M. Simpson, Director Finance)*

5. ADJOURN

NOTICES: In accordance with Florida Statute 286.0105: "if a person decides to appeal any decision made by the board, agency, or commission with respect to any matter considered at such meeting or hearing, he or she will need a record of the proceedings, and that, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based." ***In accordance with the Americans with Disabilities Act, persons needing a special accommodation to participate in this proceeding should contact the individual or agency sending notice not later than seven days prior to the proceeding at the address given on the notice. Telephone 904-825-1007; 1-800-955-8771 (TDB) or 1-800-955-8770 (V) via Florida Relay Services. ***The City of St. Augustine encourages anyone wishing to present the invocation at city commission meetings to contact the City Clerk's office, to be placed on the rotation list, and encourages people of all religious affiliations or of no religious affiliation to present a non-denominational invocation to inspire us in the work of the City Commission. The materials prepared and presented are part of the City's ongoing Florida Public Records and Government in the Sunshine compliance and are not intended to be relied upon or to reach investors or the trading markets.

RESOLUTION 2023-26

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF
ST. AUGUSTINE, FLORIDA ADOPTING THE TENTATIVE LEVY
OF AD VALOREM TAXES FOR FISCAL YEAR 2023-2024.**

WHEREAS, the City Commission of the City of St. Augustine, Florida has conducted a public hearing on its tentative millage rate of 7.5000 mills and has determined its rolled back rate is 6.5483 mills as required by Florida Statute 200.065;

NOW, THEREFORE, BE IT RESOLVED by the City Commission of the City of St. Augustine, Florida that:

The Fiscal Year 2023-2024 tentative millage rate of the City of St. Augustine, Florida is 7.5000 mills which represents an increase in the rolled-back rate of 6.5483 mills of 14.53 percent.

ADOPTED at a special meeting of the City Commission of the City of St. Augustine, Florida commenced following the 4:30 CRA Special Budget Meeting after 5pm this 14th day of September 2023.

Nancy Sikes-Kline
Mayor-Commissioner

ATTEST:

Darlene Galambos
City Clerk

ORDINANCE NO. 2023-28

AN ORDINANCE OF THE CITY OF ST. AUGUSTINE, FLORIDA, RATIFYING, APPROVING AND ADOPTING THE ANNUAL BUDGET OR BUDGET ESTIMATES OF REVENUES AND EXPENDITURES FOR THE CITY OF ST. AUGUSTINE, FLORIDA, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2023, AND ENDING SEPTEMBER 30, 2024; PROVIDING FOR REPEAL OF ORDINANCES IN CONFLICT HEREWITH; PROVIDING FOR SEVERANCE OF INVALID PROVISIONS; AND PROVIDING FOR AN EFFECTIVE DATE.

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF ST. AUGUSTINE, FLORIDA AS FOLLOWS:

Section 1. The annual budget estimates of revenues and expenditures of the City of St. Augustine, Florida for the Fiscal Year 2023-2024, as prepared, amended and submitted to the City Commission of the City of St. Augustine, Florida by the City Manager, as considered and acted upon by said City Commission, under and by authority of the Charter of said City and the Laws of Florida, are hereby ratified, approved and adopted by the City Commission of said City, and the amounts of money set forth therein are hereby appropriated.

Section 2. The said budget of revenues and expenditures adopted for the ensuing Fiscal Year 2023-2024 shall be spread in full upon the minutes of the City Commission.

Section 3. The appropriations within an activity or sub-activity for Fiscal Year 2022-2023 and Fiscal Year 2023-2024 may be transferred within by the City Manager for the purpose of equalization, when necessary.

Section 4. All funds for the current Fiscal Year 2022-2023 and budgeted for 2023-2024 may over-expend adopted budgets to the extent that actual expenditures do not exceed the adopted budget.

Section 5. All unencumbered appropriations, except for special projects or commitments, be and are canceled as of September 30, 2023, and the City Director of Finance is directed to transfer all appropriation credit balances to unappropriated surplus and place to the credit of all appropriation accounts which show a debit balance for the Fiscal Year 2022-2023 an amount from unappropriated surplus to balance same and to close all such accounts for the Fiscal Year 2022-2023.

Section 6. If any provisions of this Ordinance, or the application thereof to any person or circumstances, are held invalid, such invalidity shall not affect other provisions or applications of the Ordinances which can be given effect without this invalid provision or application, and to this end the provisions of this Ordinance are declared to be severable.

Section 7. All ordinances or parts of ordinances in conflict herewith are hereby repealed.

Section 8. This ordinance shall become effective upon passage.

PASSED by the City Commission of the City of St. Augustine, Florida, in special session, at 5:05 p.m., this 28th day of September 2023.

Nancy Sikes-Kline
Mayor-Commissioner

ATTEST:

Darlene Galambos
City Clerk

General Fund Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Revenue				
Ad Valorem Taxes	17,826,488	17,826,488	18,077,952	20,869,393
Sales Use and Gas Taxes	1,017,071	1,017,071	931,612	930,858
Franchise Fees	1,811,000	1,811,000	2,196,113	2,121,000
Utility Service Taxes	1,540,000	1,540,000	1,557,849	1,640,000
Communication Service Tax	900,000	900,000	985,768	1,130,631
Occupational Licenses	110,750	110,750	103,483	100,750
Building Permits	503,500	503,500	672,905	603,500
Impact Fees - Mobility	100,000	215,159	215,159	-
Other Licenses Fees and Permits	405,000	405,000	444,239	476,500
Federal Grants	10,000	10,000	10,000	-
State Grants	-	-	9,255	-
State Shared Revenue	2,069,167	2,069,167	2,253,132	2,241,495
Shared Revenues From Other Loc	31,000	31,000	31,077	31,000
Grants from Other Local Units	-	-	12,604	-
General Government	112,250	112,250	117,962	122,250
Public Safety	1,841,509	1,841,509	1,819,801	2,177,094
Transportation	2,332,780	2,332,780	2,594,002	2,682,000
Judgments and Fines	25,000	25,000	44,276	29,000
Violations of Local Ordinances	10,500	10,500	6,288	2,000
Other Fines and/or Forfeits	225,000	225,000	167,873	150,000
Interest Earnings	324,325	1,519,414	1,519,414	1,400,360
Rents and Royalties	1,481,831	1,481,831	1,541,362	1,735,736
Special Assessments/Impact Fee	50,000	50,000	99,120	20,000
Disposition of Fixed Assets	45,000	45,000	56,089	35,000
Contributions and Donations Pv	50,000	50,000	1,381,436	25,000
Other Misc Revenues	1,639,931	1,639,927	687,110	1,543,287
Total General Revenue	34,462,102	35,772,346	37,535,881	40,066,854

General Fund Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024	23 to 24 Budget % Change
<u>Personnel Expenditures</u>					
Salaries & Benefits	\$24,478,012	\$24,478,012	\$23,138,138	\$26,442,109	7.7%
<u>Operating Expenditures</u>					
City Commission	165,552	165,552	156,560	106,901	-35.4%
City Manager	399,516	528,025	538,499	423,357	6.0%
City Clerk	72,166	78,395	65,113	82,031	13.7%
Financial Serv. Admin	145,062	203,987	187,032	214,627	48.0%
Accounting	164,568	160,602	136,184	135,497	-17.7%
Customer Service	198,412	197,643	200,963	203,687	2.7%
General Services Admin	25,008	25,183	8,417	23,792	-4.9%
Purchasing	38,267	39,127	39,290	50,247	31.3%
Human Resources	127,025	131,405	140,805	138,871	9.3%
Information Technology	456,319	467,664	393,167	502,197	10.1%
City Attorney	54,704	54,704	13,317	108,193	97.8%
Planning & Building Admin	58,560	65,899	62,231	57,730	-1.4%
Planning	213,838	268,829	238,774	226,726	6.0%
Fleet Operations	151,954	172,132	164,929	301,454	98.4%
General Facilities	781,975	1,177,470	922,491	1,061,337	35.7%
Insurance	761,925	797,545	807,131	1,170,300	53.6%
Police Admin	1,173,945	1,277,686	1,075,567	1,357,351	15.6%
Patrol	804,593	846,702	815,333	809,930	0.7%
Fire Admin	93,453	98,783	62,614	847,253	806.6%
Prevention	49,931	44,431	35,103	52,580	5.3%
Fighting	322,285	352,714	212,539	313,705	-2.7%
Building & Code Enforce	285,555	334,087	341,794	526,994	84.6%
Public Works Admin	82,456	85,456	83,460	416,827	405.5%
Facility Operations	51,178	65,267	65,866	61,679	20.5%
Property Services	383,079	438,577	402,035	286,375	-25.2%
Engineering & Development	148,121	287,610	140,702	149,664	1.0%
Historic Preservation & Archaeology	175,743	291,243	256,469	115,732	-34.1%
Streets	679,277	740,776	656,192	768,952	13.2%
Mobility	1,772,220	1,744,973	1,002,667	1,710,625	-3.5%
Parking	1,290,152	1,432,467	1,321,429	1,427,626	10.7%
Grounds	418,138	564,640	435,560	668,437	59.9%
Galimore Center	165,443	229,434	32,632	797,058	381.8%
Communications & Special Events	334,926	346,204	339,229	435,460	30.0%
Total Operating Expenditures	12,045,346	13,715,212	11,354,094	15,553,195	29.1%

General Fund Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
<u>Capital Expenditures</u>				
Land	-	1,288,550	1,288,550	1,000,000
Buildings	291,852	447,347	332,470	153,721
Infrastructure Improvements	620,000	3,340,571	1,042,356	1,100,000
Machinery & Equipment	1,286,210	1,778,751	1,462,530	1,996,955
Total Capital Expenditures	2,198,062	6,855,219	4,125,906	4,250,676
Total Expenditures	38,721,420	45,048,443	38,618,138	46,245,980
Total Revenue	34,462,102	35,772,346	37,535,881	40,066,854
Total Expenditures	38,721,420	45,048,443	38,618,138	46,245,980
<u>Interfund Transfers In and Out</u>				
General Interfund Transfers (Debt)	750,201	750,201	750,201	750,201
Administrative Transfers	4,861,760	4,861,760	4,861,760	5,670,717
Operating Transfers	1,872,003	1,872,003	1,872,003	2,140,854
Other Transfers	1,415,000	6,431,779	2,323,672	2,950,000
Total Transfers In	8,898,964	13,915,743	9,807,636	11,511,772
Debt Service Transfers	1,524,066	1,524,066	1,524,066	1,590,881
Operating Transfers	1,033,218	1,033,218	1,033,218	1,181,693
Other Transfers (CRA)	2,082,362	2,082,362	2,082,391	2,560,072
Total Transfers Out	4,639,646	4,639,646	4,639,675	5,332,646
Net Transfers	4,259,318	9,276,097	5,167,961	6,179,126
Total General Fund (Deficit)/Surplus	-	-	4,085,704	-

Utility Fund Budget Detail

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>OPERATING REVENUE</u>				
Water Sales Inside City	5,425,018	5,490,018	5,831,185	6,087,757
Water Sales Outside City	4,601,442	4,661,442	5,191,345	5,378,233
Sewer Sales Inside City	5,877,160	5,877,160	6,127,647	6,397,263
Sewer Sales Outside City	3,668,769	3,698,769	3,937,311	4,079,054
TOTAL OPERATING REVENUE	19,572,389	19,727,389	21,087,487	21,942,307
<u>NON-OPERATING REVENUE</u>				
Water Tapping Fees	350,000	418,000	597,890	350,000
Water Connection Fees	500,000	500,000	1,827,008	500,000
CCEC Fees	39,000	39,000	44,710	46,800
Miscellaneous Service Fees	90,000	90,000	88,977	85,000
Forcemain Overlay Charges	100,000	100,000	361,815	100,000
Sewer Tapping Fees	200,000	212,000	321,112	200,000
Sewer Connection Fees	500,000	500,000	1,448,144	500,000
Other Administrative Charges	-	-	-	-
TOTAL NON-OPERATING REVENUE	1,779,000	1,859,000	4,689,655	1,781,800
<u>OTHER REVENUE</u>				
Interest Earnings	86,000	86,000	1,292,656	829,000
Sale of Capital Assets & Materials	-	-	16,955	7,500
Grants	-	-	370,973	-
Other Miscellaneous Revenue	400,000	400,000	-	-
TOTAL OTHER REVENUE	486,000	486,000	1,680,584	836,500
TOTAL UTILITY FUND REVENUE	21,837,389	22,072,389	27,457,726	24,560,607

Utility Fund Budget Detail

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>PERSONNEL EXPENDITURES</u>				
Salaries & Benefits	\$ 5,992,479	\$ 5,992,479	\$ 5,680,049	\$ 6,982,854
<u>OPERATING EXPENSES</u>				
Utility Administration	527,885	787,670	288,390	1,278,101
Water Treatment Plant	1,175,820	1,353,029	909,639	1,275,607
Meter Maintenance	176,068	169,568	162,673	157,012
Wastewater Treatment Plant	1,636,000	1,693,417	1,342,561	1,700,268
Transmission & Distribution	341,348	348,198	333,306	358,224
Wastewater Collections	809,622	908,161	986,731	789,576
TOTAL OPERATING EXPENSES	4,666,743	5,260,043	4,023,299	5,558,790
<u>CAPITAL EXPENSES</u>				
Infrastructure Improvements	315,000	19,628,713	9,377,155	335,000
Machinery & Equipment	123,174	831,291	162,621	910,616
TOTAL CAPITAL EXPENSES	438,174	20,460,004	9,539,776	1,245,616
<u>DEBT SERVICE</u>				
Principal	2,430,126	2,430,126	2,430,126	1,523,004
Interest	354,964	354,964	354,964	347,586
Other Debt Service Costs	2,500	2,500	3,000	750
TOTAL DEBT SERVICE	2,787,590	2,787,590	2,788,090	1,871,340
<u>INTERFUND TRANSFERS IN OR OUT</u>				
Operating Transfers	659,014	592,139	592,348	623,161
Other Transfers	-	20,447,005	3,202,708	-
TOTAL INTERFUND TRANSFERS IN	659,014	21,039,144	3,795,056	623,161
Administrative Transfer	3,051,654	3,051,654	2,430,820	3,261,969
Operating Transfers	1,336,297	1,336,297	1,010,971	1,476,871
Other Transfers	4,223,466	4,223,466	5,126,137	4,786,328
TOTAL INTERFUND TRANSFERS OUT	8,611,417	8,611,417	8,567,928	9,525,168
TOTAL UTILITY FUND OR EXCESS	\$ -	\$ -	\$ 653,641	\$ -

Stormwater Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>Operating Revenue</u>				
Residential Stormwater	\$ 633,273	\$ 633,273	\$ 677,311	\$ 707,113
Commercial Stormwater	702,870	702,870	769,311	803,161
Total Operating Revenue	1,336,143	1,336,143	1,446,622	1,510,274
<u>Non-Operating Revenue</u>				
Federal Grants	-	6,089,690	2,787,156	-
State Grants	-	500,000	-	-
Miscellaneous Revenue	-	9,604	-	-
Total Non-Operating Revenue	-	6,599,294	2,787,156	-
<u>Other Revenue</u>				
Interest Earnings	6,000	6,000	39,464	35,000
Total Other Revenue	6,000	6,000	39,464	35,000
Total Stormwater Fund Revenue	1,342,143	7,941,437	4,273,242	1,545,274
<u>Expenses</u>				
Salaries & Benefits	415,819	415,819	414,601	443,279
Operating Expenses	323,013	508,393	235,580	246,644
Capital Outlay	-	6,904,210	2,905,308	230,641
Total Expenses	738,832	7,828,422	3,555,489	920,564
<u>Interfund Transfers</u>				
Operating Transfers In	95,492	95,492	95,492	98,117
Other Transfers	-	490,296	-	-
Total Interfund Transfers In	95,492	585,788	95,492	98,117
Administrative Transfer	443,495	443,495	443,495	465,959
Operating Transfers	60,558	60,558	60,558	62,118
Other Transfers	194,750	194,750	194,750	194,750
Total Interfund Transfers Out	698,803	698,803	698,803	722,827
Total Fund Excess	\$ -	\$ -	\$ 114,442.00	\$ -

Solid Waste Fund Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>Operating Revenue</u>				
Residential Collection	2,522,188	2,522,188	2,538,067	2,717,018
Commercial Collection	2,836,948	2,836,948	2,858,790	2,984,577
Franchise Fees	30,000	30,000	56,063	50,000
Other Revenue	0	17,000	18,212	15,000
Total Operating Revenue	5,389,136	5,406,136	5,471,132	5,766,595
<u>Other Revenue</u>				
Interest Earnings	5,000	5,000	72,042	60,000
Sale of Capital Assets	-	-	217,700	-
Sale of Surplus Materials	-	-	12,000	10,000
Reimbursements	-	-	24,470	-
Total Other Revenue	5,000	5,000	326,212	70,000
Total Solid Waste Fund Revenue	5,394,136	5,411,136	5,797,344	5,836,595
<u>Expenses</u>				
Salaries & Benefits	2,045,022	2,045,022	1,792,140	2,271,396
Operating Expenses	2,846,363	2,906,438	3,126,095	2,708,218
Capital Outlay	30,000	1,772,909	1,772,909	194,000
Total Expenses	4,921,385	6,724,369	6,691,144	5,173,614
<u>Interfund Transfers</u>				
General Interfund Transfers In	485,426	485,426	485,426	490,767
Other Transfers	-	1,785,984	1,742,909	-
Total Interfund Transfers In	485,426	2,271,410	2,228,335	490,767
Administrative Transfer	532,801	532,801	532,801	783,784
Operating Transfers	360,763	360,763	360,763	305,351
Other Transfers	64,613	64,613	64,613	64,613
Total Interfund Transfers Out	958,177	958,177	958,177	1,153,748
Total Fund Excess	-	-	376,358	-

Marina Fund Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>Operating Revenue</u>				
Mooring Field	326,172	326,172	428,284	409,780
Gasoline	735,000	735,000	821,306	621,000
Diesel Fuel	2,711,850	2,711,850	2,779,599	1,667,250
Electricity	130,000	130,000	115,907	130,000
Dockage	1,048,000	1,048,000	1,012,992	1,048,000
Total Operating Revenue	4,951,022	4,951,022	5,158,088	3,876,030
<u>Other Revenue</u>				
Interest Earnings	25,000	25,000	126,425	100,000
Ships Store	33,300	33,300	32,325	36,063
Ticket Booth Rental	19,876	19,876	29,353	31,340
Sale of Used Equipment	-	-	826	-
Laundry	12,000	12,000	13,395	12,000
Retail Sales - Marina	14,000	14,000	11,910	15,000
Miscellaneous Revenue	-	-	6,055	-
Total Other Revenue	104,176	104,176	220,289	194,403
Total Marina Fund Revenue	5,055,198	5,055,198	5,378,377	4,070,433
<u>Expenses</u>				
Salaries & Benefits	924,598	924,598	760,140	967,408
Operating Expenses	3,668,251	3,727,172	3,715,963	2,484,637
Capital Outlay	-	5,070,435	6,156	-
Total Expenses	4,592,849	9,722,205	4,482,259	3,452,045
<u>Interfund Transfers</u>				
General Interfund Transfers In	20,019	20,019	20,019	20,019
Other Transfers	-	5,129,356	-	-
Total Interfund Transfers In	20,019	5,149,375	20,019	20,019
Administrative Transfer	350,383	350,383	350,383	385,559
Debt Service Transfer	131,985	131,985	131,985	131,985
Other Transfers	-	-	-	120,863
Total Interfund Transfers Out	482,368	482,368	482,368	638,407
Total Fund Excess	-	-	433,769	-

Visitor Information Center Fund Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>Operating Revenue</u>				
Parking Permit Fees	70,000	70,000	133,031	120,000
VIC Parking Facility Fees	4,000,000	4,012,000	4,758,050	5,558,062
ParkNow Card Sales	125,000	125,000	162,518	135,000
Gift Shop Sales	700,000	700,000	697,056	700,000
Total Operating Revenue	4,895,000	4,907,000	5,750,655	6,513,062
<u>Other Revenue</u>				
Interest Earnings	30,000	30,000	189,012	175,000
Ticket License Revenue	50,000	50,000	73,986	65,000
State/County Funding/ TDC	250,000	250,000	250,000	250,000
Miscellaneous Revenue	22,000	22,000	21,482	-
Total Other Revenue	352,000	352,000	534,480	490,000
Total VIC Fund Revenue	5,247,000	5,259,000	6,285,135	7,003,062
<u>Expenses</u>				
Salaries & Benefits	1,373,935	1,373,935	1,215,875	1,489,691
Operating Expenses	1,263,291	1,498,583	2,329,476	2,465,497
Capital Outlay	120,100	454,107	471,552	-
Principal	966,744	966,744	966,744	908,071
Interest	716,334	716,334	716,334	643,177
Other Debt Costs	-	-	-	-
Total Expenses	4,440,404	5,009,703	5,699,981	5,506,436
<u>Interfund Transfers</u>				
Other Transfers	1,683,077	2,148,249	1,683,077	1,551,248
Total Interfund Transfers In	1,683,077	2,148,249	1,683,077	1,551,248
Administrative Transfer	442,510	350,383	350,383	506,897
Operating Transfers	301,639	301,639	301,639	340,977
Historic Preservation	400,000	400,000	400,000	450,000
Mobility	715,000	715,000	715,000	750,000
Garage Sinking Fund	250,000	250,000	250,000	300,000
Other Transfers	380,524	380,524	-	700,000
Total Interfund Transfers Out	2,489,673	2,397,546	2,017,022	3,047,874
Total Fund Excess	-	-	251,209	-

Historic Area CRA (HACRA) Budget Summary

<u>Revenue</u>	Original Budget 2023	Final Budget 2023	Projected 2023	Budget Request 2024
Incremental Taxes	\$ 632,101	\$ 632,101	\$ 662,050	\$ 813,895
Interest Earnings	-	-	18,000	24,000
Total HACRA Fund Revenue	\$ 632,101	\$ 632,101	\$ 680,050	\$ 837,895
<u>Expenses</u>				
Operations	-	-	29,821	80,127
Capital Outlay	-	-	-	448,337
Total HACRA Fund Expenses	\$ -	\$ -	\$ 29,821	\$ 528,464
<u>Interfund Transfers In or Out</u>				
Transfer from General Fund	1,072,324	1,072,324	1,072,324	1,311,690
Carry Forward Transfer In	-	-	-	30,127
Total Interfund Transfers In	\$ 1,072,324	\$ 1,072,324	\$ 1,072,324	\$ 1,341,817
Debt Service Transfer to VIC	1,683,077	1,683,077	1,671,078	1,551,248
Administrative Transfer	21,348	21,348	21,348	100,000
Total Interfund Transfers Out	\$ 1,704,425	\$ 1,704,425	\$ 1,692,426	\$ 1,651,248
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ 30,127	\$ -

Lincolnvile CRA (LCRA) Budget Summary

Revenue	Original Budget 2023	Final Budget 2023	Projected 2023	Budget Request 2024
Incremental Taxes	626,721	626,721	626,721	720,051
Federal Grants	-	222,983	-	222,983
Interest	8,938	8,938	8,938	8,938
Total LCRA Fund Revenue	\$ 635,659	\$ 858,642	\$ 635,659	\$ 951,972
Expenses				
Personal Services	90,585	90,585	90,585	-
Operating Expenses	1,787,993	2,010,976	697,465	2,088,141
Capital Outlay	1,183,586	1,183,586	70,000	2,243,586
Total LCRA Fund Expenses	\$ 3,062,164	\$ 3,285,147	\$ 858,050	\$ 4,331,727
Interfund Transfers In or Out				
Transfer from General Fund	1,010,037	1,010,037	1,010,037	1,303,083
Carry Forward Transfers In	1,549,601	1,549,601	1,549,601	2,217,172
Other Transfers	4,000	4,000	9,358	9,500
Total Interfund Transfers In	\$ 2,563,638	\$ 2,563,638	\$ 2,568,996	\$ 3,529,755
Administrative Transfer	137,133	137,133	129,433	150,000
Total Interfund Transfers Out	\$ 137,133	\$ 137,133	\$ 129,433	\$ 150,000
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ 2,217,172	\$ -

Capital Improvement Plan by Project

Project Description	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
Anastasia Island Fire Station & Traffic Improvements	-	-	2,825,000	-	-	-
Army Corp Back Bay Feasibility Study	2,080,953	286,991	286,991	286,991	286,991	286,991
Avenida Menendez Seawall (HMGP)	-	150,000	1,500,000	-	-	-
Budgetary Capital Outlay	616,291	1,225,617	530,750	553,288	576,832	601,430
Court Theophelia Neighborhood	-	2,581,600	-	-	-	-
Cuna Street Improvements	132,510	2,817,033	650,000	-	-	-
Drainage Study - Fullerwood Neighborhood	-	50,000	-	-	-	-
Duero & Cerro St. Improvements	-	144,000	-	-	-	-
Groundwater Monitoring	-	217,100	-	-	-	-
HDPF Maintenance	250,000	300,000	325,000	350,000	350,000	350,000
I&I Elimination Program	152,909	2,113,500	636,540	655,636	675,305	695,564
Inlet Drive Shoreline Resilience	-	711,090	-	-	-	-
King Street Complete Improvement	84,165	1,227,985	16,687,850	-	-	-
King Street San Sebastain Water Main	54,532	1,402,035	-	-	-	-
Lake Maria Sanchez	1,153,620	9,600,000	9,700,000	9,700,000	-	-
Lift Station Replacements & Improvements	-	1,779,412	1,100,000	1,100,000	1,100,000	1,100,000
Parking Pay Station Flood Proofing	-	70,000	-	-	-	-
Paving	769,214	800,000	800,000	600,000	600,000	600,000
Pearl St. Gravity Sewer Improvements	68,358	3,833,572	720,000	-	-	-
Police Department	-	-	-	2,500,000	-	-
S. Whitney, W. King Improvements	-	1,310,925	670,000	-	-	-
Salt Run Dredging	600,000	200,000	200,000	200,000	200,000	200,000
SCADA Improvements	-	510,000	-	-	-	-
Sidewalks, Crosswalks	-	300,000	1,000,000	20,000	20,000	20,000
Smart St. Augustine (RAISE Grant)	-	15,300,000	-	-	-	-
South Tank Potable Water Fill Line	-	100,000	1,500,000	-	-	-
South Davis Shores Drainage Improv.	-	2,800,000	-	-	-	-
St Francis Sewer Replacement	-	1,077,362	-	-	-	-
Stormwater Tide Check Valve Installation - City Wide	-	230,641	230,641	-	-	-
Utility Relocation for Road Projects	14,000	1,211,393	200,000	200,000	200,000	200,000
W. Augustine Wastewater Master Plan & Hydraulic Model	-	68,000	-	-	-	-
Wellfield Maintenance	-	350,000	-	-	-	-
West 3rd St. Water & Sewer Improv.	111,000	1,649,000	-	-	-	-
WTP High Service Pumps MCC & Generator Replacement	140,321	2,349,349	-	-	-	-
WTP LPRO Conc Discharge Line	10,344	1,989,656	-	-	-	-
WWTP Headworks Rehabilitation	5,505,858	-	-	-	-	-
WWTP Outfall Repair	-	600,000	-	-	-	-

Total	\$ 11,744,075	\$ 59,356,261	\$ 39,562,772	\$ 16,165,915	\$ 4,009,128	\$ 4,053,985
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CITY OF
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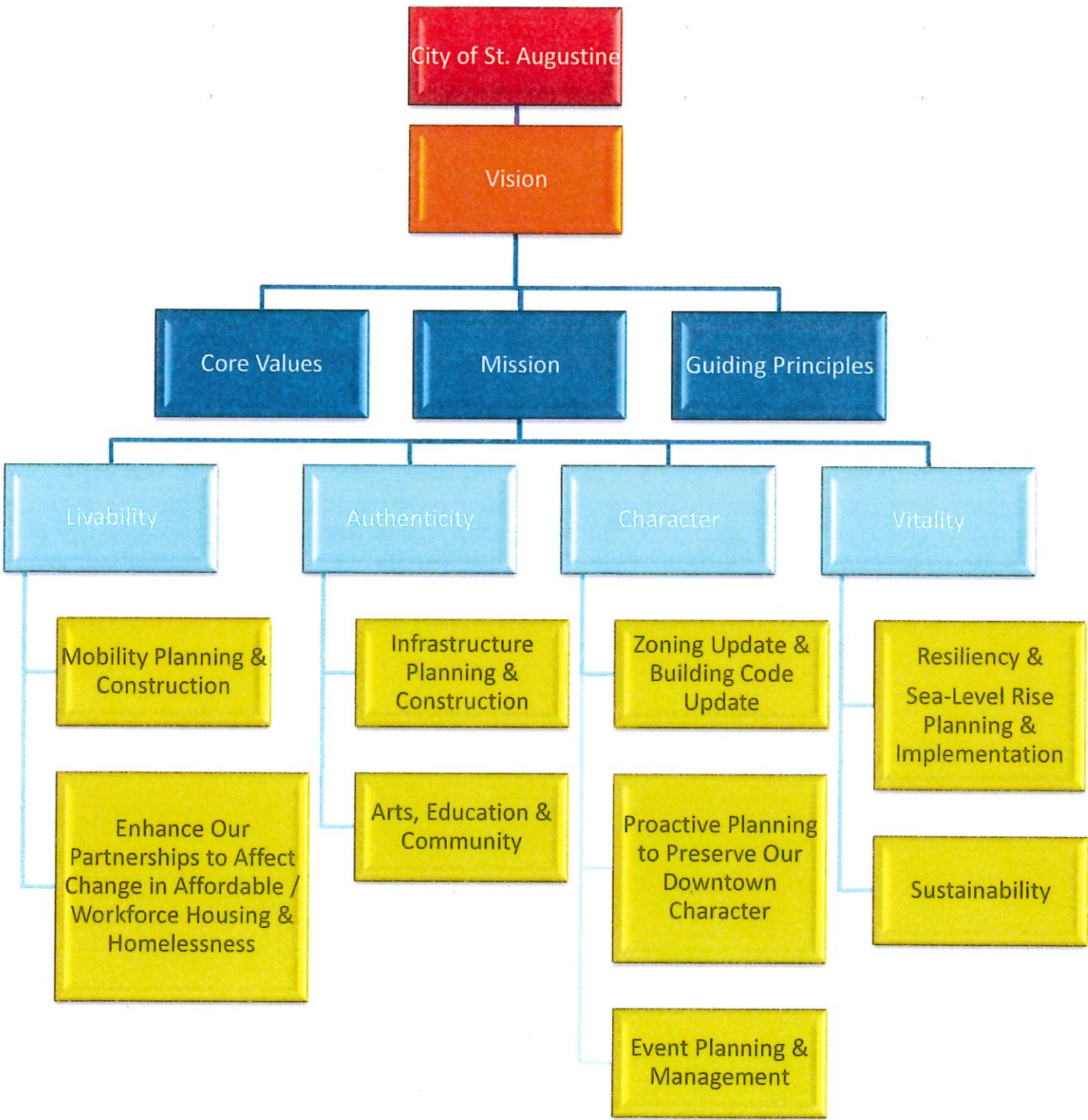
2024 Proposed Budget

City of St. Augustine

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City of St. Augustine Strategic Plan



Financial Highlights of the FY 2024 Budget

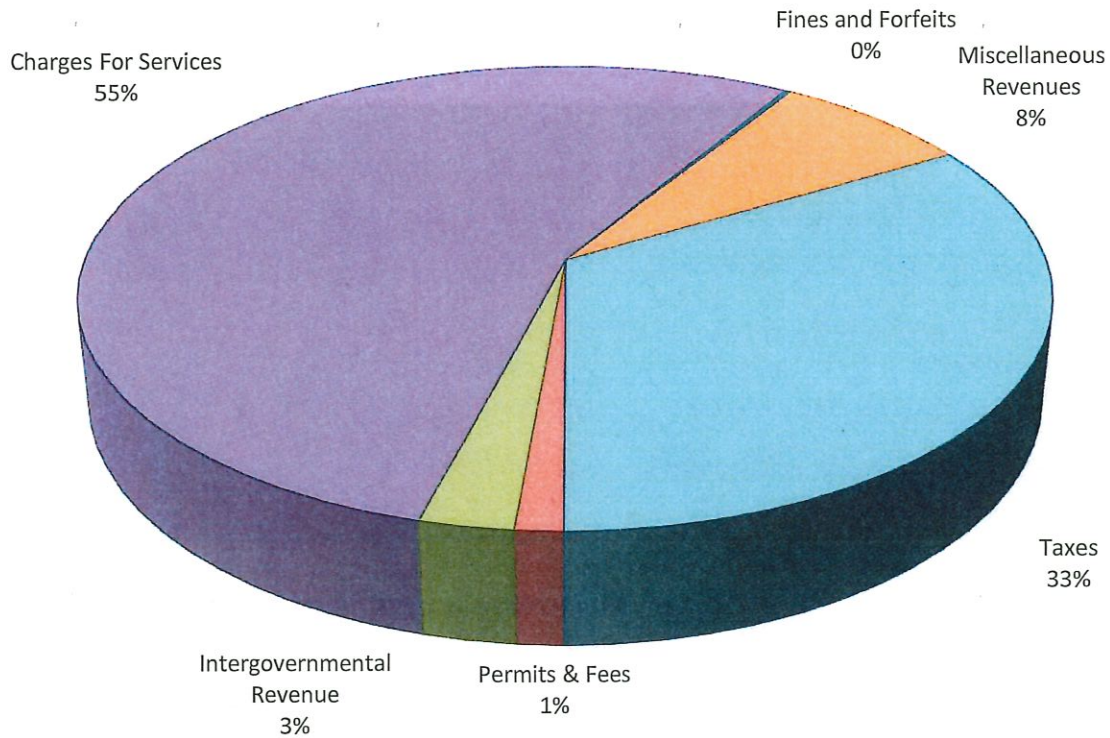
- *Millage rate stays at 7.5 mills. Results in \$3M net additional ad valorem revenue.*
- *Visitor Information Center Fund increases transfer for Mobility & Historic Preservation*
- *Fire assessment fee adds \$360k in revenue to help offset Fire Dept. expenses.*
- *VIC parking fee increase adds \$1.5M in revenue to assist with HP, Mobility, and potentially homeless drop-in center.*
- *Utility rates and rental charges increase by 4.4% CPI*
- *Vacation rental fee increases helps offset cost of the program.*

- *No increase in park now card rates.*
- *Legislature to help with City Hall & Lightner windows.*

- *Paving increased by \$200,000 over prior year budget for total of \$800,000.*
- *Twenty new personnel have been added totaling \$1.25M.*
- *Personnel compensation includes CPI increase of \$1 per hour plus 2%. Also includes a merit increase based on annual evaluations.*
- *A transfer of \$1,000,000 from General Fund reserves will provide seed money for a conservation land acquisition program.*

Where does the money come from?

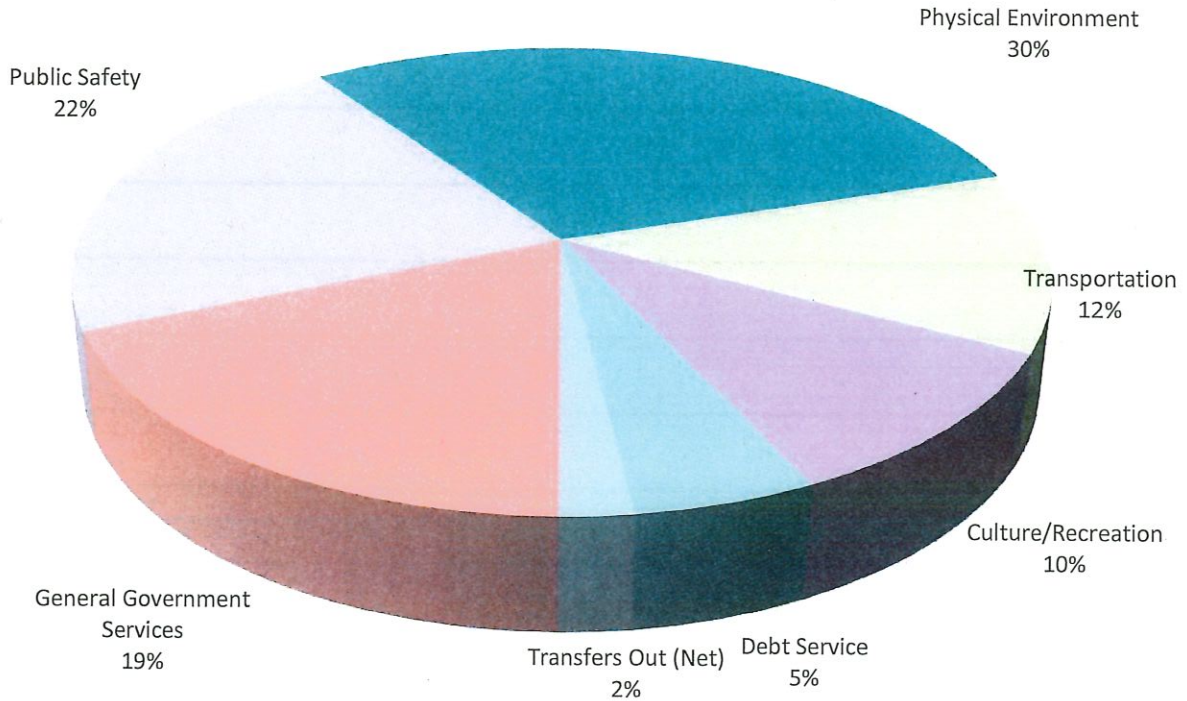
2024 Budgeted Revenues—All Funds Combined



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$24,353,381	\$24,383,381	\$25,089,695	\$28,330,390
Permits & Fees	1,149,250	1,237,570	1,220,627	1,180,750
Intergovernmental Revenue	2,110,167	34,429,490	5,298,666	2,272,495
Charges For Services	42,179,229	42,831,599	48,145,078	46,321,412
Fines and Forfeits	260,500	260,500	218,437	181,000
Miscellaneous Revenues	4,553,199	23,207,075	8,140,788	6,385,286
Transfers (net)	-	21,368,058	82,211	-
Total	\$74,605,726	\$147,717,673	\$88,195,502	\$84,671,333

Where does the money go?

2024 Budgeted Expenditures/Expenses—All Funds Combined



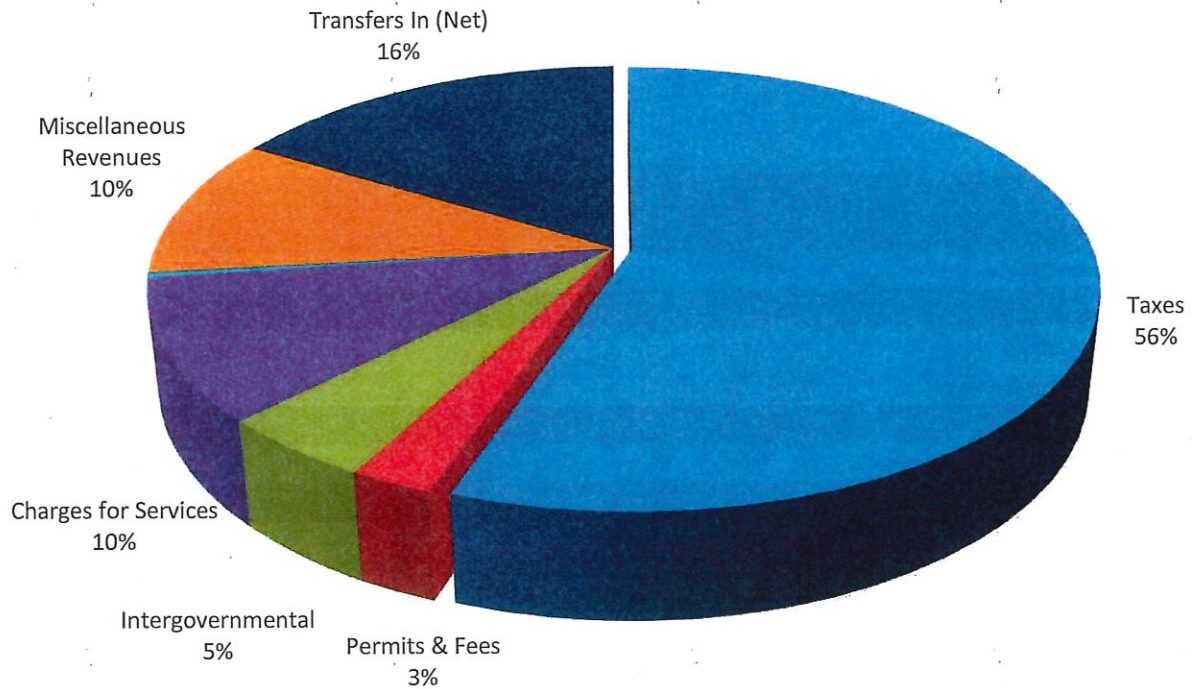
Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	\$11,738,990	\$31,760,021	\$13,507,398	\$15,757,395
Public Safety	15,211,298	16,174,127	14,797,366	18,267,454
Physical Environment	20,779,698	50,896,644	29,332,869	25,293,387
Transportation	8,952,088	30,321,540	9,333,213	10,546,535
Culture/Recreation	7,754,180	12,243,872	7,499,561	8,730,095
Debt Service	6,321,469	6,321,469	6,321,469	4,348,540
Transfers Out (Net)	3,848,003	-	-	1,727,927
Total	\$74,605,726	\$147,717,673	\$80,791,876	\$84,671,333

Notes

Personnel Summary 2024 Budget

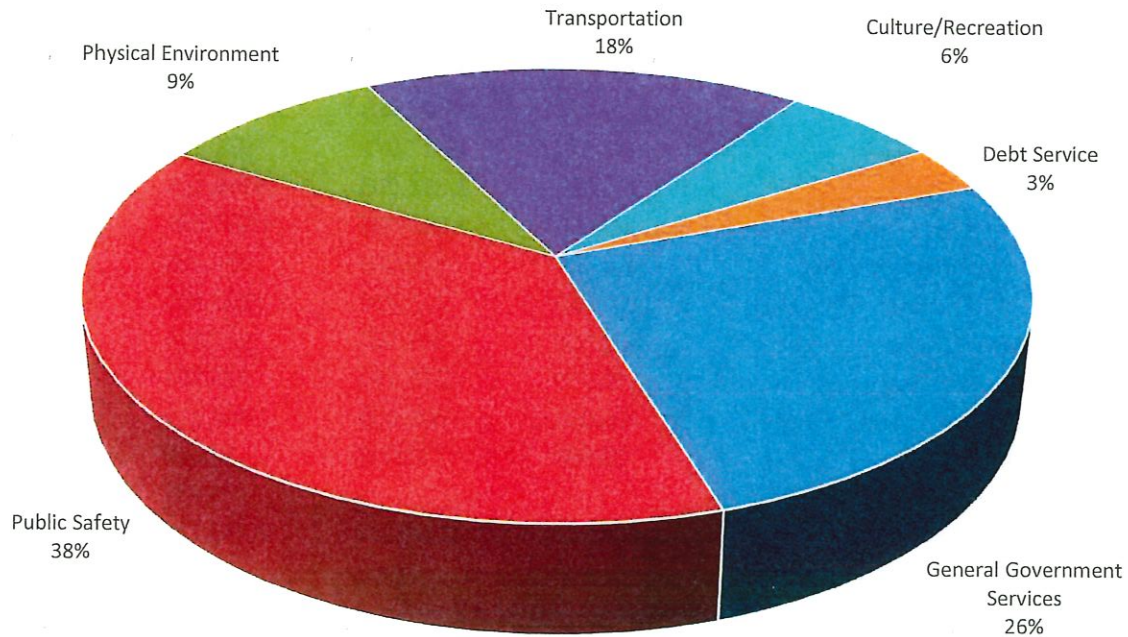
Description	2023 Actual	2024 Budget
City Commission	2.5	2.5
City Manager Administration	4.5	4.5
City Clerk	5	5
Financial Serv. Administration	3	3
Accounting	3	3
Customer Service (1 Customer Service Rep)	6	7
General Services Admin. & Purchasing (1 Procurement Specialist)	7	8
Human Resources	4	4
Information Technology (1 IT Tech)	4	5
City Attorney	3	3
Planning & Building	8	8
Neighborhoods & CRAs (1 CRA Admin Support)	1	2
Fleet Operations & Warehouse	10	10
Police Department (2 Officers added during FY23 and 1 YRO Corporal)	65	68.5
Fire Department	38	38
Building & Code Enforcement (1 Floodplain Coord., 1 Building Inspector, convert open Code Enforcement position to a "Nighttime Manager")	8.5	10.5
Public Works Administration	4	4
Facility Operations	9	9
Property Services	13	13
Engineering & Development, Management, Support	8	8
Historic Preservation & Arch. (1 Field Archaeologist)	4	5
Streets	9	9
Mobility	2	2
Parking (1 Parking Enforcement)	5	6
Grounds	10	10
Communications & Events, Galimore (1 Communications Specialist)	4	5
Water Treatment Plant	11	11
Meter Maintenance	8	8
Wastewater Treatment Plant	10	10
Transmission & Distribution	19	19
Wastewater Collections (Full Utility Crew)	16	22
Utility Administration (1 Sustainability Tech)	10	11
Stormwater Operations	4	4
Solid Waste Operations (1 Preventative Maintenance Tech)	28	29
Municipal Marina	13.5	13.5
VIC Parking Facility (1 PT to FT)	11.5	12
VIC Center	7.5	7.5
VIC Gift Shop	7	7
	386.0	407.0

General Fund Revenues by Function 2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$23,094,559	\$23,094,559	\$23,749,294	\$26,691,882
Permits & Fees	1,119,250	1,237,570	1,435,786	1,180,750
Intergovernmental	2,110,167	2,280,824	2,288,522	2,272,495
Charges for Services	4,286,539	4,608,007	4,531,765	4,981,344
Fines & Forfeitures	260,500	260,500	218,437	181,000
Miscellaneous Revenues	3,591,084	3,801,987	5,284,531	4,909,223
Transfers In (Net)	5,783,384	9,764,996	6,692,027	7,770,007
Total	\$40,245,483	\$45,048,443	\$44,200,362	\$47,836,861

General Fund Expenditures by Category FY24 Budget Request



Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	\$10,131,943	\$11,251,411	\$10,630,145	\$12,077,126
Public Safety	15,211,298	15,655,916	15,420,490	18,267,454
Physical Environment	4,022,085	4,509,075	4,206,830	4,411,951
Transportation	7,417,389	9,956,434	6,631,880	8,486,654
Culture/Recreation	1,938,702	2,160,474	1,701,247	3,002,795
Debt Service	1,524,066	1,515,133	1,524,066	1,590,881
Transfers Out (Net)	-	-	-	-
Total	\$40,245,483	\$45,048,443	\$40,114,658	\$47,836,861

General Fund Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Revenue				
Ad Valorem Taxes	17,826,488	17,826,488	18,077,952	20,869,393
Sales Use and Gas Taxes	1,017,071	1,017,071	931,612	930,858
Franchise Fees	1,811,000	1,811,000	2,196,113	2,121,000
Utility Service Taxes	1,540,000	1,540,000	1,557,849	1,640,000
Communication Service Tax	900,000	900,000	985,768	1,130,631
Occupational Licenses	110,750	110,750	103,483	100,750
Building Permits	503,500	503,500	672,905	603,500
Impact Fees - Mobility	100,000	215,159	215,159	-
Other Licenses Fees and Permits	405,000	405,000	444,239	476,500
Federal Grants	10,000	10,000	10,000	-
State Grants	-	-	9,255	-
State Shared Revenue	2,069,167	2,069,167	2,253,132	2,241,495
Shared Revenues From Other Loc	31,000	31,000	31,077	31,000
Grants from Other Local Units	-	-	12,604	-
General Government	112,250	112,250	117,962	122,250
Public Safety	1,841,509	1,841,509	1,819,801	2,177,094
Transportation	2,332,780	2,332,780	2,594,002	2,682,000
Judgments and Fines	25,000	25,000	44,276	29,000
Violations of Local Ordinances	10,500	10,500	6,288	2,000
Other Fines and/or Forfeits	225,000	225,000	167,873	150,000
Interest Earnings	324,325	1,519,414	1,519,414	1,400,360
Rents and Royalties	1,481,831	1,481,831	1,541,362	1,735,736
Special Assessments/Impact Fee	50,000	50,000	99,120	20,000
Disposition of Fixed Assets	45,000	45,000	56,089	35,000
Contributions and Donations Pv	50,000	50,000	1,381,436	25,000
Other Misc Revenues	1,639,931	1,639,927	687,110	1,543,287
Total General Revenue	34,462,102	35,772,346	37,535,881	40,066,854

General Fund Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024	23 to 24 Budget % Change
<u>Personnel Expenditures</u>					
Salaries & Benefits	\$24,478,012	\$24,478,012	\$23,138,138	\$26,442,109	7.7%
<u>Operating Expenditures</u>					
City Commission	165,552	165,552	156,560	106,901	-35.4%
City Manager	399,516	528,025	538,499	423,357	6.0%
City Clerk	72,166	78,395	65,113	82,031	13.7%
Financial Serv. Admin	145,062	203,987	187,032	214,627	48.0%
Accounting	164,568	160,602	136,184	135,497	-17.7%
Customer Service	198,412	197,643	200,963	203,687	2.7%
General Services Admin	25,008	25,183	8,417	23,792	-4.9%
Purchasing	38,267	39,127	39,290	50,247	31.3%
Human Resources	127,025	131,405	140,805	138,871	9.3%
Information Technology	456,319	467,664	393,167	502,197	10.1%
City Attorney	54,704	54,704	13,317	108,193	97.8%
Planning & Building Admin	58,560	65,899	62,231	57,730	-1.4%
Planning	213,838	268,829	238,774	226,726	6.0%
Fleet Operations	151,954	172,132	164,929	301,454	98.4%
General Facilities	781,975	1,177,470	922,491	1,061,337	35.7%
Insurance	761,925	797,545	807,131	1,170,300	53.6%
Police Admin	1,173,945	1,277,686	1,075,567	1,357,351	15.6%
Patrol	804,593	846,702	815,333	809,930	0.7%
Fire Admin	93,453	98,783	62,614	847,253	806.6%
Prevention	49,931	44,431	35,103	52,580	5.3%
Fighting	322,285	352,714	212,539	313,705	-2.7%
Building & Code Enforce	285,555	334,087	341,794	526,994	84.6%
Public Works Admin	82,456	85,456	83,460	416,827	405.5%
Facility Operations	51,178	65,267	65,866	61,679	20.5%
Property Services	383,079	438,577	402,035	286,375	-25.2%
Engineering & Development	148,121	287,610	140,702	149,664	1.0%
Historic Preservation & Archaeology	175,743	291,243	256,469	115,732	-34.1%
Streets	679,277	740,776	656,192	768,952	13.2%
Mobility	1,772,220	1,744,973	1,002,667	1,710,625	-3.5%
Parking	1,290,152	1,432,467	1,321,429	1,427,626	10.7%
Grounds	418,138	564,640	435,560	668,437	59.9%
Galimore Center	165,443	229,434	32,632	797,058	381.8%
Communications & Special Events	334,926	346,204	339,229	435,460	30.0%
Total Operating Expenditures	12,045,346	13,715,212	11,354,094	15,553,195	29.1%

General Fund Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
<u>Capital Expenditures</u>				
Land	-	1,288,550	1,288,550	1,000,000
Buildings	291,852	447,347	332,470	153,721
Infrastructure Improvements	620,000	3,340,571	1,042,356	1,100,000
Machinery & Equipment	1,286,210	1,778,751	1,462,530	1,996,955
Total Capital Expenditures	2,198,062	6,855,219	4,125,906	4,250,676
Total Expenditures	38,721,420	45,048,443	38,618,138	46,245,980
Total Revenue	34,462,102	35,772,346	37,535,881	40,066,854
Total Expenditures	38,721,420	45,048,443	38,618,138	46,245,980
<u>Interfund Transfers In and Out</u>				
General Interfund Transfers (Debt)	750,201	750,201	750,201	750,201
Administrative Transfers	4,861,760	4,861,760	4,861,760	5,670,717
Operating Transfers	1,872,003	1,872,003	1,872,003	2,140,854
Other Transfers	1,415,000	6,431,779	2,323,672	2,950,000
Total Transfers In	8,898,964	13,915,743	9,807,636	11,511,772
Debt Service Transfers	1,524,066	1,524,066	1,524,066	1,590,881
Operating Transfers	1,033,218	1,033,218	1,033,218	1,181,693
Other Transfers (CRA)	2,082,362	2,082,362	2,082,391	2,560,072
Total Transfers Out	4,639,646	4,639,646	4,639,675	5,332,646
Net Transfers	4,259,318	9,276,097	5,167,961	6,179,126
Total General Fund (Deficit)/Surplus	-	-	4,085,704	-

Notes

1. The first step in the process of creating a new product is to identify a market need. This involves conducting market research to understand the preferences and behaviors of potential customers. Once a need is identified, the next step is to develop a concept that addresses this need. This concept should be innovative and differentiated from existing products in the market.

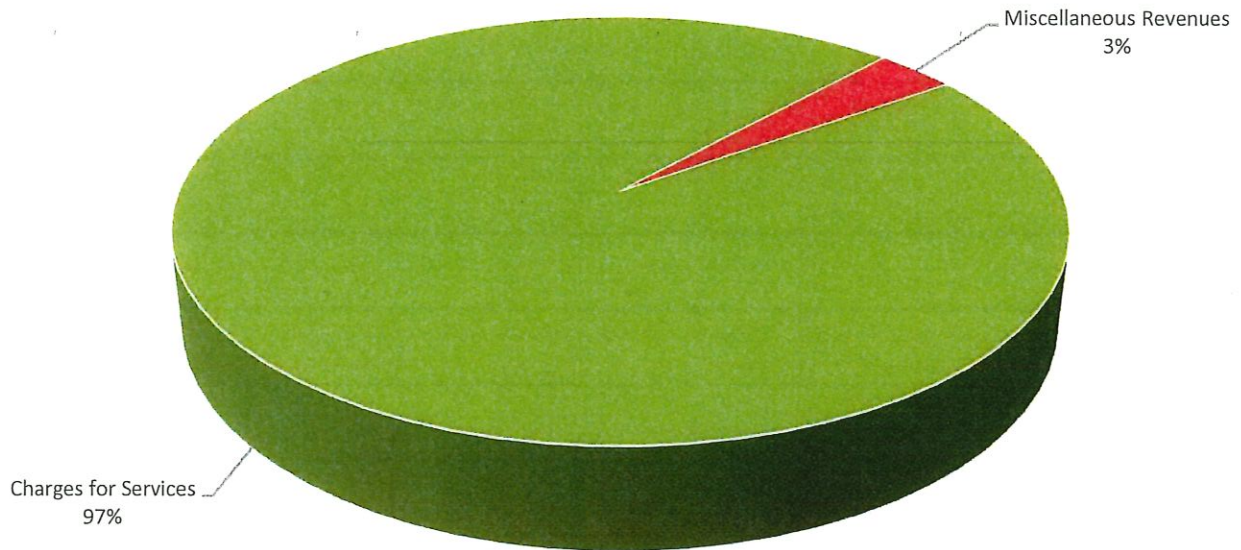
2. After developing a concept, the next step is to create a prototype. A prototype is a preliminary model of the product that allows the development team to test and refine the design. This step is crucial for identifying any flaws or improvements needed before moving forward with full-scale production.

3. Once a prototype is created, the next step is to conduct a feasibility study. This study evaluates the technical, financial, and operational aspects of the product. It helps determine if the product is viable and if the resources required for its development are within the company's capabilities.

4. Following the feasibility study, the next step is to develop a business plan. The business plan outlines the company's strategy for marketing, selling, and distributing the product. It also includes financial projections and a timeline for development and launch.

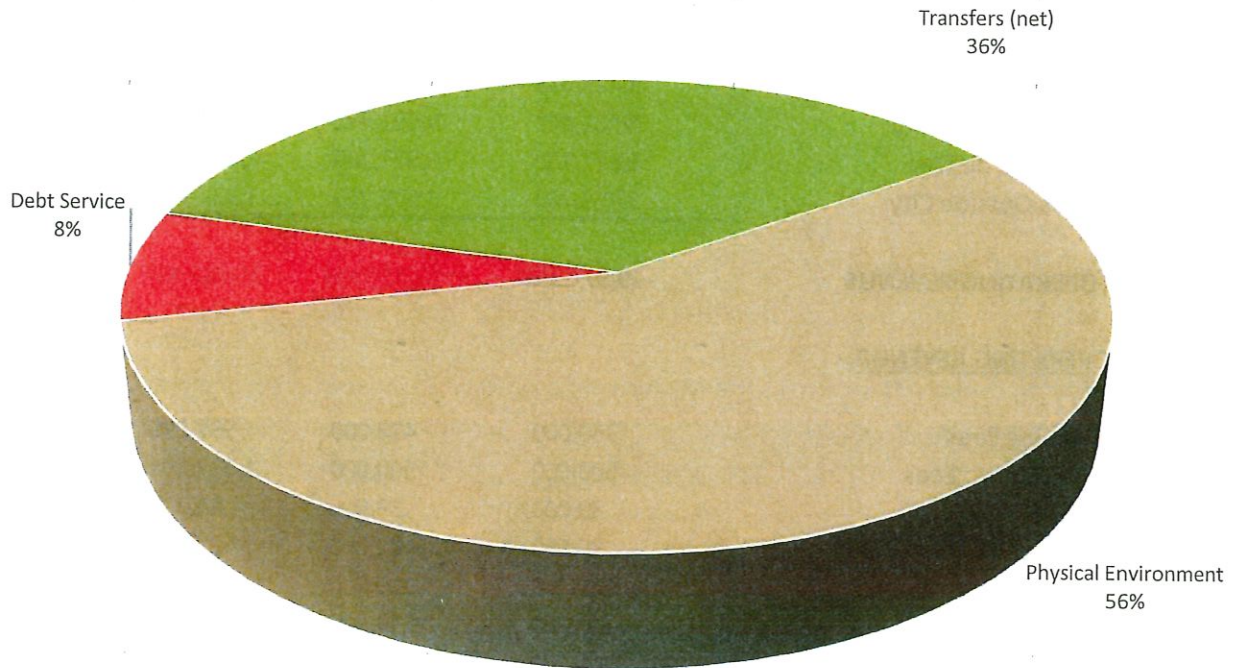
5. The final step in the process is to launch the product. This involves manufacturing the product, setting up distribution channels, and implementing a marketing campaign to generate awareness and drive sales. Continuous monitoring and evaluation are essential to ensure the product's success in the market.

Utility Revenue by Function FY2024 Budget Request



Revenues by Category	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$ -	\$ -	\$ -	\$ -
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	21,351,389	21,586,389	25,777,142	23,724,107
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	486,000	486,000	1,680,584	836,500
Transfers (net)	-	12,427,727	-	-
Total	\$ 21,837,389	\$ 34,500,116	\$ 27,457,726	\$ 24,560,606

Utility Expenses by Function FY2024 Budget Request



Expenditures by Category	Original Budget 2023	Final Budget 2023	Projected 2023	Budget 2024
General Government Services	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-
Physical Environment	11,097,396	31,712,526	19,243,124	13,787,260
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	2,787,590	2,787,590	2,788,090	1,871,340
Transfers (net)	7,952,403	-	4,772,872	8,902,007
Total	\$ 21,837,389	\$ 34,500,116	\$ 26,804,086	\$ 24,560,606

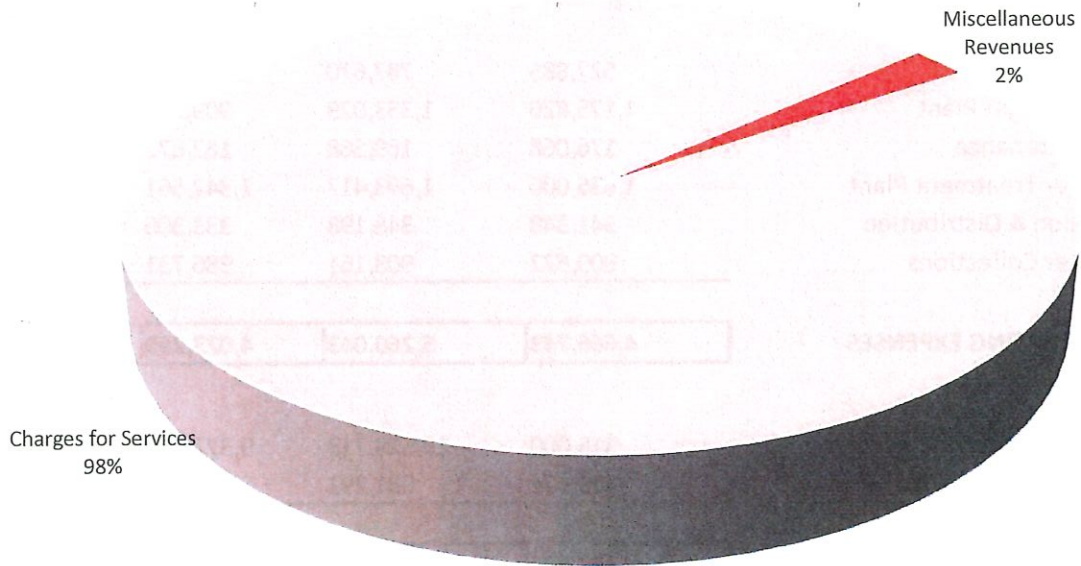
Utility Fund Budget Detail

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>OPERATING REVENUE</u>				
Water Sales Inside City	5,425,018	5,490,018	5,831,185	6,087,757
Water Sales Outside City	4,601,442	4,661,442	5,191,345	5,378,233
Sewer Sales Inside City	5,877,160	5,877,160	6,127,647	6,397,263
Sewer Sales Outside City	3,668,769	3,698,769	3,937,311	4,079,054
TOTAL OPERATING REVENUE	19,572,389	19,727,389	21,087,487	21,942,307
<u>NON-OPERATING REVENUE</u>				
Water Tapping Fees	350,000	418,000	597,890	350,000
Water Connection Fees	500,000	500,000	1,827,008	500,000
CCEC Fees	39,000	39,000	44,710	46,800
Miscellaneous Service Fees	90,000	90,000	88,977	85,000
Forcemain Overlay Charges	100,000	100,000	361,815	100,000
Sewer Tapping Fees	200,000	212,000	321,112	200,000
Sewer Connection Fees	500,000	500,000	1,448,144	500,000
Other Administrative Charges	-	-	-	-
TOTAL NON-OPERATING REVENUE	1,779,000	1,859,000	4,689,655	1,781,800
<u>OTHER REVENUE</u>				
Interest Earnings	86,000	86,000	1,292,656	829,000
Sale of Capital Assets & Materials	-	-	16,955	7,500
Grants	-	-	370,973	-
Other Miscellaneous Revenue	400,000	400,000	-	-
TOTAL OTHER REVENUE	486,000	486,000	1,680,584	836,500
TOTAL UTILITY FUND REVENUE	21,837,389	22,072,389	27,457,726	24,560,607

Utility Fund Budget Detail

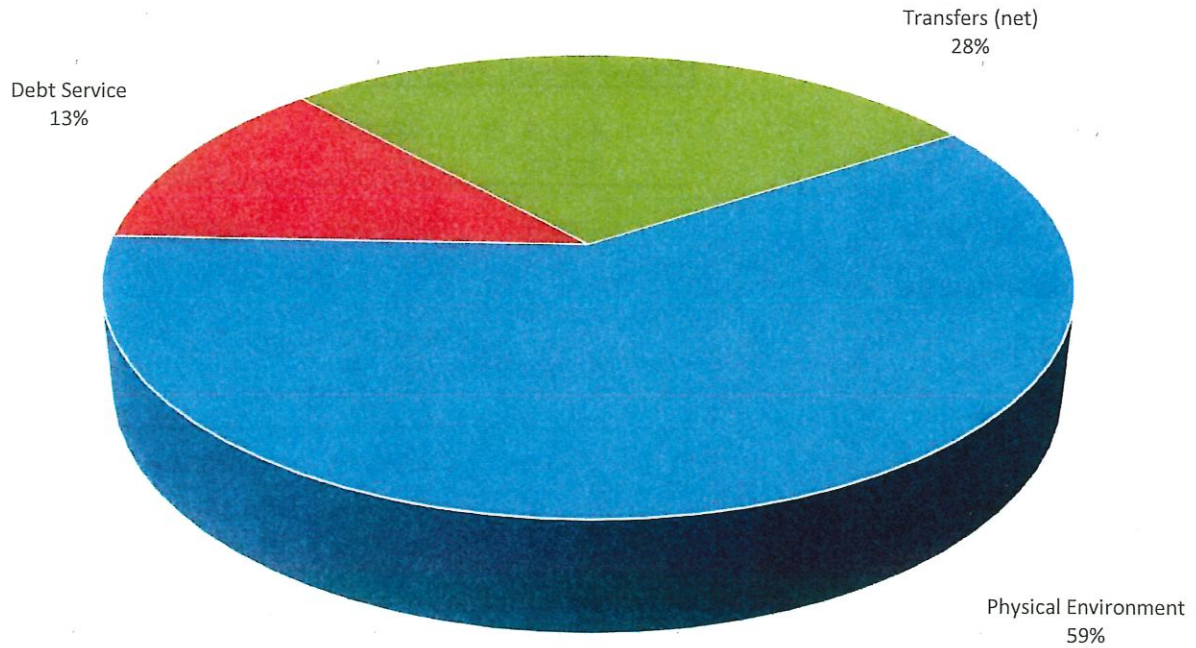
	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>PERSONNEL EXPENDITURES</u>				
Salaries & Benefits	\$ 5,992,479	\$ 5,992,479	\$ 5,680,049	\$ 6,982,854
<u>OPERATING EXPENSES</u>				
Utility Administration	527,885	787,670	288,390	1,278,101
Water Treatment Plant	1,175,820	1,353,029	909,639	1,275,607
Meter Maintenance	176,068	169,568	162,673	157,012
Wastewater Treatment Plant	1,636,000	1,693,417	1,342,561	1,700,268
Transmission & Distribution	341,348	348,198	333,306	358,224
Wastewater Collections	809,622	908,161	986,731	789,576
TOTAL OPERATING EXPENSES	4,666,743	5,260,043	4,023,299	5,558,790
<u>CAPITAL EXPENSES</u>				
Infrastructure Improvements	315,000	19,628,713	9,377,155	335,000
Machinery & Equipment	123,174	831,291	162,621	910,616
TOTAL CAPITAL EXPENSES	438,174	20,460,004	9,539,776	1,245,616
<u>DEBT SERVICE</u>				
Principal	2,430,126	2,430,126	2,430,126	1,523,004
Interest	354,964	354,964	354,964	347,586
Other Debt Service Costs	2,500	2,500	3,000	750
TOTAL DEBT SERVICE	2,787,590	2,787,590	2,788,090	1,871,340
<u>INTERFUND TRANSFERS IN OR OUT</u>				
Operating Transfers	659,014	592,139	592,348	623,161
Other Transfers	-	20,447,005	3,202,708	-
TOTAL INTERFUND TRANSFERS IN	659,014	21,039,144	3,795,056	623,161
Administrative Transfer	3,051,654	3,051,654	2,430,820	3,261,969
Operating Transfers	1,336,297	1,336,297	1,010,971	1,476,871
Other Transfers	4,223,466	4,223,466	5,126,137	4,786,328
TOTAL INTERFUND TRANSFERS OUT	8,611,417	8,611,417	8,567,928	9,525,168
TOTAL UTILITY FUND OR EXCESS	\$ -	\$ -	\$ 653,641	\$ -

Stormwater Revenue by Function FY2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$ -	\$ -	\$ -	\$ -
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	6,599,294	2,787,156	-
Charges for Services	1,336,143	1,336,143	1,446,622	1,510,274
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	6,000	6,000	39,464	35,000
Transfers (net)		81,735		-
Total	\$ 1,342,143	\$ 8,023,172	\$ 4,273,242	\$ 1,545,273

Stormwater Expenses by Function FY2024 Budget Request



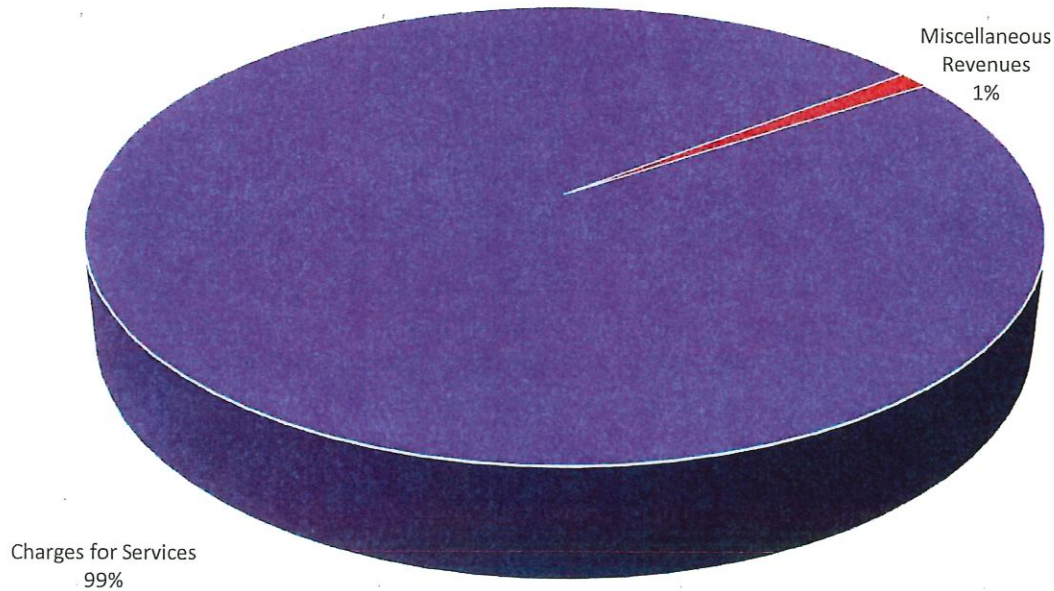
Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-
Physical Environment	738,832	7,828,422	3,555,489	920,564
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	194,750	194,750	194,750	194,750
Transfers (net)	408,561	-	408,561	429,960
Total	\$ 1,342,143	\$ 8,023,172	\$ 4,158,800	\$ 1,545,273

Stormwater Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>Operating Revenue</u>				
Residential Stormwater	\$ 633,273	\$ 633,273	\$ 677,311	\$ 707,113
Commercial Stormwater	702,870	702,870	769,311	803,161
Total Operating Revenue	1,336,143	1,336,143	1,446,622	1,510,274
<u>Non-Operating Revenue</u>				
Federal Grants	-	6,089,690	2,787,156	-
State Grants	-	500,000	-	-
Miscellaneous Revenue	-	9,604	-	-
Total Non-Operating Revenue	-	6,599,294	2,787,156	-
<u>Other Revenue</u>				
Interest Earnings	6,000	6,000	39,464	35,000
Total Other Revenue	6,000	6,000	39,464	35,000
Total Stormwater Fund Revenue	1,342,143	7,941,437	4,273,242	1,545,274
<u>Expenses</u>				
Salaries & Benefits	415,819	415,819	414,601	443,279
Operating Expenses	323,013	508,393	235,580	246,644
Capital Outlay	-	6,904,210	2,905,308	230,641
Total Expenses	738,832	7,828,422	3,555,489	920,564
<u>Interfund Transfers</u>				
Operating Transfers In	95,492	95,492	95,492	98,117
Other Transfers	-	490,296	-	-
Total Interfund Transfers In	95,492	585,788	95,492	98,117
Administrative Transfer	443,495	443,495	443,495	465,959
Operating Transfers	60,558	60,558	60,558	62,118
Other Transfers	194,750	194,750	194,750	194,750
Total Interfund Transfers Out	698,803	698,803	698,803	722,827
Total Fund Excess	\$ -	\$ -	\$ 114,442.00	\$ -

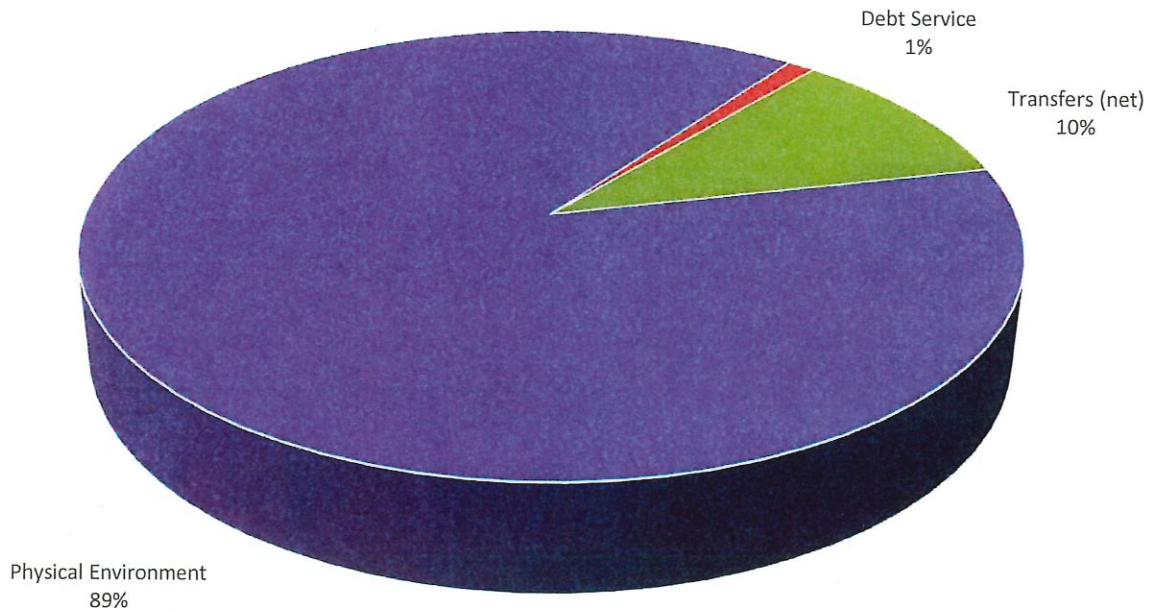
Notes

Solid Waste Revenue by Function FY2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$ -	\$ -	\$ -	\$ -
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	5,389,136	5,406,136	5,471,132	5,766,595
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	5,000	5,000	326,212	70,000
Transfers (net)		1,377,846	1,270,158	-
Total	\$ 5,394,136	\$ 6,788,982	\$ 7,067,502	\$ 5,836,594

Solid Waste Expenses by Function FY2024 Budget Request



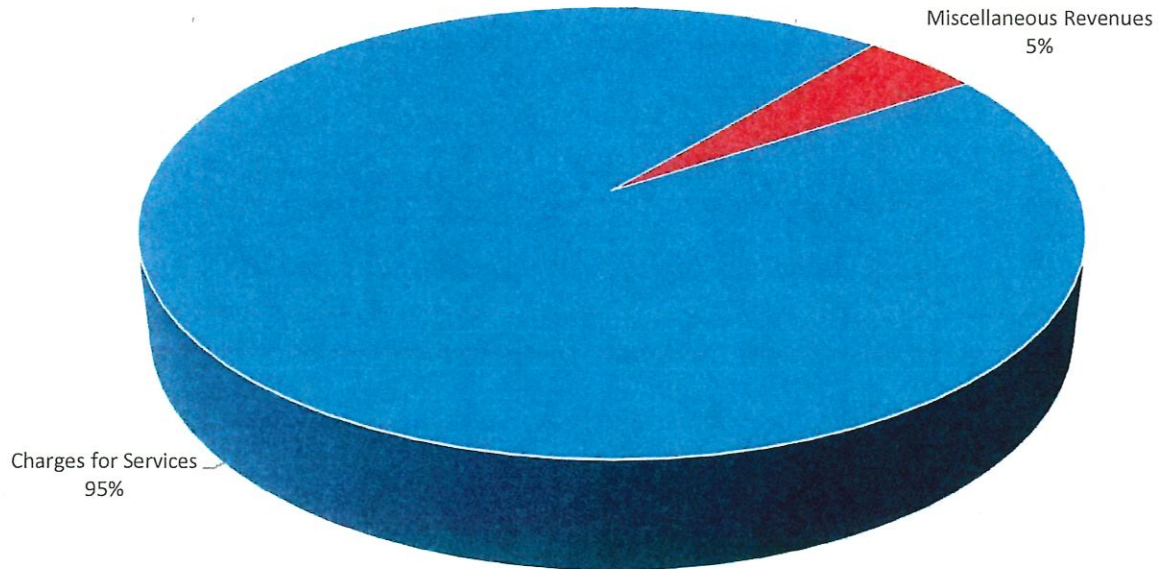
Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-
Physical Environment	4,921,385	6,724,369	6,691,144	5,173,614
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	64,613	64,613	64,613	64,613
Transfers (net)	408,138	-	-	598,368
Total	\$ 5,394,136	\$ 6,788,982	\$ 6,755,757	\$ 5,836,594

Solid Waste Fund Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>Operating Revenue</u>				
Residential Collection	2,522,188	2,522,188	2,538,067	2,717,018
Commercial Collection	2,836,948	2,836,948	2,858,790	2,984,577
Franchise Fees	30,000	30,000	56,063	50,000
Other Revenue	0	17,000	18,212	15,000
Total Operating Revenue	5,389,136	5,406,136	5,471,132	5,766,595
<u>Other Revenue</u>				
Interest Earnings	5,000	5,000	72,042	60,000
Sale of Capital Assets	-	-	217,700	-
Sale of Surplus Materials	-	-	12,000	10,000
Reimbursements	-	-	24,470	-
Total Other Revenue	5,000	5,000	326,212	70,000
Total Solid Waste Fund Revenue	5,394,136	5,411,136	5,797,344	5,836,595
<u>Expenses</u>				
Salaries & Benefits	2,045,022	2,045,022	1,792,140	2,271,396
Operating Expenses	2,846,363	2,906,438	3,126,095	2,708,218
Capital Outlay	30,000	1,772,909	1,772,909	194,000
Total Expenses	4,921,385	6,724,369	6,691,144	5,173,614
<u>Interfund Transfers</u>				
General Interfund Transfers In	485,426	485,426	485,426	490,767
Other Transfers	-	1,785,984	1,742,909	-
Total Interfund Transfers In	485,426	2,271,410	2,228,335	490,767
Administrative Transfer	532,801	532,801	532,801	783,784
Operating Transfers	360,763	360,763	360,763	305,351
Other Transfers	64,613	64,613	64,613	64,613
Total Interfund Transfers Out	958,177	958,177	958,177	1,153,748
Total Fund Excess	-	-	376,358	-

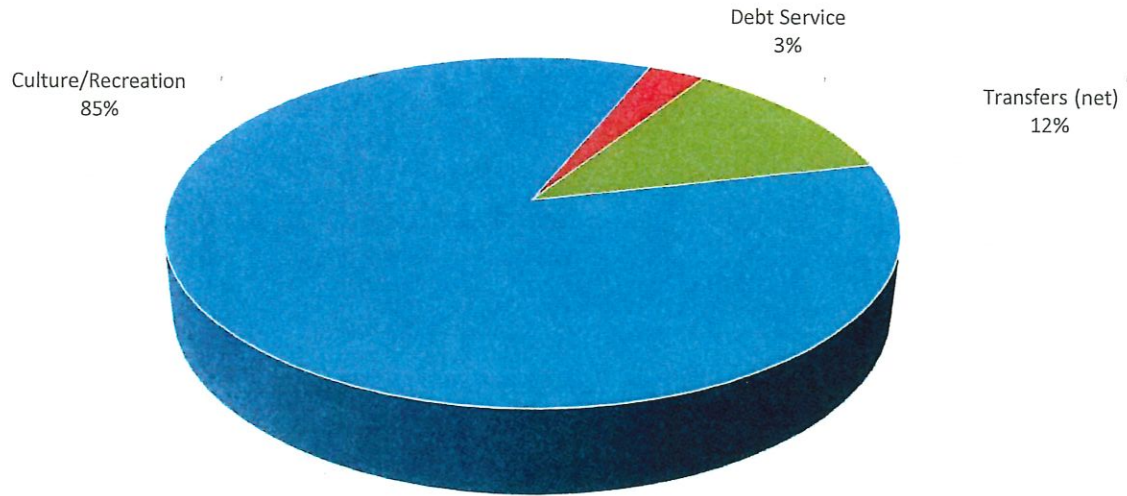
Notes

Marina Revenue by Function FY2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	-	-	-	-
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	4,951,022	4,951,022	5,158,088	3,876,030
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	104,176	104,176	220,289	194,403
Transfers (net)	-	4,798,992	-	-
Total	5,055,198	9,854,190	5,378,377	4,070,432

Marina Expenses by Function FY2024 Budget Request



Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	-	-	-	-
Transportation	-	-	-	-
Culture/Recreation	4,592,849	9,722,205	4,482,259	3,452,045
Debt Service	131,985	131,985	131,985	120,863
Transfers (net)	330,364		330,364	497,525
Total	5,055,198	9,854,190	4,944,608	4,070,432

Marina Fund Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>Operating Revenue</u>				
Mooring Field	326,172	326,172	428,284	409,780
Gasoline	735,000	735,000	821,306	621,000
Diesel Fuel	2,711,850	2,711,850	2,779,599	1,667,250
Electricity	130,000	130,000	115,907	130,000
Dockage	1,048,000	1,048,000	1,012,992	1,048,000
Total Operating Revenue	4,951,022	4,951,022	5,158,088	3,876,030
<u>Other Revenue</u>				
Interest Earnings	25,000	25,000	126,425	100,000
Ships Store	33,300	33,300	32,325	36,063
Ticket Booth Rental	19,876	19,876	29,353	31,340
Sale of Used Equipment	-	-	826	-
Laundry	12,000	12,000	13,395	12,000
Retail Sales - Marina	14,000	14,000	11,910	15,000
Miscellaneous Revenue	-	-	6,055	-
Total Other Revenue	104,176	104,176	220,289	194,403
Total Marina Fund Revenue	5,055,198	5,055,198	5,378,377	4,070,433
<u>Expenses</u>				
Salaries & Benefits	924,598	924,598	760,140	967,408
Operating Expenses	3,668,251	3,727,172	3,715,963	2,484,637
Capital Outlay	-	5,070,435	6,156	-
Total Expenses	4,592,849	9,722,205	4,482,259	3,452,045
<u>Interfund Transfers</u>				
General Interfund Transfers In	20,019	20,019	20,019	20,019
Other Transfers	-	5,129,356	-	-
Total Interfund Transfers In	20,019	5,149,375	20,019	20,019
Administrative Transfer	350,383	350,383	350,383	385,559
Debt Service Transfer	131,985	131,985	131,985	131,985
Other Transfers	-	-	-	120,863
Total Interfund Transfers Out	482,368	482,368	482,368	638,407
Total Fund Excess	-	-	433,769	-

Notes

1. **Introduction**

The purpose of this report is to provide a comprehensive overview of the current state of the market for renewable energy sources, with a focus on solar and wind power. The report will analyze the growth of these sectors, the challenges they face, and the potential for future expansion.

2. **Market Overview**

The renewable energy market has experienced significant growth in recent years, driven by increasing awareness of climate change and the need for sustainable energy sources. Solar and wind power are the two most prominent sources of renewable energy, accounting for a large portion of the total capacity added globally.

3. **Solar Energy**

Solar energy has seen rapid growth in both capacity and cost-effectiveness. The installation of solar panels has increased significantly, particularly in residential and commercial sectors. The cost of solar power has decreased substantially, making it a more competitive option compared to fossil fuels.

4. **Wind Energy**

Wind energy has also experienced rapid growth, with new wind farms being constructed at an increasing rate. The technology for wind power has advanced, allowing for the development of larger and more efficient turbines. The cost of wind power has also decreased, improving its competitiveness.

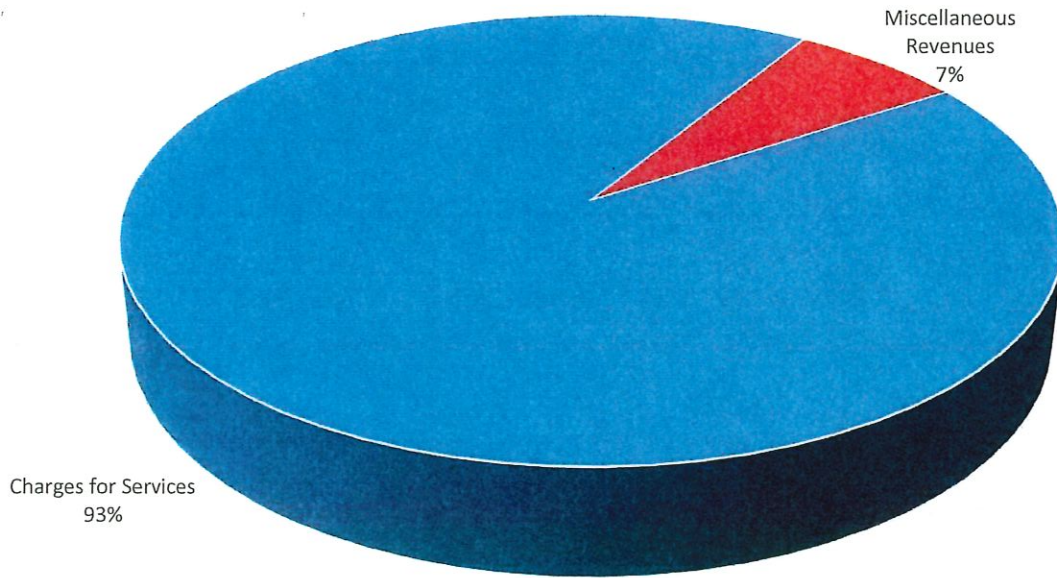
5. **Challenges and Opportunities**

While the renewable energy sector shows strong growth, it still faces several challenges. These include intermittency, storage issues, and the need for infrastructure improvements. However, there are also significant opportunities for growth, particularly in the areas of research and development, policy support, and public awareness.

6. **Conclusion**

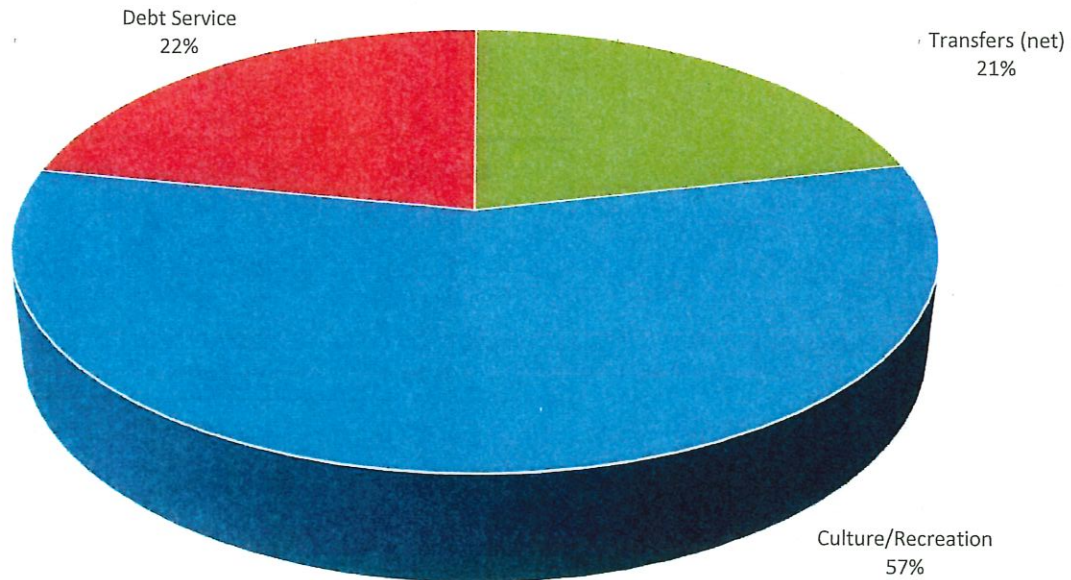
The renewable energy market, particularly in the areas of solar and wind power, is poised for continued growth. Addressing the challenges and leveraging the opportunities will be key to achieving a sustainable and low-carbon future.

VIC Revenue by Function FY2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	-	-	-	-
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	4,895,000	4,907,000	5,750,655	6,513,062
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	352,000	352,000	534,480	490,000
Transfers (net)	-	-	-	-
Total	5,247,000	5,259,000	6,285,135	7,003,061

VIC Expenses by Function FY2024 Budget Request



Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	-	-	-	-
Transportation	-	-	-	-
Culture/Recreation	2,757,326	3,326,625	4,016,903	3,955,188
Debt Service	1,683,078	1,683,078	1,683,078	1,551,248
Transfers (net)	806,596	249,297	333,945	1,496,626
Total	5,247,000	5,259,000	6,033,926	7,003,061

Visitor Information Center Fund Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<u>Operating Revenue</u>				
Parking Permit Fees	70,000	70,000	133,031	120,000
VIC Parking Facility Fees	4,000,000	4,012,000	4,758,050	5,558,062
ParkNow Card Sales	125,000	125,000	162,518	135,000
Gift Shop Sales	700,000	700,000	697,056	700,000
Total Operating Revenue	4,895,000	4,907,000	5,750,655	6,513,062
<u>Other Revenue</u>				
Interest Earnings	30,000	30,000	189,012	175,000
Ticket License Revenue	50,000	50,000	73,986	65,000
State/County Funding/ TDC	250,000	250,000	250,000	250,000
Miscellaneous Revenue	22,000	22,000	21,482	-
Total Other Revenue	352,000	352,000	534,480	490,000
Total VIC Fund Revenue	5,247,000	5,259,000	6,285,135	7,003,062
<u>Expenses</u>				
Salaries & Benefits	1,373,935	1,373,935	1,215,875	1,489,691
Operating Expenses	1,263,291	1,498,583	2,329,476	2,465,497
Capital Outlay	120,100	454,107	471,552	-
Principal	966,744	966,744	966,744	908,071
Interest	716,334	716,334	716,334	643,177
Other Debt Costs	-	-	-	-
Total Expenses	4,440,404	5,009,703	5,699,981	5,506,436
<u>Interfund Transfers</u>				
Other Transfers	1,683,077	2,148,249	1,683,077	1,551,248
Total Interfund Transfers In	1,683,077	2,148,249	1,683,077	1,551,248
Administrative Transfer	442,510	350,383	350,383	506,897
Operating Transfers	301,639	301,639	301,639	340,977
Historic Preservation	400,000	400,000	400,000	450,000
Mobility	715,000	715,000	715,000	750,000
Garage Sinking Fund	250,000	250,000	250,000	300,000
Other Transfers	380,524	380,524	-	700,000
Total Interfund Transfers Out	2,489,673	2,397,546	2,017,022	3,047,874
Total Fund Excess	-	-	251,209	-

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Historic Preservation Transfer from VIC

- **FY 2017 Actual:** Transfer to General Fund for Alcazar Hotel Roof work (\$54,250), for Alcazar Hotel Iron Gates (\$30,000) and for Monument work (\$5,000)
- **FY 2018 Actual:** Transfer for Water Works Building Grant match of \$170,000 (delayed to FY 2019), implementation of Historic Preservation Master Plan (\$100,000) and upgrades to Archaeology program operations (\$80,000).
- **FY 2019 Actual:** Transfer for Water Works Building Grant match (\$400,000 over 2 years), Resiliency Project Grant match (\$50,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$60,000), Historic Preservation and Archaeology increased travel, training, lab equipment (\$25,000).
- **FY2020 Actual:** Water Works Building project underway (\$200,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$65,000). University of South Florida La Florida contribution (\$20,000). Historic Preservation and Archaeology, training, lab equipment.
- **FY 2021 Actual:** Water Works Building grant matching funds. Salary and benefits for an Assistant Archaeologist (\$70,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Unspent funds carried forward to FY2022 and FY2023.
- **FY 2022 Actual:** Lightner Museum Roofing Project (\$250,000). Salary and benefits for an Assistant Archaeologist (\$75,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Using \$10,000 from FY 2021.
- **FY 2023 Actual:** Lightner Museum Windows Project (\$201,403 to be completed in FY24). Pena Peck House Renovations (\$95,300 to be completed in FY24). Archaeology staffing (\$80,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Used \$15,000 from FY 2021.
- **FY 2024 Budget:** Pena Peck House Renovations (\$155,000). Archaeology staffing (\$100,000). Repairs to Visitor Information Center windows (\$148,000). Repairs to City monuments and historical signs (\$12,000). UF Preservation Institute (PISA) contribution (\$15,000), University of South Florida La Florida contribution (\$20,000).

Historic Area CRA (HACRA) Budget Summary

<u>Revenue</u>	Original Budget 2023	Final Budget 2023	Projected 2023	Budget Request 2024
Incremental Taxes	\$ 632,101	\$ 632,101	\$ 662,050	\$ 813,895
Interest Earnings	-	-	18,000	24,000
Total HACRA Fund Revenue	\$ 632,101	\$ 632,101	\$ 680,050	\$ 837,895
<u>Expenses</u>				
Operations	-	-	29,821	80,127
Capital Outlay	-	-	-	448,337
Total HACRA Fund Expenses	\$ -	\$ -	\$ 29,821	\$ 528,464
<u>Interfund Transfers In or Out</u>				
Transfer from General Fund	1,072,324	1,072,324	1,072,324	1,311,690
Carry Forward Transfer In	-	-	-	30,127
Total Interfund Transfers In	\$ 1,072,324	\$ 1,072,324	\$ 1,072,324	\$ 1,341,817
Debt Service Transfer to VIC	1,683,077	1,683,077	1,671,078	1,551,248
Administrative Transfer	21,348	21,348	21,348	100,000
Total Interfund Transfers Out	\$ 1,704,425	\$ 1,704,425	\$ 1,692,426	\$ 1,651,248
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ 30,127	\$ -

Historic Area CRA (HACRA) Budget Detail

HACRA CRA FY 2024 Proposed Budget and FY 2023 Carryforward

BUDGET ITEMS	FY 2023 Budget Combined with Carry Forward	FY 2023 Actual & Projected*	FY 2023 Projected Carryforward	FY 2024 Budget	FY 2024 Budget Combined with Carry Forward
Revenues					
Tax Increment Revenue St. Johns County	632,101	662,050		813,895	813,895
Tax Increment Revenue COSA transfer	1,072,324	1,072,324		1,311,690	1,311,690
Interest Earned	-	18,000		24,000	24,000
Carryforward Transfer In					30,127
Total Revenues	\$ 1,704,425	\$ 1,752,374	\$ -	\$ 2,149,585	\$ 2,179,712
Administrative Costs					
Administrative Transfer to General Fund	21,348	21,348	-	75,000	75,000
Administrative Transfer to LCRA				25,000	25,000
Total Administrative Costs	\$ 21,348	\$ 21,348	\$ -	\$ 100,000	\$ 100,000
Professional Services					
CRP Amendment		29,821			
Future Project Consulting	-	-	30,127	50,000	80,127
Total Professional Services	\$ -	\$ 29,821	\$ 30,127	\$ 50,000	\$ 80,127
Strategic Goals-Redevelopment					
Mobility Improvements			-	150,000	150,000
Parking Improvements	-			150,000	150,000
Open Space				48,337	48,337
Redevelopment				50,000	50,000
Resiliency				50,000	50,000
Total Capital Improvements-Infrastructure	\$ -	\$ -	\$ -	\$ 448,337	\$ 448,337
Debt Service-VIC/Garage					
Parking Garage Annual Payment	1,683,077	1,671,078	-	1,551,248	1,551,248
Total Debt Service	\$ 1,683,077	\$ 1,671,078	\$ -	\$ 1,551,248	\$ 1,551,248
TOTAL BUDGET	\$ 1,704,425	\$ 1,722,247	\$ 30,127	\$ 2,149,585	\$ 2,179,712
Revenue and Expenditure Difference	\$ -	\$ 30,127	\$ (30,127)	\$ -	\$ -

*Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year

Lincolnvile CRA (LCRA) Budget Summary

Revenue	Original Budget 2023	Final Budget 2023	Projected 2023	Budget Request 2024
Incremental Taxes	626,721	626,721	626,721	720,051
Federal Grants	-	222,983	-	222,983
Interest	8,938	8,938	8,938	8,938
Total LCRA Fund Revenue	\$ 635,659	\$ 858,642	\$ 635,659	\$ 951,972
Expenses				
Personal Services	90,585	90,585	90,585	-
Operating Expenses	1,787,993	2,010,976	697,465	2,088,141
Capital Outlay	1,183,586	1,183,586	70,000	2,243,586
Total LCRA Fund Expenses	\$ 3,062,164	\$ 3,285,147	\$ 858,050	\$ 4,331,727
Interfund Transfers In or Out				
Transfer from General Fund	1,010,037	1,010,037	1,010,037	1,303,083
Carry Forward Transfers In	1,549,601	1,549,601	1,549,601	2,217,172
Other Transfers	4,000	4,000	9,358	9,500
Total Interfund Transfers In	\$ 2,563,638	\$ 2,563,638	\$ 2,568,996	\$ 3,529,755
Administrative Transfer	137,133	137,133	129,433	150,000
Total Interfund Transfers Out	\$ 137,133	\$ 137,133	\$ 129,433	\$ 150,000
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ 2,217,172	\$ -

Lincolnvile CRA (LCRA) Budget Detail

Lincolnvile CRA FY 2024 Proposed Budget and FY 2023 Carryforward

BUDGET ITEMS	FY 2023 Budget Combined with Carry Forward	FY 2023 Actual & Projected*	FY 2023 Projected Carryforward	FY 2024 Budget	FY 2024 Budget Combined with Carry Forward
Revenues					
Tax Increment Revenue St. Johns County	626,721	626,721		720,051	720,051
Tax Increment Revenue COSA transfer	1,010,037	1,010,037		1,303,083	1,303,083
AACH Federal Grant Revenue- Elks Lodge	222,983		222,983		222,983
Transfer from General Fund for Coordinator Position					-
Interest Earned	8,938	8,938		8,938	8,938
Admin Transfer from HACRA for Audit, Website, etc	4,000	9,358		9,500	9,500
Carryforward Transfer In, Transfer from Previous	1,549,601				2,217,172
Total Revenues	\$ 3,422,280	\$ 1,655,054	\$ 222,983	\$ 2,041,572	\$ 4,481,727
Administrative Costs: 53490 & 53515, 53505, 53470, 53410, 53400					
Professional Associations & Memberships	2,000	2,000	-	5,200	5,200
Administrative Transfer to General Fund	137,133	129,433	-	150,000	150,000
Travel, Training & Conferences	2,000	4,000	-	5,000	5,000
Website Creation and Maintenance Fees	500	1,654	-	10,000	10,000
Annual Reports, Publications, Printing	4,000	3,000	-	3,000	3,000
Miscellaneous Supplies, Phone Service, Other	2,000	2,000	-	2,872	2,872
Annual Audit	8,500	8,500	-	8,500	8,500
Total Administrative Costs	\$ 160,887	\$ 150,587	\$ -	\$ 184,572	\$ 184,572
Professional Services: 53490 & 51120					
FY 2019 Goal #1 Retain Long-Term Residents : 53340					
Fix-It-Up Program	181,456	75,000	106,456	200,000	306,456
Property Acquisition & Affordable Housing	319,367	25,000	294,367	200,000	494,367
Total Retain Residents Programs	\$ 500,823	\$ 100,000	\$ 400,823	\$ 400,000	\$ 800,823
FY 2019 Goal #2 Preserve Lincolnvile's Historic Character: 53310					
First Baptist Church Phase 2	520,088	520,088	-	-	-
Future Projects	-		-	327,000	327,000
Fountain of Youth Elks Lodge Rehab Grant Match	472,983	60,000	412,983	-	412,983
Greater St. Mary's Rehab Grant Match	250,000		250,000		250,000
St. Joseph Neighborhood Center	150,000		150,000		150,000
St Paul Emergency Structural Repair	150,000	60,000	90,000		90,000
Total Institutional Rehabilitation Program	\$ 1,543,071	\$ 580,088	\$ 902,983	\$ 327,000	\$ 1,229,983
Architeturat Overlay District	44,025	21,262	22,763		22,763
Historic Structure & Cultural Preservation Program	\$ 44,025	\$ 21,262	\$ 22,763	\$ -	\$ 22,763
Neighborhood Improvements Infrastructure/Beautification: 56630					
Hayling/Vickers Park Improvements	425,000	45,000	380,000	500,000	880,000
Weeden Park Development	120,000	25,000	95,000	15,000	110,000
M.L. King Design & Construction	553,586	-	553,586	600,000	1,153,586
Neighborhood Improvements Not Project Specific	85,000		85,000	15,000	100,000
Total Neighborhood Improvement Program	\$ 1,183,586	\$ 70,000	\$ 1,113,586	\$ 1,130,000	\$ 2,243,586
TOTAL BUDGET	\$ 3,432,392	\$ 921,937	\$ 2,440,155	\$ 2,041,572	\$ 4,481,727
Revenue and Expenditure Difference	\$ 10,112	\$ 733,117	\$ (2,217,172)	\$ -	\$ -

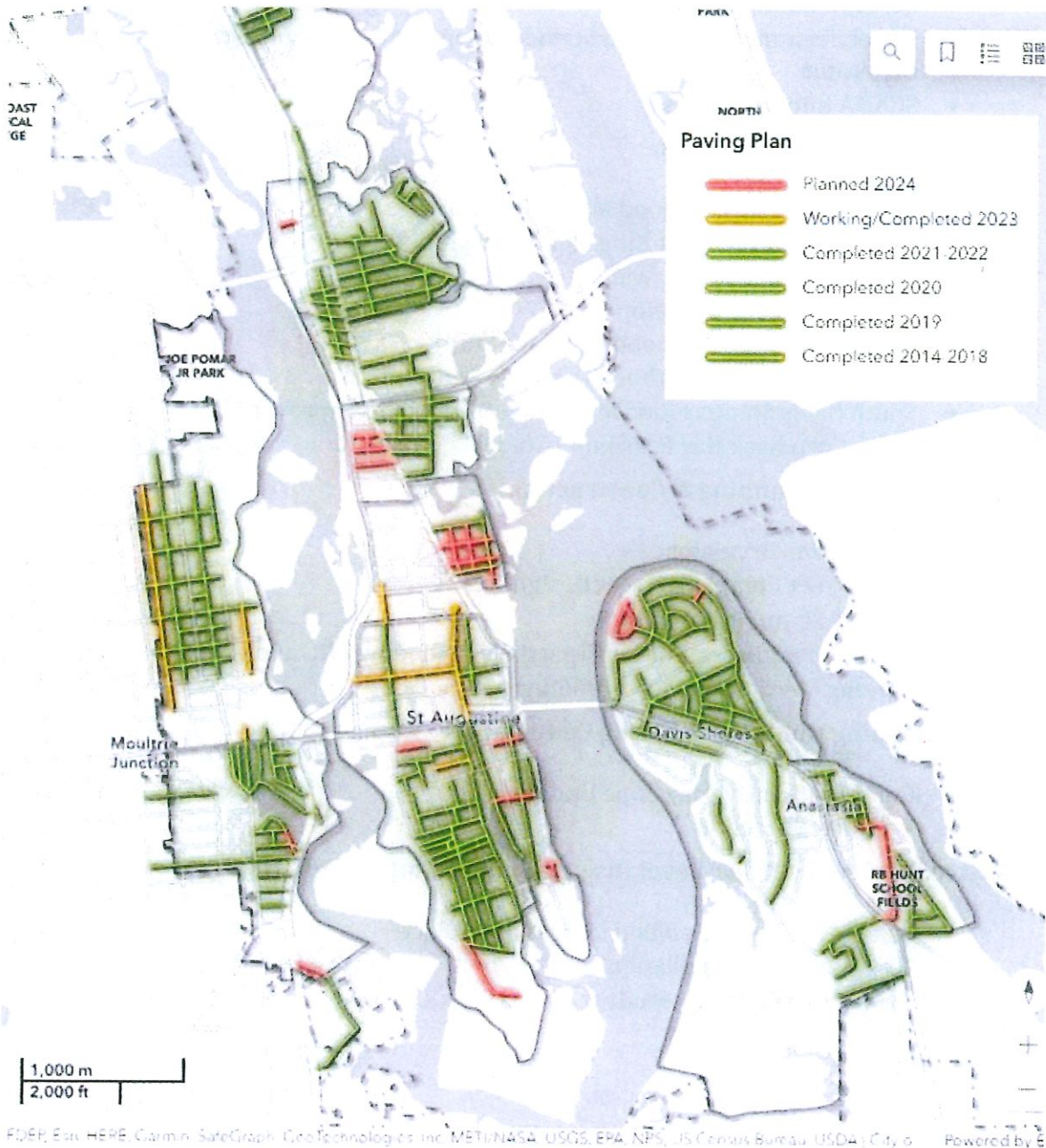
*Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year

Strategic Action Items for 2024

Objective: Infrastructure Planning & Construction

General Fund Action Items:

- West Augustine Sidewalk Design
- Road Resurfacing



Utility Fund Action Items:

- Lake Maria Sanchez Flood Mitigation Project
- King Street San Sebastian Water Main HDD
- Lighthouse Park Gravity Sewer Design
- Replacement of Lift Station 8 and Upgrades to other Lift Stations & Force Mains
- West Augustine Sewer Improvements & Connections, Pearl Street & West 3rd Street
- I&I Elimination Program
- Water Treatment Plan High Service Pump Motor Control Center & Emeg. Generator
- SCADA Improvements

Stormwater Action Items:

- Lake Maria Sanchez Flood Mitigation Project
- South Whitney & West King Flood Mitigation
- Avenida Menendez Seawall
- Tideflex Valve Installation
- Fullerwood Neighborhood Drainage Study
- Ravenswood Neighborhood Drainage Study
- South Davis Shores Flood Mitigation & Drainage Improvements
- Army Corp Back Bay Feasibility Study

Objective: Mobility Planning & Construction

- Downtown Circulator
- King Street Complete Street Design
- SMART St. Augustine Design
- Satellite Parking Operations (partially funded by TDC and events)
- Parking Pay Station Flood Proofing

Objective: Zoning Update & Building Code Update

- Conservation Overlay Zone Update
- Resilient Shoreline

Objective: Resiliency & Sea-Level Rise Planning & Implementation

- Lake Maria Sanchez Flood Mitigation Project
- TideFlex Valve Installations
- Army Corp Back Bay Study

Objective: Sustainability

- Continue Glass Recycling Program
- Land Conservation Initiative
- Continued Tree Canopy Program, Residential Composting Program, Recycling Events
- "Race to Zero"

Objective: Arts, Education & Community

- University of South Florida, La Florida Project
- UF Preservation Institute of St. Augustine (PISA)
- May Street Intersection Public Art
- Madeira Park Plan

Objective: Enhance our partnerships to affect change in affordable/workforce housing and homelessness

- Phase I of Homeless Drop-In Center
- St. Francis Bed Rental
- Family Reunification Program
- Home Again St. Johns
- City-owned property located on Holmes Blvd and Affordable Housing
- Continued Development of a "Homelessness Strategic Plan" with HUD

Objective: Event Planning & Management

- Satellite Parking Operations (partially funded by TDC and events)

Objective: Proactive Planning to Preserve our Downtown Character

- Downtown Nightlife Conversations/Workshop

Notes

Lined area for notes.

Notes

Notes

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City Commission Special Meeting

Public Works & Utilities Proposed Capital Improvement Plan FY 2024 – FY 2028

September 14, 2023

Nancy Sikes-Kline	Mayor
Roxanne Horvath	Vice Mayor
Barbara Blonder	Commissioner
Cynthia Garris	Commissioner
Jim Springfield	Commissioner





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CIP Project Schedule

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Avenida Menendez Seawall (HMGF)	Design						8
Court Theophelia Neighborhood Stormwater & Util Improvements	Design						9
Downtown Circulator - Route 1	Active						10
Downtown Improvement District Phase 2A	Construction						11
Drainage Study for Fullerwood Neighborhood	Study						12
Duero & Cerro St. Stormwater and Utility Improvements	Design						13
FDOT King Street Drainage Outfall	Construction						-
FDOT SR 312, 207-Holmes Utility Adjustments	Construction						-
Flagler Model Land Water Main Improvements	Design						-
Forcemain Replacement Projects	Design						-
Groundwater Monitoring	Solicitation-Design						14
I&I Elimination, Gravity Sewer Renewal	Annual						-
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Inspection Management Software	Design						-
King Street Complete Street Improvements	Design						16



CIP Project Schedule

Project Title	Project Status	2024	2025	2026	2027	2028	Page Number
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SCADA for Lift Stations, WTP, and WWTP (ARPA)	Solicitation-Design						32
Sevilla Street Brick Roadway & Utility Improvements	Design-Complete						-
Sidewalk and Crosswalk Improvements	Annual						-
SIC Collier Heights (S. Holmes) Utility Adj.	Construction						-
SIC Santa Rosa Utility Adjustments	Construction						-
SIC The Lakes (S. Holmes) Utility Adj.	Substantial Complete						-
Smart St. Augustine	Solicitation-Design						-



CIP Project Schedule

Project Title	Project Status	2024	2025	2026	2027	2028	Page Number
South Ground Storage Tank Fill Line	Scope						-
South Whitney & West King Street Stormwater Improvements	Design						34
St. Francis Street, St. George St. Utility Improvements	Scope						35
Stormwater Master Plan - Phase 2	Study-Postponed						36
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Wastewater Treatment Plant Headworks Rehabilitation	Construction						39
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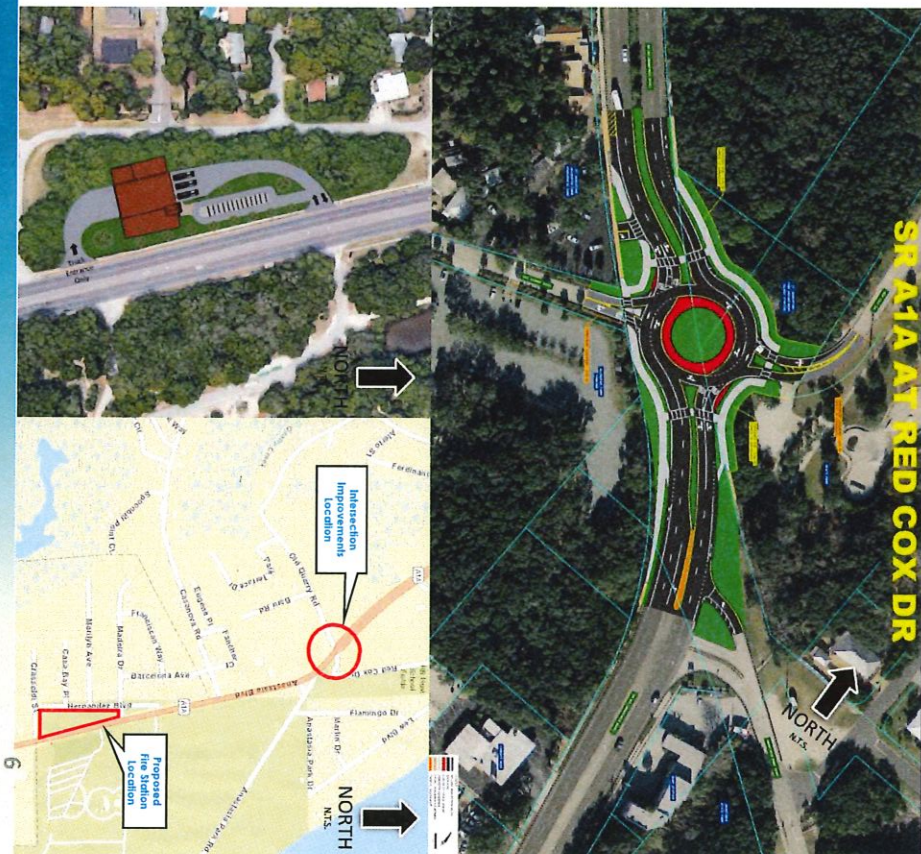


CIP Project Information Sheet

Anastasia Boulevard Fire Station and Traffic Improvements

The City intends to acquire 5-acres of vacant state land located at Anastasia Park. This land acquisition allows the City to construct a modern fire station in a new location to serve the surrounding area. It will also allow the existing fire station located near the state park entrance to be decommissioned. The City will then work with the FDOT to make intersection improvements at Anastasia Boulevard, Red Cox Road, and Old Quarry Road for safety improvements.

Design Cost:	\$ TBD
Construction Cost:	\$ TBD
Project Status:	Scope
Construction Duration:	TBD





CIP Project Information Sheet

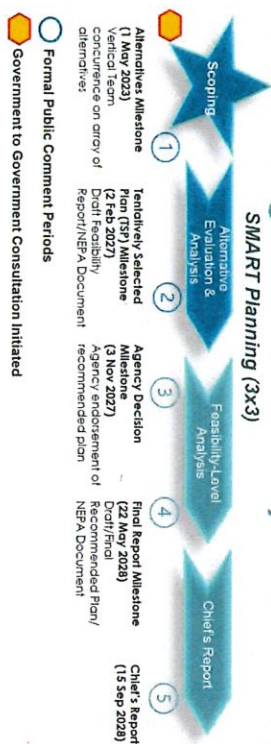
Army Corps of Engineers Back Bay Feasibility Study

The City of St. Augustine Coastal Storm Risk Management (CSRM) Study is a federal feasibility study that investigates coastal storm impacts on the City of St. Augustine. In partnership with the Army Corps of Engineers, City of St. Augustine and its stakeholders, the study will also explore economically-viable and environmentally-sound solutions to mitigate coastal storm risks. The objective of the Study is to investigate Coastal Storm Risk Management problems and identify solutions to reduce damages from coastal flooding that affects population, critical infrastructure, historic and culturally significant resources, and ecosystems, which will benefit the community as future projects are designed to mitigate flooding. The City will utilize federal ARPA funding to go towards the cost share (50%) match. US Army Corp will cover their portion of the 50% cost share. Based on current projected study schedule and budget, total cost would be \$7.3 M and 6 years.

Study Cost:
Construction Cost:
Project Status:
Study Duration:

\$ 7.3 M
\$ TBD
Solicitation – Study
2022 – 2028

Planning Process for St. Augustine Back Bay CSRM Study



Iterative 6-Step Planning Process





CIP Project Information Sheet

Avenida Menendez Seawall

The City of St. Augustine has received federal funding through FEMA's Hazard Mitigation Grant Program to design and construct the final segment of seawall near the Marina. This project will essentially close the "elevation" gap between the existing north (Bayfront Park) and south (2013 Avenida Menendez Seawall) segments. The project entails raising the final segment of seawall to match the north and south elevations, installation of two (2) tide check valves, and rehabilitation of the existing seawall to harden it. The combination of this work will provide for a higher level of flood protection up to the 100-year storm event (also referred to as the 1% annual chance event). The City has received funding from the Florida Inland Navigation District (FIND) to help with the construction costs that the City will be responsible for. FEMA's Federal share for the project cost is \$815,238.75.

Design Cost:	\$ 150,000
Construction Cost:	\$ 1.5 M estimate
Project Status:	Design
Construction Duration:	2024 – 2025





CIP Project Information Sheet

Court Theophelia Neighborhood Stormwater and Utility Improvements

The project includes design, permitting, and construction to replace aged utilities, upgrade existing storm water infrastructure and evaluate structural and non-structural based resiliency options for the neighborhood. A mobility component will also be included. The project outcomes include reconstruction of flood prone and damaged roads due to high tide flooding, improved drainage to provide a higher level of service during rainfall events, replacement of aged utilities, implementation of green infrastructure and/or low impact development to provide water quality benefit with storm water management, potential incorporation of greenspace for multi-project benefits to serve as recreational, storm water mobility and resiliency uses.

Resilient Florida program is granting \$ 2,581,600 to this project.

Design Cost:	\$ 306,840
Construction Cost:	\$ 2,581,600
Project Status:	Design
Construction Duration:	TBD





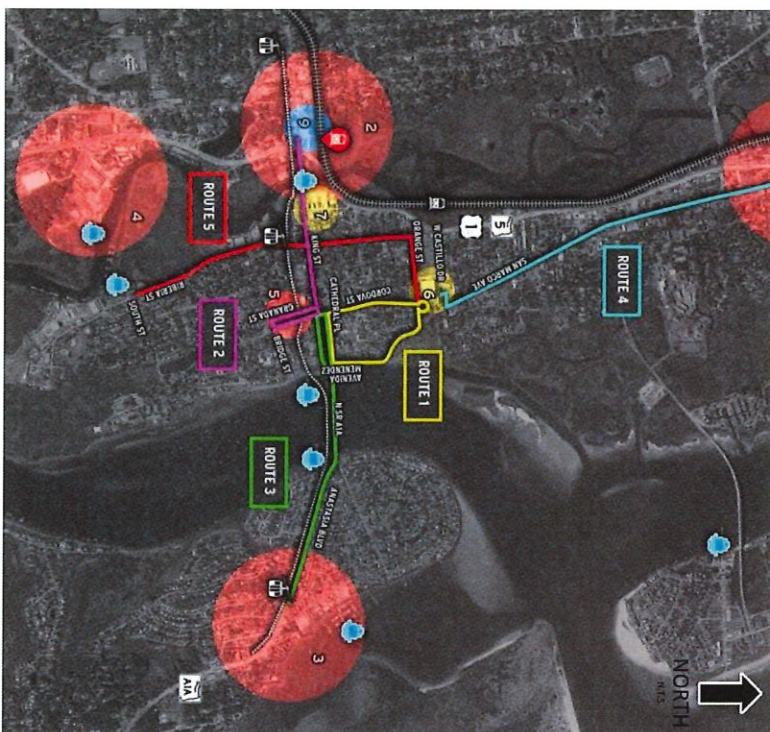
CIP Project Information Sheet

Downtown Circulator – Route 1

This project will operate a bus circulator throughout the city. Beginning in the red brick cul-de-sac at the City of St. Augustine (CoSA) Visitor Information Center (VIC) located at 10 South Castillo Drive, the Circulator will travel south to the intersection of Cordova Street at Orange Street. Then turn left and travel east along Orange Street to South Castillo Drive. Then turn right onto South Castillo Drive and travel in a southeasterly direction to Avenida Menendez and turn right onto Avenida Menendez. Then right on Cathedral Place and right onto Cordova Street heading north back to the VIC. The total travel distance is 1.12 miles, and travel time is estimated to be 15 minutes during normal traffic conditions and should include normal required time for passengers unloading/loading at the 3 Stops. Frequency of Stops are desired to be in 15-minute intervals.

FDOT is providing \$1.0 million operational funding for five years.

Operation Cost:	\$1.0 M annually
Construction Cost:	\$ NA
Project Status:	Active
Operation Duration:	5 years





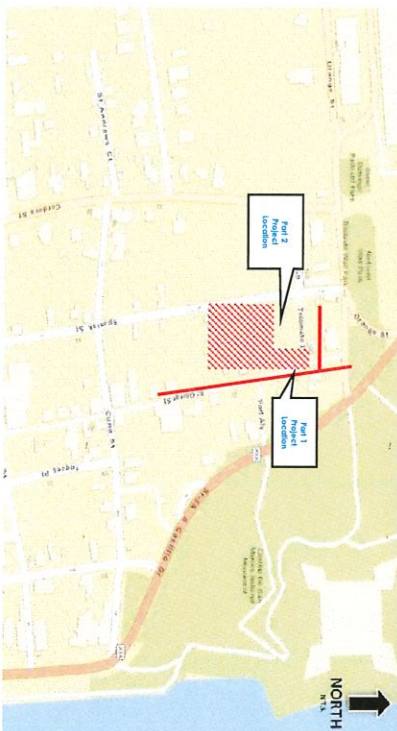
CIP Project Information Sheet

Downtown Improvement District Phase 2A

Phase 2A: Reconstruct Spanish St. (from Cuna St. to Orange St.) and Tolomato Ln (from Spanish St. to Cordova St.) as curb-less streets with coquina sidewalks and brick cart path. Improvements include underground water and sewer upgrades, stormwater pipes, and inlets, road regrading, concrete work, street lighting and landscaping.

Phase 2B: Reconfigure and reconstruct Tolomato Lot to include parking, commercial loading zones, a trash compactor enclosure and a recycling enclosure. The improvements include concrete pavement, pervious pavers, and loose coquina shell parking surface. Additionally, there is improved lighting, landscaping, bike racks, a perimeter masonry wall and pedestrian connections to Spanish St. Special care is to be taken to protect existing trees that are to remain.

Design Cost:	\$ 200,000
Construction Cost:	\$ 3.4 M - Ph 2A only
Project Status:	Construction
Construction Duration:	2023 – 2024



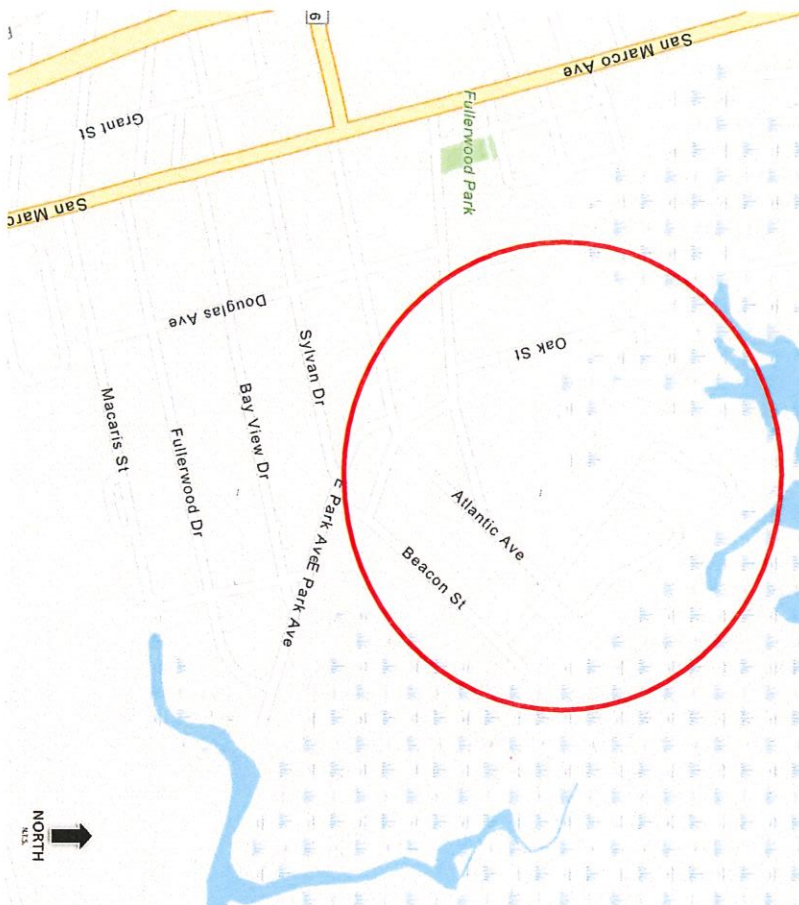


CIP Project Information Sheet

Drainage Study for Fullerwood Neighborhood

Conduct a drainage study for the Fullerwood Neighborhood focusing on the areas of the neighborhood that do not have an existing stormwater drainage system, to determine what are viable options to address chronic flooding from rainfall, nuisance and coastal storm surge events.

Design Cost: \$ 50,000
Construction Cost: \$ TBD
Project Status: Study
Construction Duration: TBD





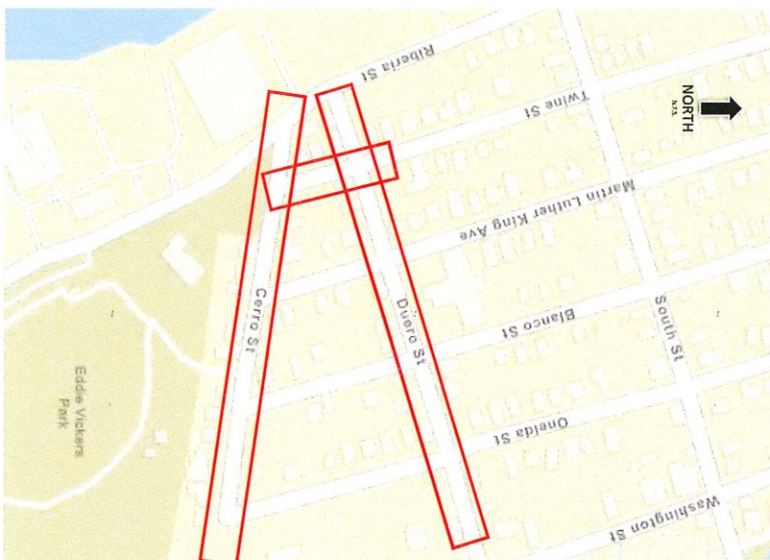
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CIP Project Information Sheet

Duero and Cerro St. Stormwater and Utility Improvements

This project will replace and improve utilities along Duero Street, Twine Street, and Cerro Street. Stormwater collection inlets and culverts will be replaced along Duero Street, between MLK Ave. and Blanco Street, and added along Cerro Street. Gravity sewer, water main, and force main improvements will also occur along Duero Street, Cerro Street, and the block of Twine Street between.

Design Cost:	\$ 144,000
Construction Cost:	\$ TBD
Project Status:	Design
Construction Duration:	TBD





CIP Project Information Sheet

Groundwater Monitoring

This project will focus on predicting impacts, specifically to critical infrastructure, of sea level rise by installing a monitoring network to accurately measure rates of change in current shallow groundwater elevation and water quality. The monitoring network proposed will contain up to 60 monitoring points. A professional licensed surveyor will survey each point. Monitoring will be scheduled/sequenced to represent the same atmospheric / geologic conditions each monitoring period to attempt to replicate these variables. All data (sea level, groundwater, water quality & creek level) will be compiled and summarized quarterly, building the data set. Daily rainfall along with any severe storm activity will also be summarized.

Resilient Florida program is granting \$ 217,100 for this project.

Design Cost:	\$ 7,000 estimate
Construction Cost:	\$ 210,100 estimate
Project Status:	Solicitation – Design
Construction Duration:	TBD

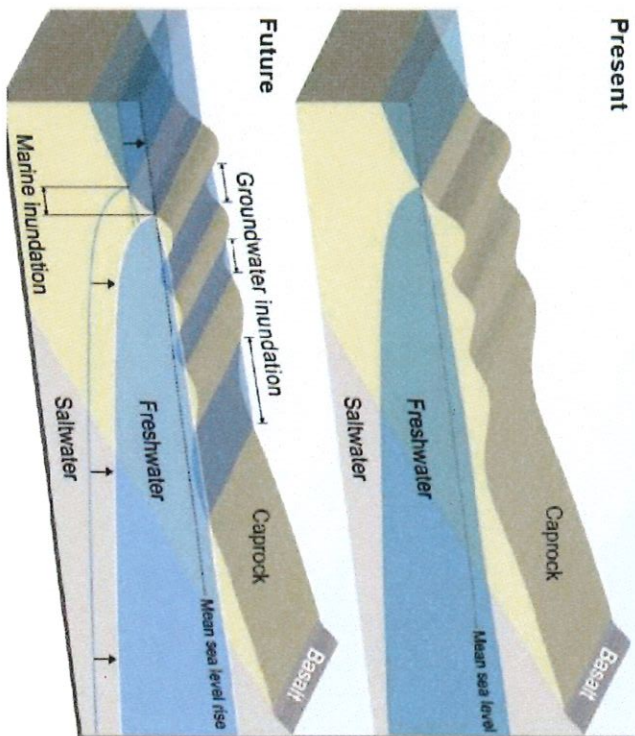


Figure 19. Conceptual diagram of groundwater inundation, obtained from Rotzoll and Fletcher (2012).



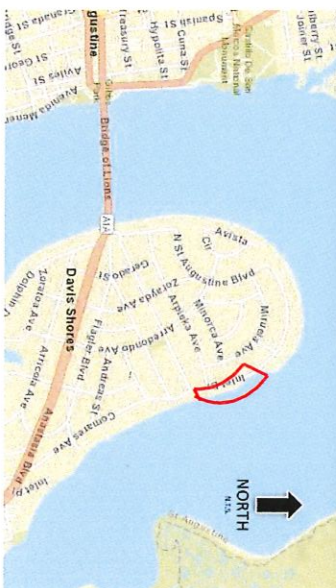
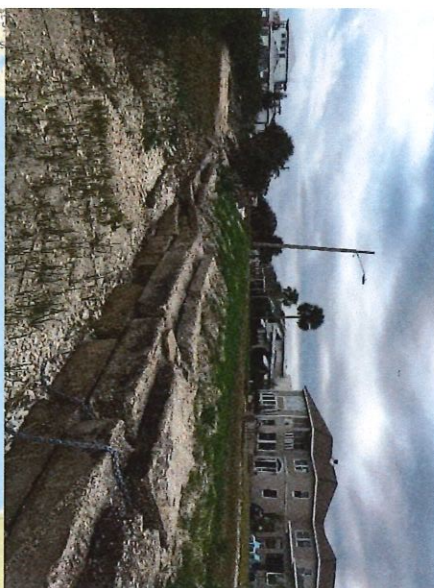
CIP Project Information Sheet

Inlet Drive Shoreline Stabilization

This project would look to include a combination of structural and non-structural based solutions (living shoreline enhancement, thin layer placement of dredged material etc.) to elevate and protect a section of shoreline that is subject to coastal erosion that would provide a higher level of flood protection for a critical residential road in the North Davis Shores neighborhood. This would also include upgrading the existing storm infrastructure and installation of a tide check valve.

Resilient Florida program is granting \$711,090 to this project.

Design Cost:	\$ 106,664 estimate
Construction Cost:	\$ 620,000 estimate
Project Status:	Solicitation – Design
Construction Duration:	TBD





CIP Project Information Sheet

King Street Complete Street Improvements

The Florida Department of Transportation (FDOT) transfers the ownership of right-of-way for King Street, Cathedral Place, Cordova Street and the San Sebastian Bridge located between US 1 and Avenida Menendez to the City of St. Augustine (CoSA). It is in the best interest of the CoSA to control this entry corridor bisecting the City to enact mobility improvements consistent with the CoSA's Mobility Plan. Ownership of the bridge will be transferred to CoSA once the reconstruction is complete. The FDOT commits to a redesign of the intersections located at the western base of the Bridge of Lions including Cathedral Place/Avenida Menendez and King Street/Avenida Menendez. The FDOT also commits to evaluating and if feasible work with the City to design, permit and construct a pedestrian/bicycle bridge crossing US 1 connecting east King Street to west King Street.

FDOT is providing up to \$18.0 million in reimbursement for this project.

Design Cost:	\$1.0 M estimate
Construction Cost:	\$17.0 M estimate
Project Status:	Design
Construction Duration:	TBD





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CIP Project Information Sheet

King Street San Sebastian Water Main HDD

This project will replace the existing water main on King Street crossing San Sebastian river. FDOT is replacing the bridge on King Street that crosses the San Sebastian river. The city's existing cast iron water main is an aerial crossing adjacent to the bridge. The new water main will be a horizontally-directionally-drilled (HDD) water main beneath the river. This water main replacement will occur before the FDOT bridge replacement project.

Design Cost: \$ 100,000
Construction Cost: \$ 1.2M estimate
Project Status: Design
Construction Duration: 2023 - 2024



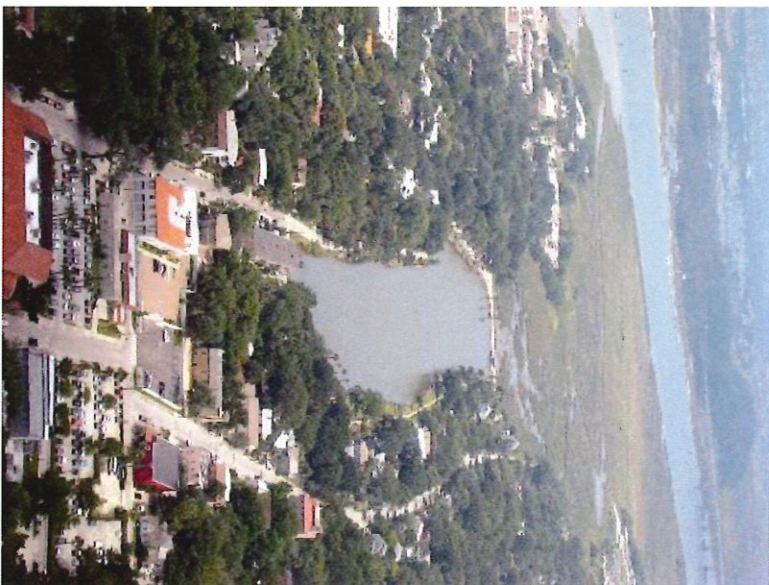


CIP Project Information Sheet

Lake Maria Sanchez Flood Mitigation & Drainage Improvements

This project will benefit approximately 200 acres of the historic district of the Nation's Oldest City. It will provide an increased level of flood protection from increasing high tide events, storm surge and future sea level rise by incorporating a combination of resilience strategies which include upgrades to the existing stormwater infrastructure, installation of a stormwater pump station, construction of a flood wall, and installation of tide check valves. The project area includes several historic buildings and structures listed on the National Register of Historical Places. By maintaining the integrity of the Nations Oldest City through implementation of this project, it will help our regionally significant historical and cultural assets benefiting the County and arguably the Northeast Florida region. The Resilient Florida program is granting \$19,995,928 million for this project. The project also recently was awarded State legislative funding of approximately \$10M.

Design Cost: \$ 1.8 M
Construction Cost: \$ 29.0 M estimate
Project Status: Design
Construction Duration: 2024 – 2026





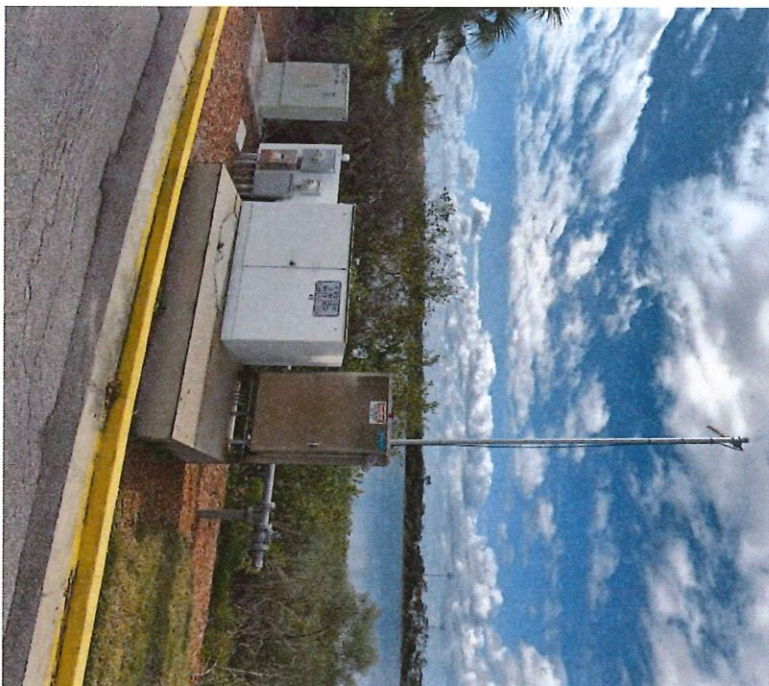
ST AUGUSTINE
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CIP Project Information Sheet

Lift Station 41 Replacement

Lift station 41 is located at Harbor Drive and A1A. It is a suction lift station near the Matanzas and Tolomato River. LS-41 will be replaced with a submersible duplex station with an emphasis on resiliency and hardening against storm surge and flooding.

Design Cost: \$ 100,000 estimate
Construction Cost: \$ 1.0 M estimate
Project Status: Scope
Construction Duration: TBD





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CIP Project Information Sheet

Lift Station 9 Rehabilitation

Lift station 9 is located at Lewis Blvd and US-1. It is a submersible-pump station in a low-lying area along the San Sebastian River. LS-9 will be rehabilitated with an emphasis on resiliency and hardening against storm surge and flooding.

Design Cost: \$ 100,000 estimate
Construction Cost: \$ 1.0 M estimate
Project Status: Scope
Construction Duration: TBD



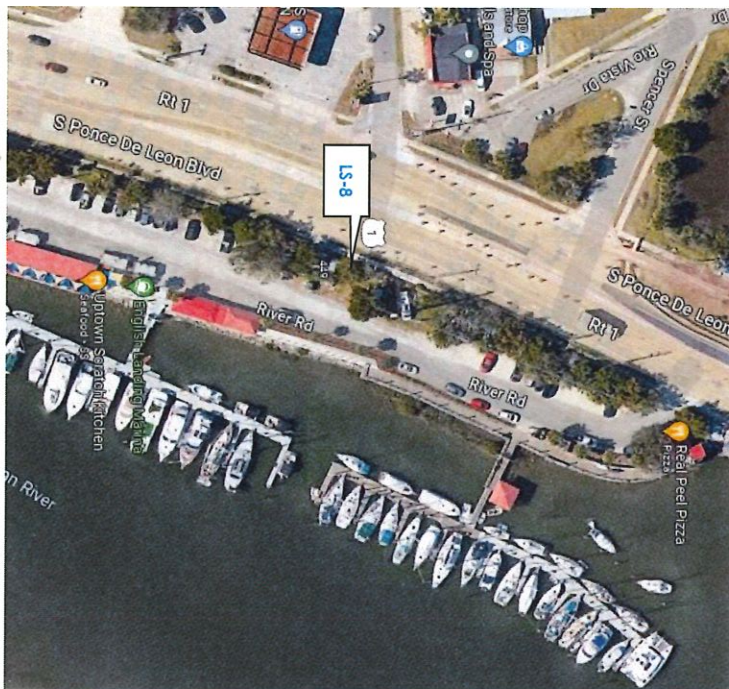


CIP Project Information Sheet

Lift Station 8 Replacement

Lift Station 8 is located at US-1 and Anderson St. This station is a circa 1960s can station utilizing wet and drywell to house the mechanical equipment. LS-8 will be replaced with a submersible duplex station with an emphasis on resiliency and hardening against storm surge and flooding.

Design Cost: \$ 100,000 estimate
Construction Cost: \$ 1.0 M estimate
Project Status: Scope
Construction Duration: TBD



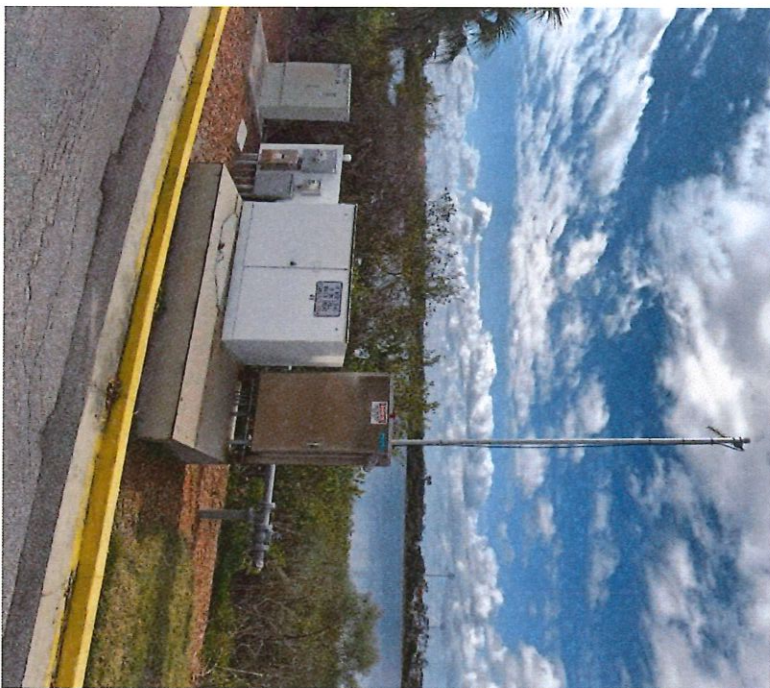


CIP Project Information Sheet

Lift Station 14 Replacement

Lift station 14 is located at Lewis Speedway and US-1. It is a circa 1960s can station utilizing a wet and drywell to house the mechanical equipment. LS-14 will be replaced with a submersible duplex station with an emphasis on resiliency and hardening against storm surge and flooding.

Design Cost: \$ 360,000 estimate
Construction Cost: \$ 3.0 M estimate
Project Status: Scope
Construction Duration: TBD





CIP Project Information Sheet

Lighthouse Park Gravity Sewer Improvements

This project will bring gravity sewer collection systems to the greater Lighthouse Park Neighborhood area. This neighborhood area was identified in the Septic Tank Vulnerability Assessment study as one the top contributors to surface water nitrogen from septic within the city limits. This project will eliminate existing and future onsite septic systems and residential grinder pump connections to force main. The project area is east of Anastasia Blvd between Ocean Way to the north and Anastasia Park Dr to the south. Design for this project is funded by city bond proceeds.

Design Cost: \$ 665,000 estimate
Construction Cost: \$ 6.7 M estimate
Project Status: Scope-Alternatives
Construction Duration: TBD





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CIP Project Information Sheet

Parking Pay Station Flood Proofing

The project will provide flood proofing to the parking pay stations along the bayfront and throughout downtown. The project entails building flood proof cases for the parking pay stations that will be deployed prior to flood events.

Design Cost: \$ NA
Construction Cost: \$ 70,000
Project Status: Construction
Construction Duration: 2023 – 2024





CIP Project Information Sheet

Paving Management Program

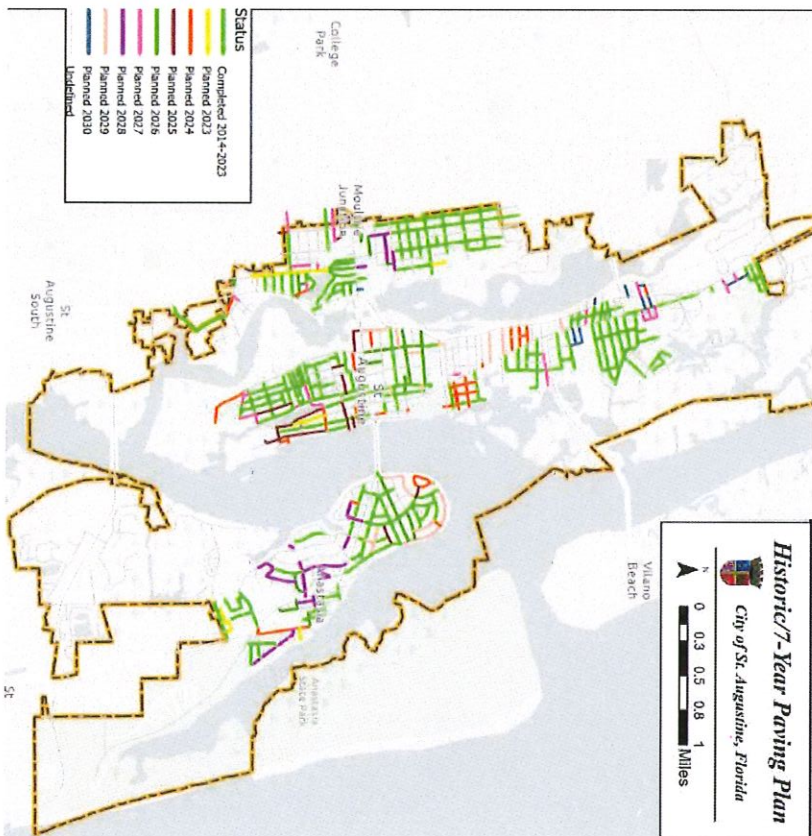
To repair damage caused to roadways over time and numerous utility cuts due to repairs, it is necessary to fund a paving management program. These paving projects are funded annually by the City.

The objective of this program is to provide pavement treatments (i.e., mill and resurface) to streets that have been affected by utilities repairs, flooding and/or suffered frequent pothole asphalt repairs due to age.

The City performed a pavement condition assessment by RoadBotics.

Proposed FY 2024-2028 mill and resurface paving plan on the following pages.

Design Cost: \$ NA
Construction Cost: \$ 800,000 FY24
Project Status: Solicitation - Construction
Construction Duration: 2024





CIP Project Information Sheet

Paving Management Plan

FY	Street Name	Begin	End	Approx. LF	Neighborhood	1	2	3	4	5
24	Abbott St	Pine St	Joiner St	933	Abbott Tract				X	X
24	Riberia St	Cerro St	WWTP	1954	Lincolnville			X	X	X
24	Avista Cir	Avista Cir		1540	North Davis Shores			X	X	X
24	Murat St	Miruella Ave	Inlet Dr	320	North Davis Shores				X	X
24	La Quinta Pl	Riberia St	Martin Luther King Jr Ave	626	Lincolnville			X	X	X
24	St. Francis St	Cordova St	Marine St	786	Old City South			X		X
24	Tremerton Pl	Marine St	Tremerton St	148	Old City South					X
24	Cadiz St	St. George St	Avenida Menendez	636	Old City South		X	X	X	X
24	Rio Vista Dr	Carey St	Dead End	1236	Oyster Creek			X	X	X
24	Arapaho Ave	US 1	Diesel Rd	605	Oyster Creek			X	X	X
24	Red Cox Rd	East Carver St	Anastasia Blvd	1945	Lighthouse			X		X
24	Sanchez Ave	US 1	San Marco Ave	798	North City		X	X		X
24	Matanzas Ave	US 1	San Marco Ave	593	North City			X	X	X
24	Vedder St	Louise St	US 1	367	North City			X		X
24	Locust St	San Marco Ave	Dead End	1092	Abbott Tract			X	X	
24	Osceola St	Pine St	Joiner St	913	Abbott Tract			X		
24	Mulberry St	San Marco Ave	Dead End	1010	Abbott Tract			X		
24	Water St	Shennandoah St	Joiner St	218	Abbott Tract			X		
24	Garnett Ave	US 1	San Marco Ave	691	North City			X		
24	Cunningham Ave	Matanzas Ave	Garnett Ave	281	North City			X		



CIP Project Information Sheet

Paving Management Plan

FY	Street Name	Begin	End	Approx. LF	Neighborhood	1	2	3	4	5
25	Ribault St	Arrendondo Ave	Comares Ave	772	North Davis Shores			x	x	
25	Arrendondo Ave	Avista Cir	St. Augustine Blvd	390	North Davis Shores			x	x	
25	Desoto Pl	Martin Luther King Jr Ave	Granada St	700	Lincolnville				x	
25	Sebastian Harbor Dr	King St	Riberia St	1005	Lincolnville	x		x	x	
25	Martin Luther King Jr Ave	King St	La Quinta	345	Lincolnville			x	x	
25	Sanford St	Cedar St	Bridge St	532	Lincolnville			x	x	
25	Oneida St	Lovett St	Dead End	128	Lincolnville				x	
25	Cordova St	St. Francis St	South St	1850	Old City South		x	x	x	
25	South St	St. George St	Tremerton St	553	Old City South			x	x	
25	Marine St	St. Francis St	Hedrick St	2223	Old City South		x	x	x	
25	Hedrick Sr	Marine St	Dead End	126	Old City South				x	
25	Bridge St	Cordova St	Avenida Menendez	4209	Old City South		x	x	x	
25	Bravo Ln	Aviles St	Avenida Menendez	400	Old City South			x	x	
25	Artillery Ln	St. George St	Aviles St	282	Old City South			x	x	
25	Rollins Ave	South Whitney St	Christopher St	854	Oyster Creek			x	x	
25	South Whitney St	Anderson St	Lena St	180	Oyster Creek				x	



CIP Project Information Sheet

Paving Management Plan

FY	Street Name	Begin	End	Approx. LF	Neighborhood	1	2	3	4	5
26	Spencer St	South Dixie Highway	US 1	930	Oyster Creek			X	X	
26	Aiken Pl	Carey St	Spencer St	286	Oyster Creek				X	
26	Everett St	Arenta St	US 1	425	Oyster Creek		X		X	
26	Arapaho Ave	South Dixie Highway	US 1	564	Oyster Creek			X	X	
26	North Whitney St	West King St	Dead End	218	Ravenswood				X	
26	Travis Pl	Blanche Ln	Travis Ln	258	Ravenswood				X	
26	Fred Waters Way	Spring St	Palmer St	662	Ravenswood				X	
26	Nesbit Ave	Smith St	Evergreen Ave	238	Ravenswood				X	
26	East Carver St	Ponce de Leon Blvd	Red Cox Rd	467	Lighthouse			X	X	
26	Magnolia Dr	Dancy St	Anastasia Blvd	631	Lighthouse			X	X	
26	Dancy St	Anastasia Blvd	Magnolia Dr	253	Lighthouse				X	
26	Kenan St	Menendez Rd	West Carver St	855	South Davis Shores			X	X	
26	Olgethorpe Blvd	Inlet Dr	St. Augustine Blvd	2428	North Davis Shores			X	X	
26	Arpieka Ave	Arrendondo Ave	Inlet Dr	1036	North Davis Shores			X	X	
26	Markland Pl	King St	Valencia St	646	Flagler Model Land			X	X	
26	Riberia St	Orange St	King St	2100	Flagler Model Land	X		X	X	
26	St. Andrews Ct	Cordova St	Dead End	286	Flagler Model Land			X	X	
26	Cuna St	Cordova St	Spanish St	300	Old Town			X	X	
26	Saragossa St	US 1	Cordova St	1960	Flagler Model Land			X		
26	Orange St	US 1	Cordova St	1874	Flagler Model Land		X	X	X	



CIP Project Information Sheet

Paving Management Plan

FY	Street Name	Begin	End	Approx. LF	Neighborhood	1	2	3	4	5
27	Fletcher Ln	East Ln	Ronde Ave	159	North City			X	X	
27	East San Carlos Ave	Estey St	Dead End	452	Magnolia				X	
27	Gabriel St	US 1	Dead End (west)	168	North City				X	
27	Mc Millian St	US 1	Dead End (west)	488	North City			X	X	
27	Court Edna	US 1	Colony St	345	Fullerwood			X	X	
27	Colony St	Court Edna	Court Louise	478	Fullerwood			X	X	
27	Court Louise	US 1	Colony St	376	Fullerwood		X	X	X	
27	Bannon Ave	Court Edna	Court Louise	481	Fullerwood			X	X	
27	Court Theophelia	US 1	Colony St	349	Fullerwood				X	
27	Fairbanks St	US 1	Dead End (west)	357	North City			X	X	
27	Fort Mose Trail	US 1	Park Entrance	481	Fort Mose			X	X	
27	Isla Dr	US 1	Colony Ave	227	Fort Mose				X	
27	Cerro St	Ribera St	Martin Luther King Jr Ave	442	Lincolnville			X		
27	Twine St	Cerro St	Duero St	209	Lincolnville			X		
27	Oneida St	Duero St	Cerro St	545	Lincolnville			X		
27	Duero St	Oneida St	Washington St	309	Lincolnville			X		
27	Washington St	Kings Ferry Way	Lovett St	447	Lincolnville			X		
27	School St	Pomar St	Dead End	163	Lincolnville			X		
27	Park Pl	Martin Luther King Jr Ave	Cordova St	1185	Lincolnville			X		
27	San Salvador St	St. George St	Charlotte St	189	Old City South			X		
27	Live Oak St	South Rodriguez St	South Whitney St	683	Oyster Creek			X		
27	Dr. RB Hayling Pl	South Whitney St	Rollins Ave	427	Oyster Creek			X		
27	Anderson St	South Rodriguez St	South Whitney St	690	Oyster Creek			X		
27	Eastman St	Madeore St	Anderson St	693	Oyster Creek			X		
27	Isabel St	Hopkins St	South Dixie Highway	313	Oyster Creek			X		
27	Carey St	Carey St (circle)	Rio Vista Dr	525	Oyster Creek			X		
27	Iroquois Ave	US 1	Yacht Center Dr	201	Oyster Creek			X		



CIP Project Information Sheet

Paving Management Plan

FY	Street Name	Begin	End	Approx. LF	Neighborhood	1	2	3	4	5
28	North Leonardi St	West King St	Dead End	368	Ravenswood			X		
28	Spring St	Evergreen Ave	Fred Waters Way	787	Ravenswood			X		
28	Smith St	Spring St	Nesbit Ave	1058	Ravenswood			X		
28	Evergreen Ave	Palmer St	Florida Ave	736	Ravenswood		X	X		
28	Lew Blvd	Santa Monica Ave	Anastasia Park Dr	1851	Lighthouse		X	X		
28	Santa Monica Ave	Red Cox Dr	Lew Blvd	188	Lighthouse			X		
28	Busam St	Lighthouse St	Holly Ln	175	Lighthouse			X		
28	Palmetto Ave	Dancy St	Busam St	636	Lighthouse			X		
28	Busam St	Anastasia Blvd	Magnolia Dr	336	Lighthouse			X		
28	Alerto St	Menendez Rd	Ferdinand Ave	362	South Davis Shores			X		
28	Ferdinand Ave	Alerto St	Kenan St	1058	South Davis Shores			X		
28	West Carver St	Arriola Ave	Anastasia Blvd	1189	South Davis Shores			X		
28	Menendez Rd	Alerto St	Coquina Ave	336	South Davis Shores			X		
28	Coquina Ave	Menendez Rd	Hermosa St	390	South Davis Shores			X		
28	Luwanna Cir	South Matanzas Blvd	Dead End	176	South Davis Shores			X		
28	Cabeza St	Menendez Rd	South Comares Ave	582	South Davis Shores			X		
28	South Comares Ave	Cabeza St	West White St	381	South Davis Shores			X		
28	Arriola Ave	South Matanzas Blvd	Moultrie Pl	461	South Davis Shores			X		
28	Zoratoa Ave	Arrendondo Ave	Zoraya Ave	561	South Davis Shores			X		
28	Arrendondo Ave	Zoratoa Ave	Anastasia Blvd	555	South Davis Shores			X		



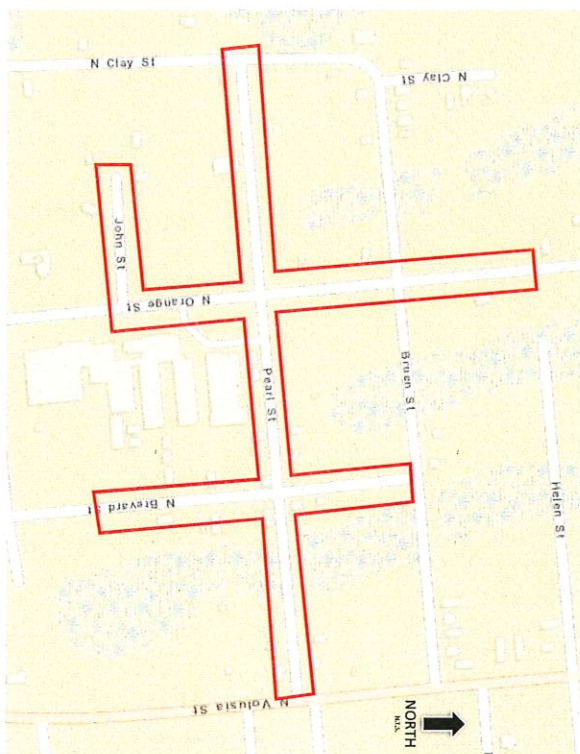
CIP Project Information Sheet

Pearl Street Gravity Sewer and Water Main Improvements

The City acquired existing sewer infrastructure that includes a pump station and gravity sewer around the perimeter of Webster Elementary School. The City has the opportunity to install gravity sewer main extensions off the existing infrastructure and water main improvements to serve the residents in the area. The project is currently in design and will build out the gravity sewer basin to the fullest extent possible and provide service to 42 existing residential homes. The proposed 6-inch water main will replace the existing 2-inch line and create a looped system.

This project is funded by a \$2.0M ARPA grant; a \$2.0M FDEP grant for Septic to Sewer in West Augustine, shared with West 3rd Street; and by city bond proceeds.

Design Cost:	\$ 121,500
Construction Cost:	\$ 4.5 M estimate
Project Status:	Solicitation – Construction
Construction Duration:	2023 – 2024



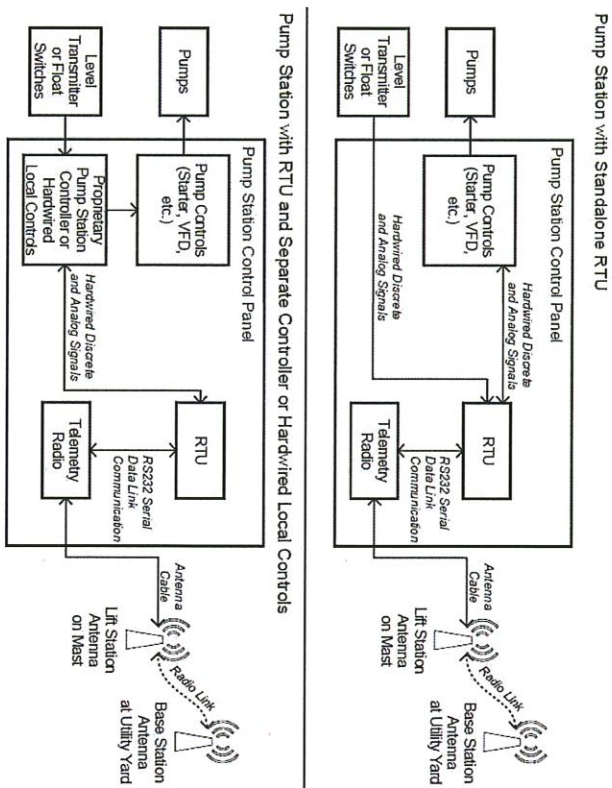


CIP Project Information Sheet

SCADA for Lift Stations, Water and Wastewater Treatment Plants

SCADA (Supervisory Control and Data Acquisition) is used to collect data and monitor the city's lift stations, water treatment plant, and wastewater treatment plant. Currently, the plants and operations are utilizing different systems and technologies of varying age and obsolescence. This project will identify current issues and immediate fixes, before identifying and implementing a complete permanent solution. The first phase of this project has: identified and documented the current SCADA system and use; produced and updated electrical and control panel standard drawings for city use. This project is funded by \$500k ARPA grant.

Design Cost:	\$ 350,000
Construction Cost:	\$ 250,000
Project Status:	Solicitation-Design
Construction Duration:	TBD





CIP Project Information Sheet

South Davis Shores Flood Mitigation & Drainage Improvements

This project will include the design, permitting and construction to address the rainfall driven flooding events, with some consideration for tidal surge. This will primarily include major upgrades to the existing undersized and aged drainage infrastructure, reconfiguring a drainage ditch and upsizing an existing culvert. This project would seek to address the rainfall driven flooding through upgrades to existing stormwater infrastructure and installation of smart tide check valves. For the tidal surge, in lieu of the one-way in line tide check valves, a "smart" tide check valve system will be installed into 3 culverts that are tidally influenced. The smart valves will stay in the open configuration to maintain wetland hydrology of upstream wetland systems, but close temporarily in advance of flooding conditions.

Florida Resilient program is granting \$ 2.8 M to this project.

Design Cost:	\$ 388,000 estimate
Construction Cost:	\$ 2.4 M estimate
Project Status:	Solicitation – Design
Construction Duration:	TBD





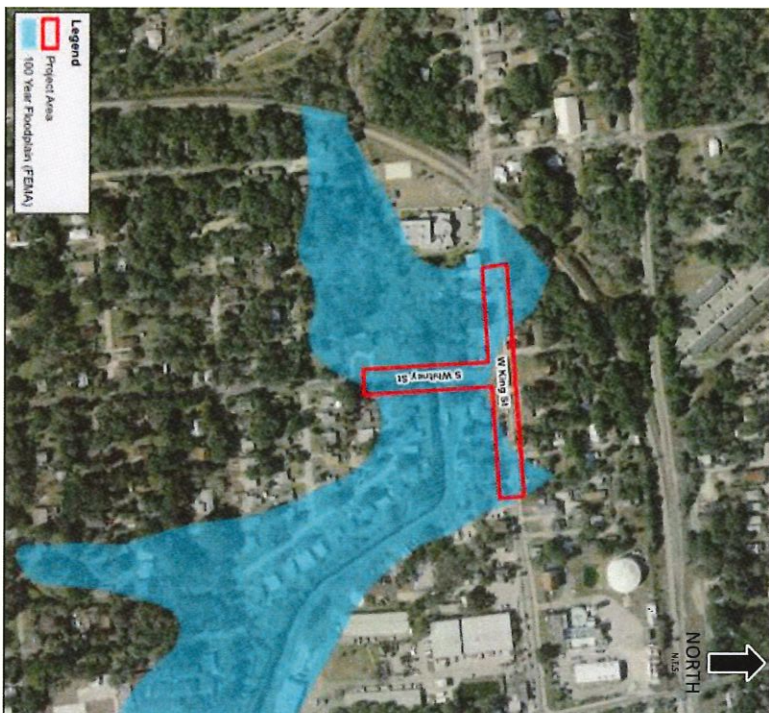
CIP Project Information Sheet

South Whitney & West King Street Stormwater Improvements

The proposed improvements consist of raising South Whitney St. and West King St. above the FEMA flood elevation of 7.0' NAVD88, replacing the existing box culvert (40-inch by 56 inch) at South Whitney with a single box culvert (48-inch by 96-inch) that doubles the hydraulic capacity. The project also includes reconstruction of the existing storm sewer system and its outfall at the box culvert on South Whitney St.

FEMA's Hazard Mitigation Grant Program (HMGP) is granting \$1,310,925 to this project.

Design Cost:	\$ 183,091
Construction Cost:	\$ 1.8 M estimate
Project Status:	Design
Construction Duration:	2024 – 2025





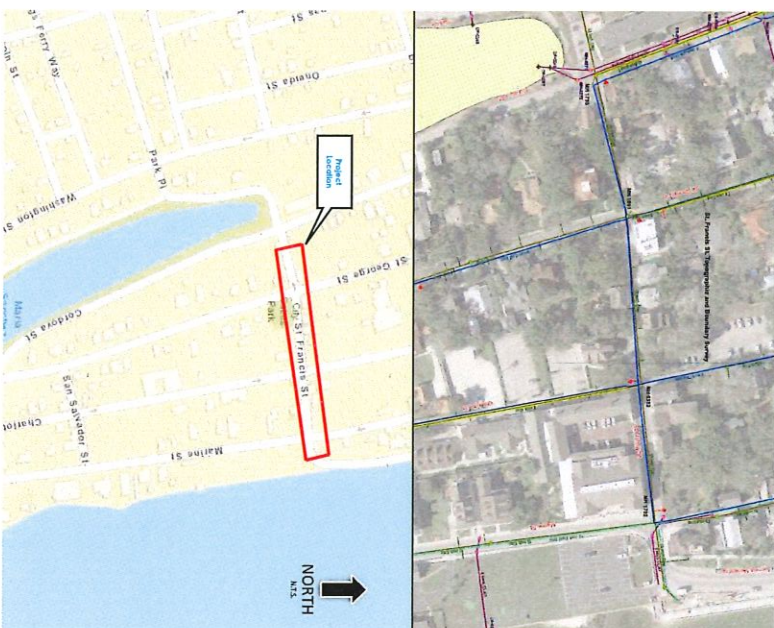
CITY OF
ST. AUGUSTINE
EST. 1565

CIP Project Information Sheet

St. Francis Street Utility Improvements

St. Francis Street currently has a vitrified clay pipe (VCP) gravity sewer collection system that is oversized, shallow-sloped, with cementitious material in the invert of the mains. Sanitary sewer overflows and a collapsed main during trenchless repair qualifies for complete replacement. Project will consist of cast iron water main replacement, gravity sewer replacement, roadway (asphalt or brick) replacement, and stormwater improvements. Adjusting the grade and slope of the gravity sewer main will allow city to continue these hydraulic improvements along Cordova Street with the LMS project.

Design Cost: \$120,000 estimate
Construction Cost: \$1.1 M estimate
Project Status: Scope
Construction Duration: TBD



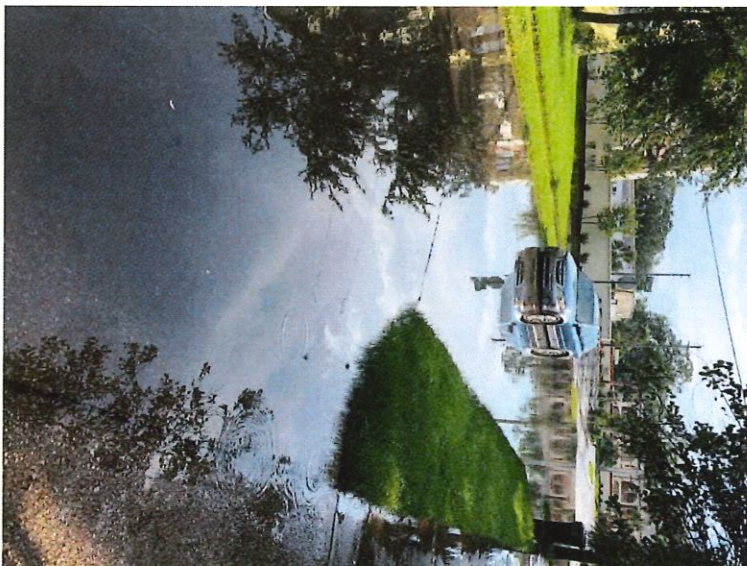


CIP Project Information Sheet

Stormwater Master Plan – Phase 2

With the last stormwater master plan's data being from 2013, several flood events have taken place due to hurricanes, king tides and heavy rainfall. This proposed City-wide study will update the master plan to incorporate recent vulnerability assessments, resilience studies and a comprehensive plan update to better assess the increase in risk from coastal and rainfall driven flooding. This update will fill in data gaps from the previous coastal vulnerability assessment. The master plan will include an updated comprehensive analysis and risk assessment of critical infrastructure for coastal rainfall and compound flooding; needed stormwater ordinance and development code modifications; prioritization of areas needing stormwater improvements for flooding/water quality; benefit and cost analysis for flooding/water quality improvement projects; a public outreach and education; evaluation of funding options; and development of capital improvement projects to vulnerable areas. This study is currently postponed until the State required Vulnerability Assessment and USACE Back Bay studies are complete and funding secured.

Design Cost: \$ 2.0 M estimate
Construction Cost: \$ TBD
Project Status: Postponed
Construction Duration: TBD





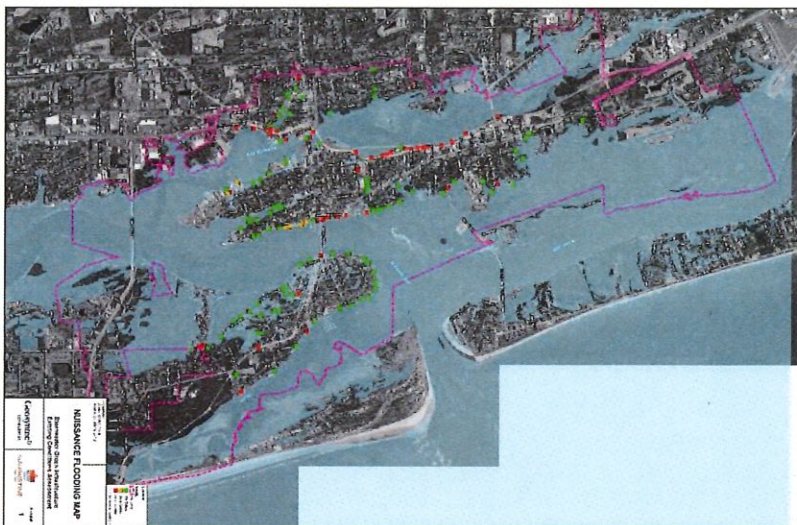
CIP Project Information Sheet

Stormwater Tide Check Valve Installation – City Wide

The City has approximately 103 stormwater outfalls that are tidally influenced, resulting in nuisance flooding of the road infrastructure. To date, the City has retrofitted 43 outfalls with tide check valves to eliminate nuisance tidal flooding. The City proposes to retrofit an additional 20 outfalls. Once the locations are identified, the City will contract out (using an existing competitively procured contract) for the evaluation of each storm outfall that includes cleaning and closed-circuit television (CCTV). The City will review that evaluation data and determine if any storm pipe repairs or lining needs to occur in preparation for the tide check valve installation.

Resilient Florida program is granting \$230,641 for this project.

Design Cost:	\$ TBD
Construction Cost:	\$ 461,282 estimate
Project Status:	Solicitation – Design
Construction Duration:	2023 – 2026





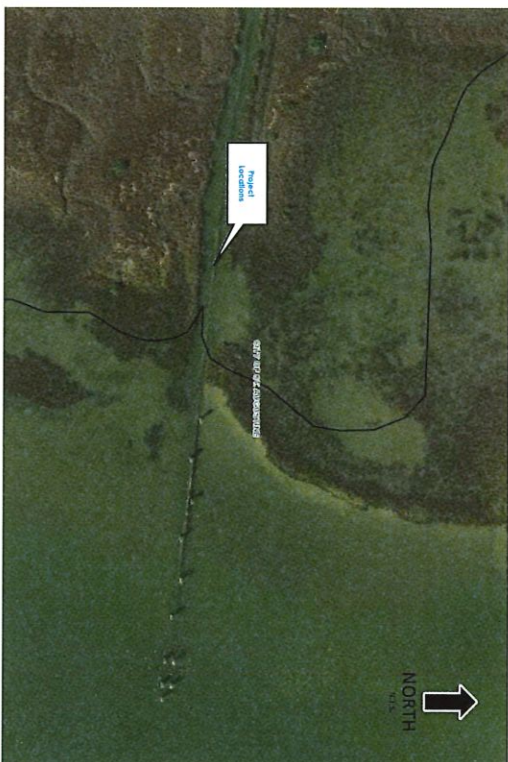
CIP Project Information Sheet

Wastewater Treatment Plant Effluent Outfall Repair

This project will consist of realigning the 1,600 Ft effluent pipe and diffuser at the City of St. Augustine WWTP. New precast concrete anchor collars would be installed at design intervals for the length of the pipeline. This will support and secure the pipeline for the remainder of the projected asset life.

This project is funded by \$500k ARPA grant.

Design Cost:	\$ 62,500
Construction Cost:	\$ 1.7 M
Project Status:	Construction Postponed
Construction Duration:	3 months





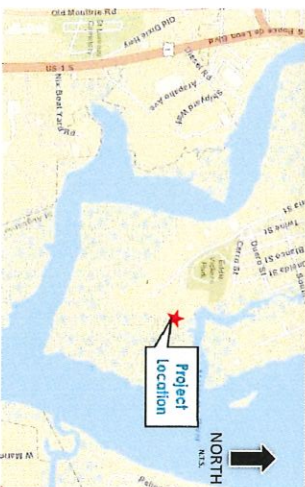
CIP Project Information Sheet

Wastewater Treatment Plant Headworks Rehabilitation

The Wastewater Treatment Plant (WWTP) is the initial stage of the sanitary sewage treatment process. The headworks screens out trash, rags, and grit before it enters the treatment process, enhancing efficiency of the water treatment process. The headworks is the original 1987 structure. Rehabilitation will consist of replacing the mechanical screen, grit system, control panels, electrical lighting protection and structural concrete improvements. The project will also elevate critical equipment to 12 feet elevation to ensure operational integrity of the headworks in the event of a Category 2 storm surge event.

Construction for this project is funded by city bond proceeds.

Design Cost:	\$ 234,500
Construction Cost:	\$ 4.3 M
Project Status:	Construction
Construction Duration:	2022 – 2023





CIP Project Information Sheet

Water Treatment Plant's High Service Pump Motor Control Center and Emergency Generator Replacement

The Water Treatment Plant's (WTP) High Service Pump (HSP) Motor Control Center (MCC) is a critical component of delivering potable water to the distribution system. The existing MCC has reached end of life and does not provide fail safe distribution of potable water in the event of a power outage or surge. This project will completely replace the existing MCC and will be housed inside a climate-controlled environment. Variable frequency drives, programmable logic controllers, and human machine interfaces and control panels with annunciators, alarms, cable, and conduit will be installed. Additionally, a new emergency generator will be installed with an automatic transfer switch.

Construction of this project is funded by city bond proceeds.

Design Cost: \$ 80,010
Construction Cost: \$ 2.5 M
Project Status: Construction
Construction Duration: 2022 – 2024





CIP Project Information Sheet

Water Treatment Plant LPRO Concentrate Outfall

This project will construct a permitted outfall pipe for the Water Treatment Plant's (WTP) low-pressure reverse osmosis (LPRO) concentrate. During production of the city's drinking water, the LPRO system produces approximately 300,000 gallons of brine concentrate per day. The brine is currently discharged to the City's sanitary sewer collection system and pumped to the wastewater treatment plant (WWTP). This concentrate outfall will eliminate 300,000 gallons per day of brine sent through the city's gravity sewers, lift stations, and WWTP.

Construction of this project is funded by city bond proceeds.

Design Cost:	\$ 161,300
Construction Cost:	\$ 4.0 M estimate
Project Status:	Design
Construction Duration:	TBD





CIP Project Information Sheet

West 3rd Street Gravity Sewer and Water Main Improvements

The West 3rd Street gravity sewer improvements will be an extension of the existing gravity sewer main. Improvements to the water main include replacing the existing 2-inch water main with a 6-inch watermain and tie-in existing water mains to continue a loop system. There will be 28 existing residential homes converted from septic to sewer.

This project is funded by a \$300,000 FDEP grant. FDEP has also provided a \$2.0M grant for Septic to Sewer in West Augustine; to be shared with the Pearl Street sewer project.

Design Cost: \$ 60,000
Construction Cost: \$ 1.7 M
Project Status: Construction
Construction Duration: 2023 – 2024





CIP Project Information Sheet

West Augustine Mini Grant Sewer Connections

This program connects west Augustine area existing homes with septic to existing gravity sanitary sewer. The City budgets \$250,000 per year to be used for these septic to sewer conversions. The city identifies qualifying homes (homes with septic adjacent to gravity sewer) and assembles construction packages. During construction, the existing septic tank is demolished, the home's plumbing is rerouted and connected to existing gravity sanitary sewer. Package 5 converted 11 homes to gravity sewer. To date, 61 homes have been connected to gravity sewer with this program.

Design Cost:	\$ In-House
Construction Cost:	\$ 250,000
Project Status:	Ongoing
Construction Duration:	5 Months



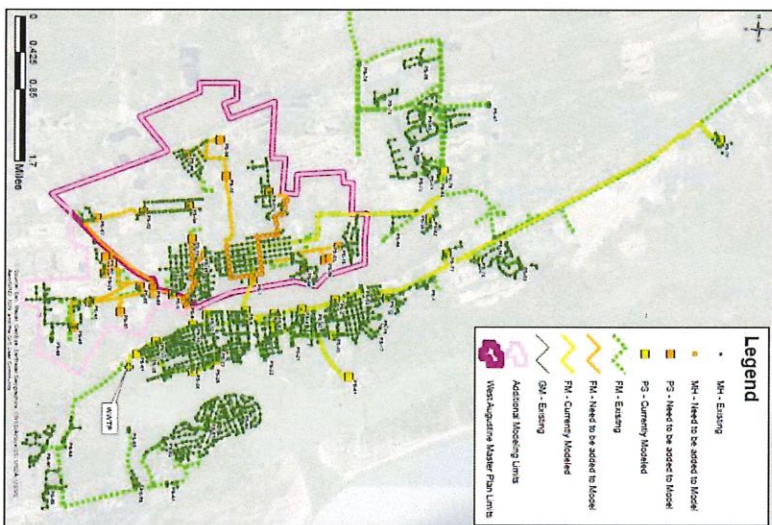


CIP Project Information Sheet

West Augustine Wastewater Master Plan and Hydraulic Model Update

A Wastewater Master Plan is being developed for the West Augustine area in which many residents and business have septic systems. A goal of the Master Plan is to provide a guide for planning wastewater collection system improvements in phases. The phased construction allows for smart development and supports requests for funding from various loans and grants. Expanding the city owned wastewater collection system in the area will improve service, water quality, and quality of life.

Design Cost:	\$ 68,000
Construction Cost:	\$ TBD
Project Status:	Design
Construction Duration:	Ongoing





Glossary of Terms

ARPA – American Rescue Plan Act

CCTV – Closed Circuit Television

CI – Cast Iron

CIP – Capital Improvement Plan

CoSA – City of St. Augustine

CSRM – Coastal Storm Risk Management

FDOT – Florida Department of Transportation

FEMA – Federal Emergency Management Agency

FIND – Florida Inland Navigation District

HMGP – Hazard Mitigation Grant Program



Glossary of Terms

HSP – High Service Pump

I & I – Infiltration (groundwater) and Inflow (stormwater)

LPRO – Low-pressure Reverse Osmosis

MCC – Motor Control Center

PVC – Polyvinyl Chloride

SCADA – Supervisory Control and Data Acquisition

USACOE – United States Army Corps of Engineers

VCP – Vitrified Clay Pipe

VIC – Visitor's Information Center

WTP – Water Treatment Plant

WWTP – Wastewater Treatment Plant



CIP Project Information

Additional Questions and Commission Discussion



CIP Project Information

Completed Project Slides



ST. AUGUSTINE
CITY OF
EST. 1665

CIP Project Information Sheet

Arriola Ave Force Main HDD

This project will replace and extend the force main between LS-51 and 52 in South Davis Shores. The existing cast iron force main stops short of LS-52 and discharges into a manhole on Solano Ave. This has caused SSOs (sanitary sewer overflows) at the manhole on Solano. This project will improve our utility, harden the collection and transfer of wastewater, and eliminate SSOs. Design and construction of this project is funded by city bond proceeds.

Design Cost:
Construction Cost:
Project Status:
Construction Duration:

\$ 181,000
\$ 620,000
Construction
April 2022 – May 2022



CITY OF ST. AUGUSTINE
FEMA 13 Lift Stations Rehabilitation and Arriola
Avenue Force Main

Arriola Force Main UPCOMING WORK

SUMMARY

In 2016 Hurricane Matthew storm surge damaged 13 lift stations. After repairing them, the City began implementing upgrading them from the threat of future storm events. The lift station improvements will include a proactive approach to future storm damage. The City will elevate the electrical control panels to account for 50-year flood events and storm surge, and the City will upgrade the wet well's concrete ballast to resist buoyant forces. The City is combining the necessary repairs of the lift stations with a new wastewater force main underneath Arriola Avenue.

IMPACT IN YOUR YARD

Work will be occurring within the public right of way, but the City, contractor, and design team understand many yards do extend from private to public property. The contractors have been instructed to restore any soil or mulch areas to match the surrounding soil / mulch type.

A small number of yards will be impacted with the addition of air release valves and endusers. This is a critical piece of infrastructure that keeps the force main venting correctly. These have been carefully planned around the series of driveways and landscape areas, and continued construction will continue in the field during construction.

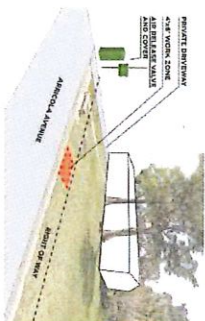
Driveways may be impacted during some lines due to laydown of pipe and general coordination. The contractor team is committed to providing access / coordination as much as possible during construction.

WORK TIMELINE

START OF CONSTRUCTION
Approximately
March 14, 2022

END OF CONSTRUCTION
May 2022

IMPACT TIME WITHIN EACH YARD
1-3 weeks



HAZEN
ENGINEERS, ARCHITECTS, & PLANNERS
ML+H



CIP Project Information Sheet

FEMA 13 Lift Station Rehabilitation and Replacement

These 13 lift stations (LS-4, 5, 6, 7, 10, 11, 12, 21, 22, 50, & 52) were identified as being damaged during hurricane Mathew, and again during hurricane Irma. This project will elevate, rehabilitate, replace, and harden the lift stations against future storms and flooding events. This project is funded through FEMA's Public Assistance program with 75% reimbursable, the State reimbursing 12.5%, and the city's share 12.5%.

Design Cost: \$ 1.4 M
Construction Cost: \$ 14.8 M
Project Status: Complete
Construction Duration: Sept 2020 – Feb 2023



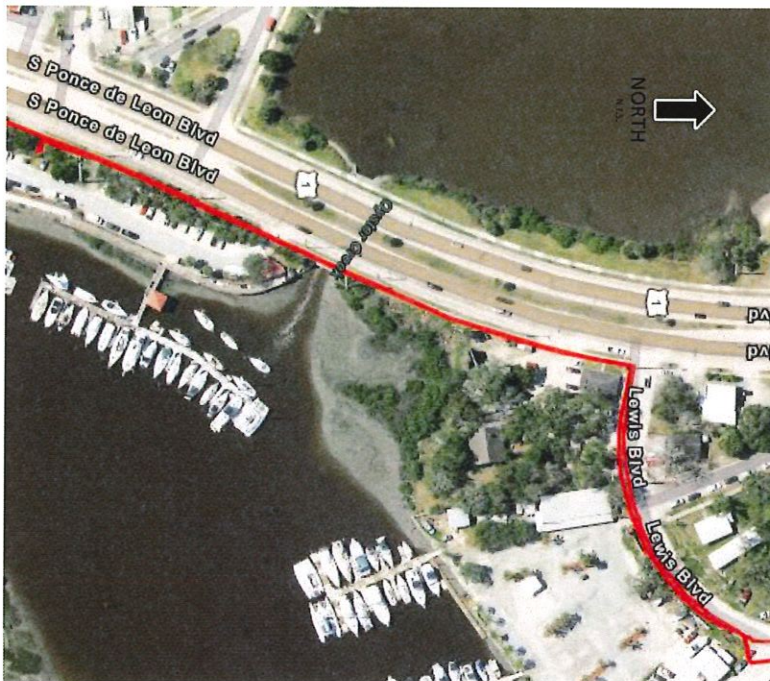


CIP Project Information Sheet

Oyster Creek Force Main HDD

This project will replace the existing 8-inch PVC and 6-inch cast iron force mains with a single 12-inch HDPE force main. The new 12-inch force main will be installed via the horizontal directional drill (HDD) method. This work will improve the city's utility and relocate it out the way of future FDOT box culvert work.

Design Cost:	\$ 27,000
Construction Cost:	\$ 334,800
Project Status:	Construction Complete
Construction Duration:	90 days





CIP Project Information Sheet

Paving Management Plan

FY	Street Name	Begin	End	Approx. LF	Neighborhood	1	2	3	4	5
23	St. George St	St. Francis St	South St	1787	Old City South		X		X	
23	South Dixie Highway	Pellicer Ln	SR207	2688	Oyster Creek	X	X	X	X	
23	Cordova St	King St	Orange St	2040	Flagler Model Land		X	X	X	
23	Carrera St	US 1	Cordova St	2001	Flagler Model Land		X	X	X	X
23	Ribertia St	Orange St	Grove Ave	606	Flagler Model Land			X	X	X
23	North Whitney st	Ravenswood Dr	Chapin St	4497	Ravenswood	X	X	X	X	
23	Florida Ave	Evergreen Ave	Dead End	1940	Ravenswood		X			
23	Fancher Ct	Casanova Rd	Casanova Rd	870	Highland Manor			X		
23	Eugene Pl	Fancher Ct	Dead End	487	Highland Manor			X		
23	Ocean Vista Ave/Ramp	Red Cox Dr	Dead End	1000	Lighthouse	X		X		X



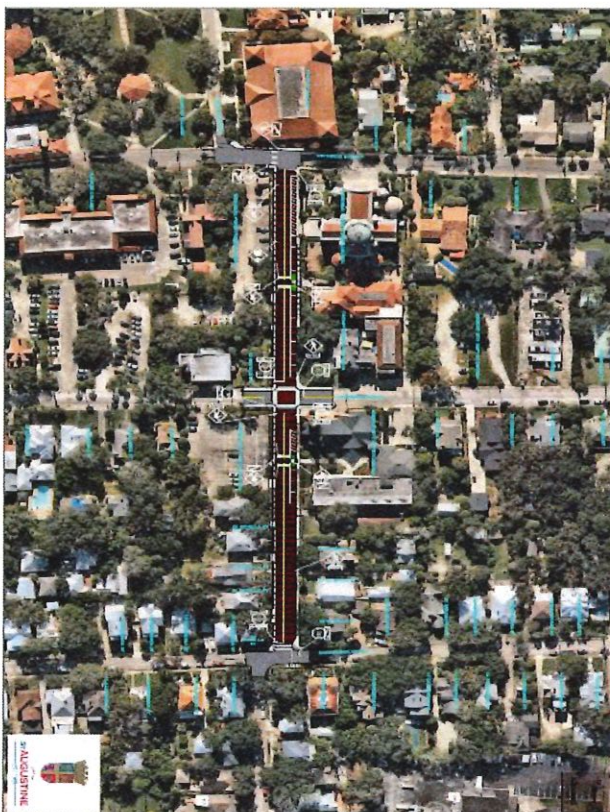
CITY OF
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EST. 1565

CIP Project Information Sheet

Sevilla Street Brick Roadway & Utility Improvements

The Sevilla Street improvements consist of cast iron water main replacement, gravity sewer replacement, stormwater improvements, and brick roadway replacement. Project will also include improvements to existing sidewalks, with elevated crosswalks and intersections.

Design Cost:	\$ 110,000
Construction Cost:	\$ 1.2 M estimate
Project Status:	Design – Complete
Construction Duration:	TBD



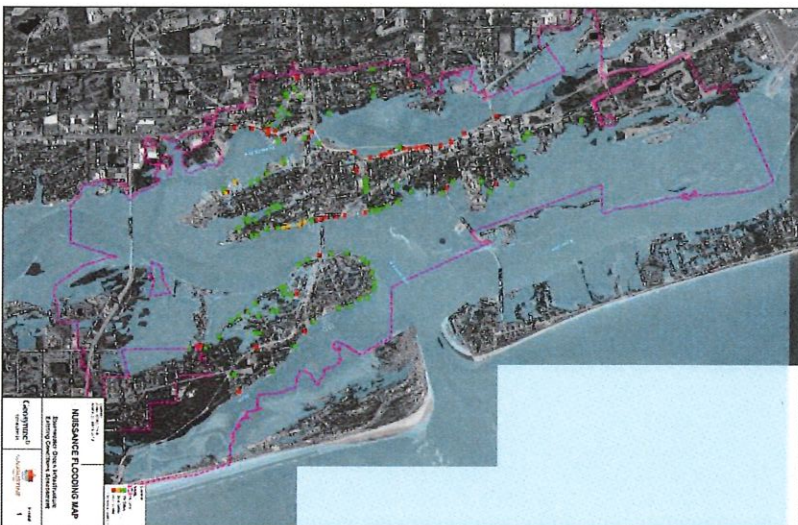


CIP Project Information Sheet

Stormwater Outfall Tide Check-Valve Master Plan

The City has approximately 103 stormwater outfalls that are tidally influenced, resulting in nuisance flooding of the road infrastructure. To date, the City has retrofitted 43 outfalls with tide check valves to eliminate nuisance tidal flooding. The City has recently completed a master outfall retrofit plan to help prioritize the remaining outfalls. This completed study will be utilized in identifying the next outfalls to be retrofitted under the Resilient Florida awarded grant for Citywide Tide Check Valve Retrofit project.

Design Cost:	\$ 89,900
Construction Cost:	\$ 461,282 estimate
Project Status:	Completed
Construction Duration:	2022





CIP Project Information Sheet

Water Treatment Plant Optimization Study

The City has been in a pilot program to test free chlorine for maintaining residual water distribution system instead of the historically used chloramine. FDEP approved the pilot program and has extended it. Data collected during the pilot program showed promising results with respect to residual chlorine at the end of pipeline while maintaining compliance with disinfection byproduct limits. The City wants to evaluate current operational strategies including those in use prior to the free chlorine pilot program. In addition, the City wishes to develop an Operating Plan moving forward that includes the use of free chlorine disinfection, and to enhance the operating staff's capabilities to understand the operating plan and adjust the plan in response to changing conditions.

Study Cost:	\$ 72,220
Construction Cost:	\$ TBD
Project Status:	Study – Complete
Study Duration:	2023

