CITY OF ST. AUGUSTINE CITY COMMISSION
SPECIAL MEETING AGENDA

AMENDED

THURSDAY, SEPTEMBER 3, 2020

5:05 P.M.
VIA COMMUNICATIONS MEDIA TECHNOLOGY (CMT)*
*****See *attached public participation instructions to be used for CMT meeting format*
OR IN-PERSON MEETING IN THE ALCAZAR ROOM

A G E N D A

---

1. Call to Order.

   Roll Call

2. General Public Comments

3. Consideration of Ordinance 2020-23, establishing the Stormwater rates at $8.00 per Single Family Unit (SFU) for Fiscal Year 2020-2021.

4. Public Hearing – Consideration of Resolution 2020-32, establishing the tentative millage rate for the Fiscal Year 2020-2021 Budget.

5. Public Hearing, First Reading – Consideration of Ordinance 2020-24, establishing the proposed budget for Fiscal Year 2020-2021.

6. Adjourn.

NOTICES: In accordance with Florida Statute 286.0105: "If any person decides to appeal any decision made by the City Commission with respect to any matter considered at this scheduled meeting or hearing, the person will need a record of the proceedings, and for such purpose the person may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based." In accordance with the Americans with Disabilities Act, persons needing a special accommodation to participate in this proceeding should contact the individual or agency sending notice not later than seven days prior to the proceeding at the address given on the notice. Telephone (904) 825-1007; 1-800-955-8771 (TDB) or 1-800-955-8770 (V), via Florida Relay Service. Please note that one or more members of the City Commission or its appointed boards or committees may attend this meeting and participate, however they may not engage in a discussion or debate amongst themselves on any issue that will likely come before their respective elected or appointed body. The materials prepared and presented are part of the City's ongoing Florida Public Records and Government in the Sunshine compliance and are not intended to be relied upon or to reach investors or the trading markets.

CITY OF
ST AUGUSTINE
EST. 1565

COMMUNICATIONS MEDIA TECHNOLOGY (CMT) MEETING

Pursuant to the Charter of the City of St. Augustine and Resolution 2019-21, as modified and amended by Resolution 2020-23 and Resolution 2020-25. The procedures adopted provide for the use of Communications Media Technology (CMT) under the authority granted by the Governor of the State of Florida pursuant to Executive Order 20-69, as amended.

The Alcazar Room at City Hall will be open for attendance with limited capacity consistent with the public health, and life safety requirements as promulgated by the CDC. These include mandated capacity and distancing requirements. Physical attendance will be prioritized as follows until maximum capacity is reached:

a. Commission Members
b. City Attorney
c. City Manager
d. City Clerk
e. Required staff for public records and multi-media operation
f. Public participants

HOW TO VIEW THE MEETING:

The meeting will be broadcast live at:

The City's website http://CityStAugTV.com

Government Comcast Channel 3

1) FOR ITEMS REQUIRING A SEPARATE PUBLIC HEARING: these items include quasi-judicial hearings, second readings of ordinances, and resolutions or other matters identified in the agenda as requiring separate public hearings pursuant to law.

HOW TO PROVIDE PUBLIC COMMENT:

EMAIL/WRITTEN

Members of the public wishing to provide public comment prior to the meeting may submit comments via email at cityclerk@citystaug.com, or via drop box or U.S. Mail addressed to the City Clerk and identified as public comment for the particular item on the Agenda. All comments must be received by (5:00pm ONE BUSINESS DAY PRIOR TO MEETING). All public comment will be limited to three (3) minutes. The City Clerk will forward all written public comments to each City Commissioner, and preserve all written comment consistent with Florida Public Records law, but will only read into the record the equivalent of three (3) minutes or 400 words. Any public comments received after the deadline will be forwarded to the City Commissioners as soon as reasonably possible.

PHYSICALLY PRESENT

Members of the public physically present in chambers may make public comment consistent with adopted administrative rules and rules of decorum.

PHONE

Members of the public who wish to participate utilizing CMT are requested to dial in 904-293-4330 only when prompted for the specific item on the agenda or at open public comment. The callers will be placed on hold and queued for each agenda item public comment period.

All other Rules of Decorum shall apply to the extent they do not conflict or are not applicable. The meeting moderator will monitor adherence to the Rules of Decorum and may mute any persons determined to be in violation.

2) FOR REGULAR BUSINESS ITEMS ON THE AGENDA: these items include first readings of ordinances, most resolutions or other matters identified in the agenda as requiring a vote or decision of the City Commission, but not requiring a separate public hearing.

HOW TO PROVIDE PUBLIC COMMENT:

EMAIL/WRITTEN

Members of the public wishing to provide public comment prior to the meeting may submit comments via email at cityclerk@citystaug.com, or via drop box or U.S. Mail addressed to the City Clerk and identified as public comment for the particular item on the Agenda. All comments must be received by (2 BUSINESS DAYS PRIOR TO MEETING). The City Clerk will forward all written public comments to each City Commissioner, and preserve all written comment consistent with Florida Public Records law, but will only read into the record a brief synopsis of each written comment and a tally of the number of comments in support or in opposition to the agenda item. Any public comments received after the deadline will be forwarded to the City Commissioners as soon as reasonably possible.

PHYSICALLY PRESENT

Members of the public physically present in chambers may make public comment consistent with adopted administrative rules and rules of decorum.

3) FOR GENERAL PUBLIC COMMENT: this comment period is for items not on the agenda, nor anticipated for a vote or decision of the City Commission.

HOW TO PROVIDE PUBLIC COMMENT:

EMAIL/WRITTEN

Members of the public wishing to provide public comment prior to the meeting may submit comments via email at cityclerk@citystaug.com, or via drop box or U.S. Mail addressed to the City Clerk and

identified as public comment for the particular item on the Agenda. All comments must be received by (2 BUSINESS DAYS PRIOR TO MEETING). The City Clerk will forward all written public comments to each City Commissioner, and preserve all written comment consistent with Florida Public Records law. If multiple comments received relate to a common identifiable issue, the City Clerk will tally the number of comments in support of, or in opposition to, the issue and read that tally into the record. Any public comments received after the deadline will be forwarded to the City Commissioners as soon as reasonably possible.

PHYSICALLY PRESENT

Members of the public physically present in chambers may make public comment consistent with adopted administrative rules and rules of decorum.

ORDINANCE NO. 2020-23

AN ORDINANCE OF THE CITY OF ST. AUGUSTINE, FLORIDA AMENDING CHAPTER 29, ARTICLE I, SECTION 29-5 TO REVISE THE MONTHLY RATE FOR STORMWATER MANAGEMENT UTILITY FEES; PROVIDING FOR INCLUSION IN THE CODE OF THE CITY OF ST. AUGUSTINE; PROVIDING FOR REPEAL OF CONFLICTING ORDINANCES; PROVIDING FOR SEVERANCE OF INVALID PROVISIONS; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Commission of the City of St. Augustine finds that the Stormwater Management Utility provides a vital enterprise necessary for the operation, maintenance, and improvements of the City's stormwater management system; and

WHEREAS, the City of St. Augustine prepared and adopted the 2013 Stormwater Master Plan identifying near and long-term priorities requiring necessary resources to accomplish critical and necessary infrastructure improvements for the benefit of the citizens of St. Augustine; and

WHEREAS, the Stormwater Management Utility rates require amendment to accomplish said critical and necessary improvements identified in the stormwater master plan and require further amendment to address technology and financial requirements in the rate structure.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION FOR THE CITY OF ST. AUGUSTINE, FLORIDA, AS FOLLOWS:

Section 1. Amendment to Chapter 29, Article I, Section 29-5. Chapter 29, Article I, Section 29-5 of the Code of the City of St. Augustine, Florida is hereby amended, as follows:

"**Sec. 29-5. Stormwater management utility fees.**

(b) *Monthly rates.* The stormwater management utility fee to be applied to residential and nonresidential properties shall be $~~7.50~~8.00 per month for each SFU $~~7.50~~8.00/month × SFU).

Section 2. Inclusion in Code. The City Commission intends that the provisions of this ordinance shall become and shall be made part of the Code of the City of St. Augustine, that the sections of this ordinance may be renumbered or relettered and that

the word ordinance may be changed to section, article or other such appropriate word or phrase in order to accomplish such intentions.

Section 3. Conflict with Other Ordinances. All ordinances or parts of ordinances in conflict herewith are hereby repealed.

Section 4. Severance of Invalid Provisions. If any section, subsection, sentence, clause, phrase, word or provision of this ordinance is held to be invalid or unconstitutional by a court of competent jurisdiction, then said holding shall not be so construed as to render invalid or unconstitutional the remaining provisions of this ordinance.

Section 5. Effective Date. This ordinance shall become effective October 1, 2020, pursuant to s. 166.041(4), Florida Statutes.

PASSED by the City Commission of the City of St. Augustine, Florida, this _____ day of _____, 2020.

ATTEST:

_____
Tracy Upchurch, Mayor-Commissioner

_____
Darlene Galambos, City Clerk

(SEAL)

RESOLUTION 2020-32

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF ST. AUGUSTINE, FLORIDA ADOPTING THE TENTATIVE LEVY OF AD VALOREM TAXES FOR FISCAL YEAR 2020-2021

WHEREAS, the City Commission of the City of St. Augustine, Florida has conducted a public hearing on its tentative millage rate of 7.5000 mills and has determined its rolled back rate is 6.8920 mills as required by Florida Statute 200.065;

NOW, THEREFORE, BE IT RESOLVED by the City Commission of the City of St. Augustine, Florida that:

The Fiscal Year 2020-2021 tentative millage rate of the City of St. Augustine, Florida is 7.5000 mills which represents an increase in the rolled-back rate of 6.8920 mills of 8.82 percent.

ADOPTED at a special meeting of the City Commission of the City of St. Augustine, Florida commenced at 5:05 p.m. this _____ day of September 2020.

_____
Tracy Upchurch
Mayor-Commissioner

ATTEST:

_____
Darlene Galambos
City Clerk

ORDINANCE NO. 2020-24

AN ORDINANCE OF THE CITY OF ST. AUGUSTINE, FLORIDA, RATIFYING, APPROVING AND ADOPTING THE ANNUAL BUDGET OR BUDGET ESTIMATES OF REVENUES AND EXPENDITURES FOR THE CITY OF ST. AUGUSTINE, FLORIDA, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING FOR REPEAL OF ORDINANCES IN CONFLICT HEREWITH; PROVIDING FOR SEVERANCE OF INVALID PROVISIONS; AND PROVIDING FOR AN EFFECTIVE DATE.

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF ST. AUGUSTINE, FLORIDA AS FOLLOWS:

Section 1. The annual budget estimates of revenues and expenditures of the City of St. Augustine, Florida for the Fiscal Year 2020-2021, as prepared, amended and submitted to the City Commission of the City of St. Augustine, Florida by the City Manager, as considered and acted upon by said City Commission, under and by authority of the Charter of said City and the Laws of Florida, are hereby ratified, approved and adopted by the City Commission of said City, and the amounts of money set forth therein are hereby appropriated.

Section 2. The said budget of revenues and expenditures adopted for the ensuing Fiscal Year 2020-2021 still be spread in full upon the minutes of the City Commission.

Section 3. The appropriations within an activity or sub-activity for Fiscal Year 2019-2020 and Fiscal Year 2020-2021 may be transferred within by the City Manager for the purpose of equalization, when necessary.

Section 4. All funds for the current Fiscal Year 2019-2020 and budgeted Fiscal Year 2020-2021 may over-expend adopted budgets to the extent that actual revenues exceed the adopted budget.

Section 5. All unencumbered appropriations, except for special projects or commitments, be and are canceled as of September 30, 2020, and the City Director of Finance is directed to transfer all appropriation credit balances to unappropriated surplus and place to the credit of all appropriation accounts which show a debit balance for the Fiscal Year 2019-2020 an amount from unappropriated surplus to balance same and to close all such accounts for the Fiscal Year 2019-2020.

Section 6. If any provisions of this Ordinance, or the application thereof to any person or circumstances, are held invalid, such invalidity shall not effect other provisions or applications of the Ordinances which can be given effect without this invalid provision or application, and to this end the provisions of this Ordinance are declared to be severable.

Section 7. All ordinances or parts of ordinances in conflict herewith are hereby repealed.

Section 8. This ordinance shall become effective upon passage.

PASSED by the City Commission of the City of St. Augustine, Florida, in special session, at 5:05 p.m., this _____ day of September 2020.

_____
Tracy Upchurch
Mayor-Commissioner

ATTEST:

_____
Darlene Galambos
City Clerk

CITY OF ST AUGUSTINE EST. 1565

2021 Proposed Budget

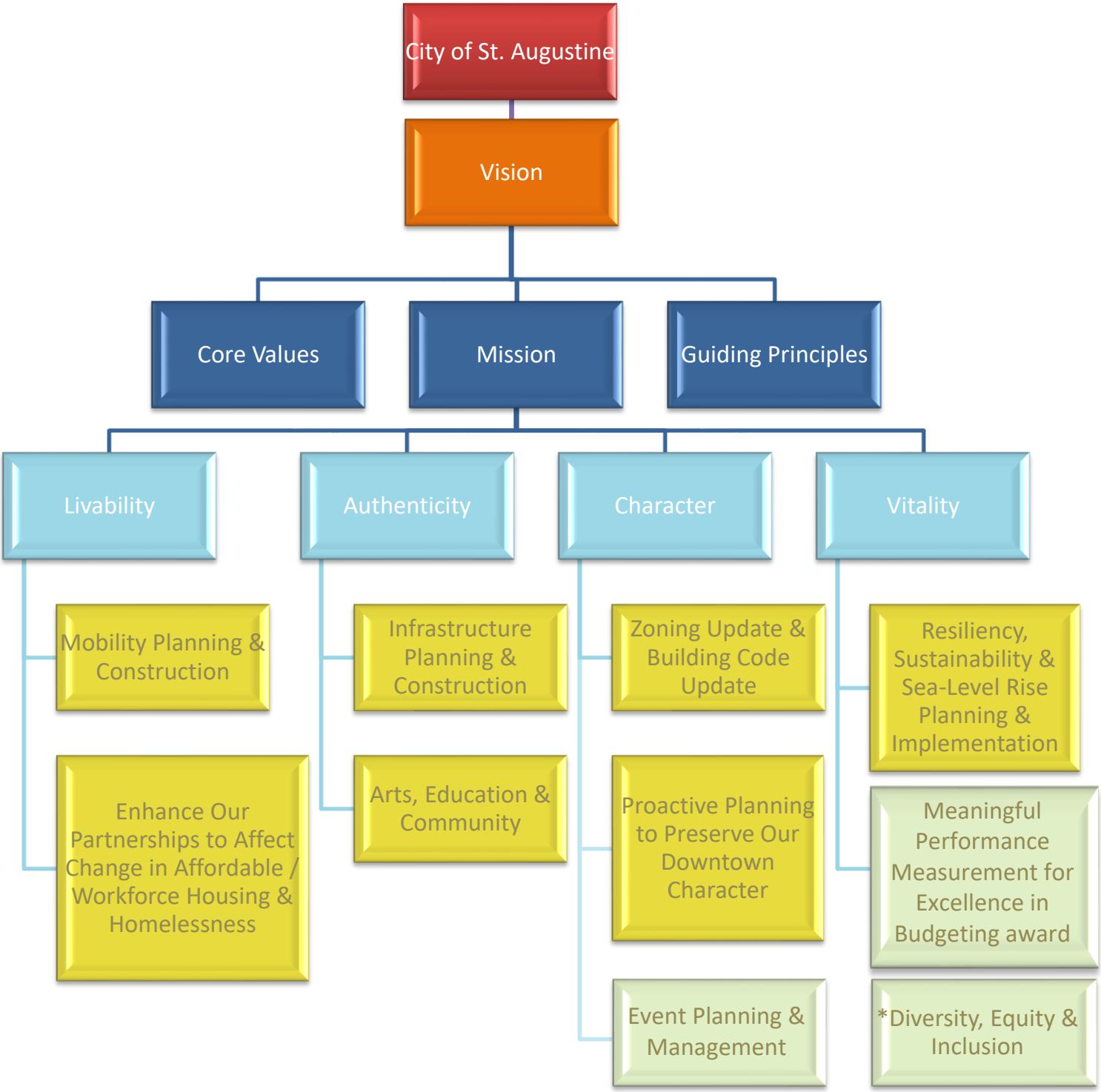
City of St. Augustine

09/03/2020

Table of Contents

City of St. Augustine Strategic Plan	1
FY 2020 Challenges & Accomplishments	3
FY 2021 Budget: City Wide	5
City Wide Capital Improvement Plan	9
FY 2021 Budget: General Fund	13
FY 2021 Budget: Utility Fund	21
FY 2021 Budget: Stormwater Fund	25
FY 2021 Budget: Solid Waste Fund	29
FY 2021 Budget: Marina Fund	33
FY 2021 Budget: Visitor Information Center Fund	37
Historic Preservation Fund Transfer Trends	41
FY 2021 Budget: Historic Area CRA	43
FY 2021 Budget: Lincolnville CRA	45
FY 2021 Strategic Action Items	47

City of St. Augustine Strategic Plan (*with proposed changes)



Fiscal Year 2020 Challenges & Accomplishments

COVID-19

Summary of Financial Impacts:

- Nearly all sources of revenue declined in fiscal year 2020 with the exception of ad valorem tax which is our largest source of general fund revenue. The total projected revenue shortfall in the general fund is $1,800,000.
- The operating budget was reduced by approximately $725,000 and the personal services budget was reduced by $500,000 to help offset the reduction in revenue.
- Repaving of streets and other planned infrastructure improvement projects were evaluated and some immediately halted resulting in savings of $575,000.
- The City may be able to recoup some COVID-19 expenditures through the cares act and will increase revenues if the funding is deemed estimable, reliable, and timely.

Infrastructure Planning & Construction: Completed Projects

- Charlotte St. Roadway & Utility Improvements
- North City Water Main Improvements
- Ravenswood Drive Drainage Utility Relocation
- West 2nd Street Gravity Sewer and Septic to Sewer Connections
- Davis Shores Tide Backflow Valves
- FDEP Florida Resilient Coastlines Program Grant for 10 Additional Tide Backflow Valves
- Smoke Testing, Cleanout Repairs, and Manhole Inflow Dish Installation in Multiple Basins
- Clean and CIPP Sanitary Mains in Basins 2 & 24
- Lake Maria Sanchez Drainage Design
- Coquina Park Flood Mitigation Project

Mobility Planning & Construction:

- King Street Complete Master Plan
- Mobility Plan Adoption
- EV Charging Stations
- Arredondo Bike Rack and Improvements
- Plantation Island Drive Sidewalk

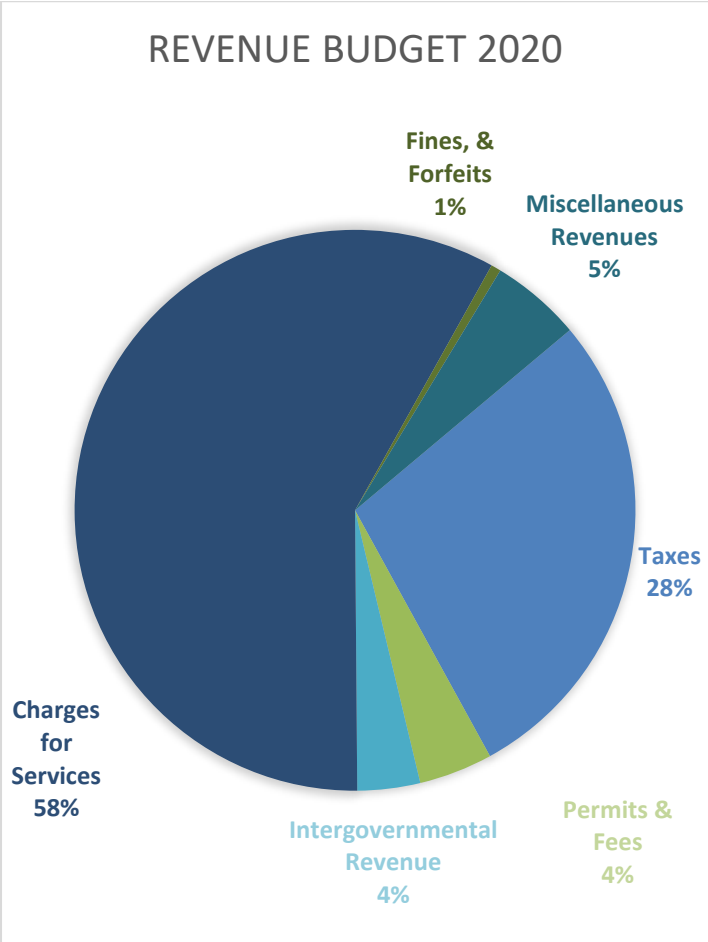
Zoning & Building Code Update:

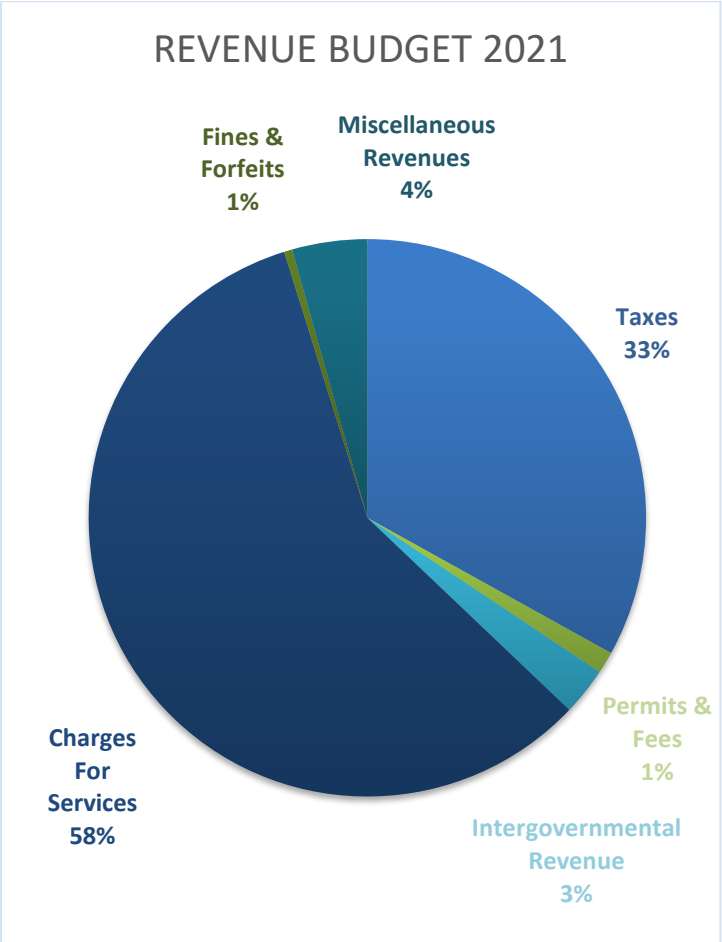
- Completion of the Comprehensive Plan Update
- Vacation Rental Program Software Implementation
- Major Software Conversion for Planning & Building Department Integrated with GIS

Fiscal Year 2021 City Wide Budget: Highlights

- Millage rate stays at 7.5 mills. This results in $1,736,546 net additional ad valorem revenue.
- The increase in ad valorem revenue keeps the general fund relatively stable since nearly all other revenue sources are budgeted to decline.
- Continued Improvements of Sevilla and Cuna Streets
- Downtown Lighting Survey
- Visitor Information Center Fund continues to transfer $1,250,000 for Mobility, Historic Preservation and VIC Sinking Fund if parking revenues return to normal.
- Fire assessment fee now covers 49.15% of Fire Department expenses and adds an additional $31,735 in revenue. No increase this year.
- No Increase in Utility Rates.
- 6.7% Increase in Stormwater rates from $7.50 to $8.00 a month per single family unit.
- A Solid Waste study is needed to balance commercial and residential fees and keep the fund financially sound. An increase in residential rates is likely in fiscal year 2021.
- Health Insurance rates were projected to increase by 30%. Modifications to the plan design resulted in a 10.5% increase.
- Personnel compensation includes merit increases but no cost of living adjustment.
- The City was able to reduce executive management by two FTE's as the result of retirements and reorganization and eliminate an administrative position due to efficiency gains resulting in a net decrease in 3 employees – the first reduction in several years.
- The revenue assumptions throughout are conservative estimates and actual results may differ significantly depending on the pandemic and other underlying economic factors. Certain projects will have to be delayed until after our revenue streams return to normal. When budgets are loaded on October 1st they will not be immediately spendable.

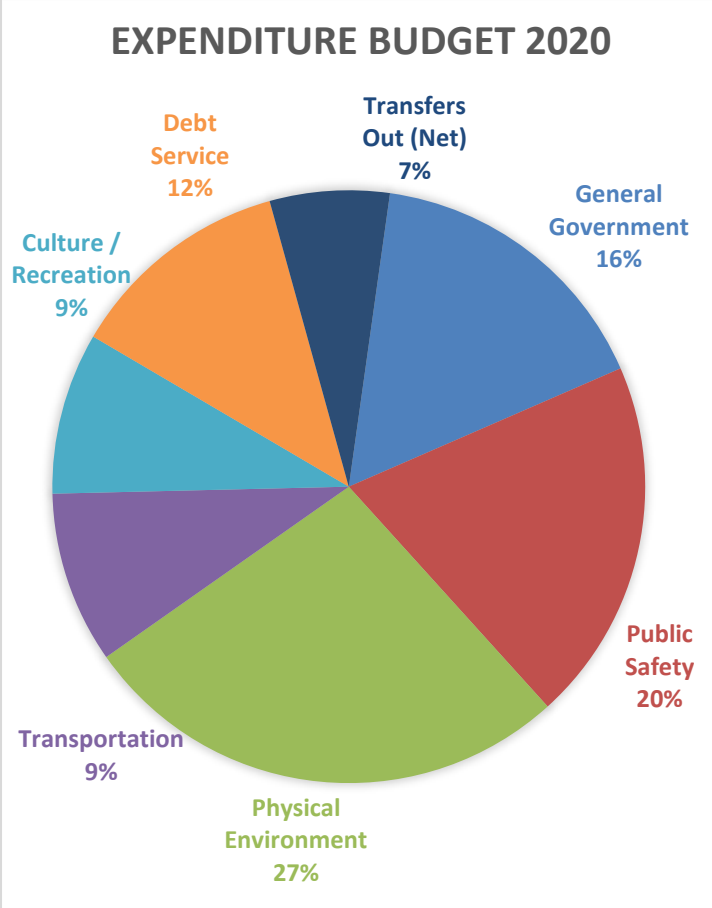
Where does the money come from?

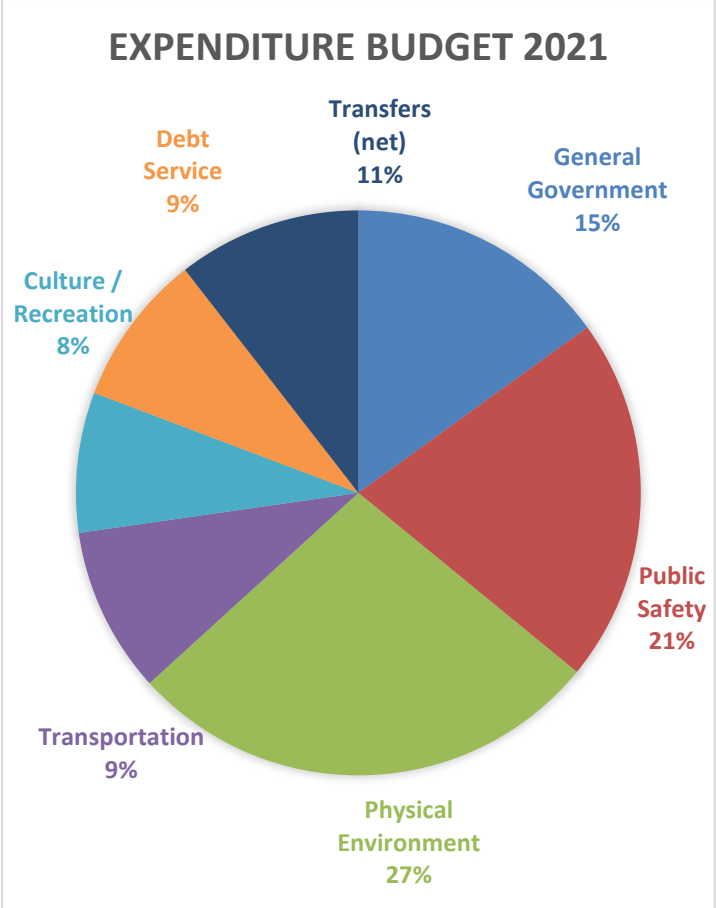




Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	18,579,089	18,853,752	18,379,268	20,026,630
Permits, Fees and Special Assessments	852,750	787,552	765,269	762,750
Intergovernmental Revenue	2,169,142	5,104,917	2,187,974	1,679,800
Charges for Services	34,935,244	34,516,808	34,673,018	35,176,961
Judgements, Fines, & Forfeits	343,000	357,000	210,259	286,000
Miscellaneous Revenues	3,130,569	3,441,742	2,918,435	2,612,199
Transfers (net)	0	2,594,094	0	0
Total	**$ 60,009,794**	**$ 65,655,865**	**$ 59,134,223**	**$ 60,544,340**

Where does the money go?





Expenditures by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	9,017,517	12,873,988	9,357,918	9,106,147
Public Safety	11,902,879	12,922,296	12,616,880	12,644,899
Physical Environment	16,174,807	21,530,704	16,049,552	16,534,930
Transportation	6,354,095	7,284,089	6,378,293	5,750,338
Culture/Recreation	5,296,698	5,734,403	4,363,228	4,858,587
Debt Service	5,310,385	5,310,385	5,063,149	5,283,345
Transfers (net)	5,953,413	0	3,043,535	6,366,094
Total	**$ 60,009,794**	**$ 65,655,865**	**$ 56,872,555**	**$ 60,544,340**

Personnel Summary 2021 Budget

Description	2020 FTEs	2021 Budget
City Commission	2.5	2.5
City Manager Administration (Reduction of Budget Officer & Addition of Part Time Land Manager)	4	3.5
City Clerk	4	4
Financial Serv. Administration	3	3
Accounting	3	3
Customer Service	6	6
General Services Admin. & Purchasing	8	8
Human Resources	3	3
Information Technology	4	4
City Attorney	3	3
Planning & Building (Front Clerk Reduction Through Attrition & Efficiency Gains)	9	8
Fleet Operations	8	8
General Facilities	2	2
Police Department	72	72
Fire Department	34	34
Building & Code Enforcement	4	4
Public Works Administration	2	2
Facility Operations	8	8
Property Services	13	13
Engineering & Devl., Mgmt. Support (GIS Moved to Util Admin + new Construction Manager)	10.5	9
Historic Preservation	4	4
Streets	11	11
Mobility (Director Converted to Public Works - Admin Duties Shared With Communications)	3	1
Parking	5	5
Grounds (Pressure Washers Moved from Solid Waste Fund)	9	11
Special Events	3	3
Water Treatment Plant	11	11
Meter Maintenance	8	8
Wastewater Treatment Plant	9	9
Transmission Distribution	19	19
Waste Water Collections	14	14
Utility Administration (GIS Moved from Engineering)	6	8
Stormwater Operations	5	5
Solid Waste Operations (2 pressure washers moved to grounds)	21	19
Municipal Marina Operations	12	12
VIC Parking Facility	11	11
VIC Center	6.5	6.5
VIC Gift Shop	5	5
	365.5	362.5

Two Director Positions Eliminated (Budget Director and Chief Resiliency Officer)
One Administrative Position & Planning Eliminated
Mobility Administrative Position Absorbed by Communications and Clerk
Part time position in Development Eliminated
One New Position in Public Works to Manage Capital Projects (Construction Manager)

City Wide Capital Improvement Plan—By Project

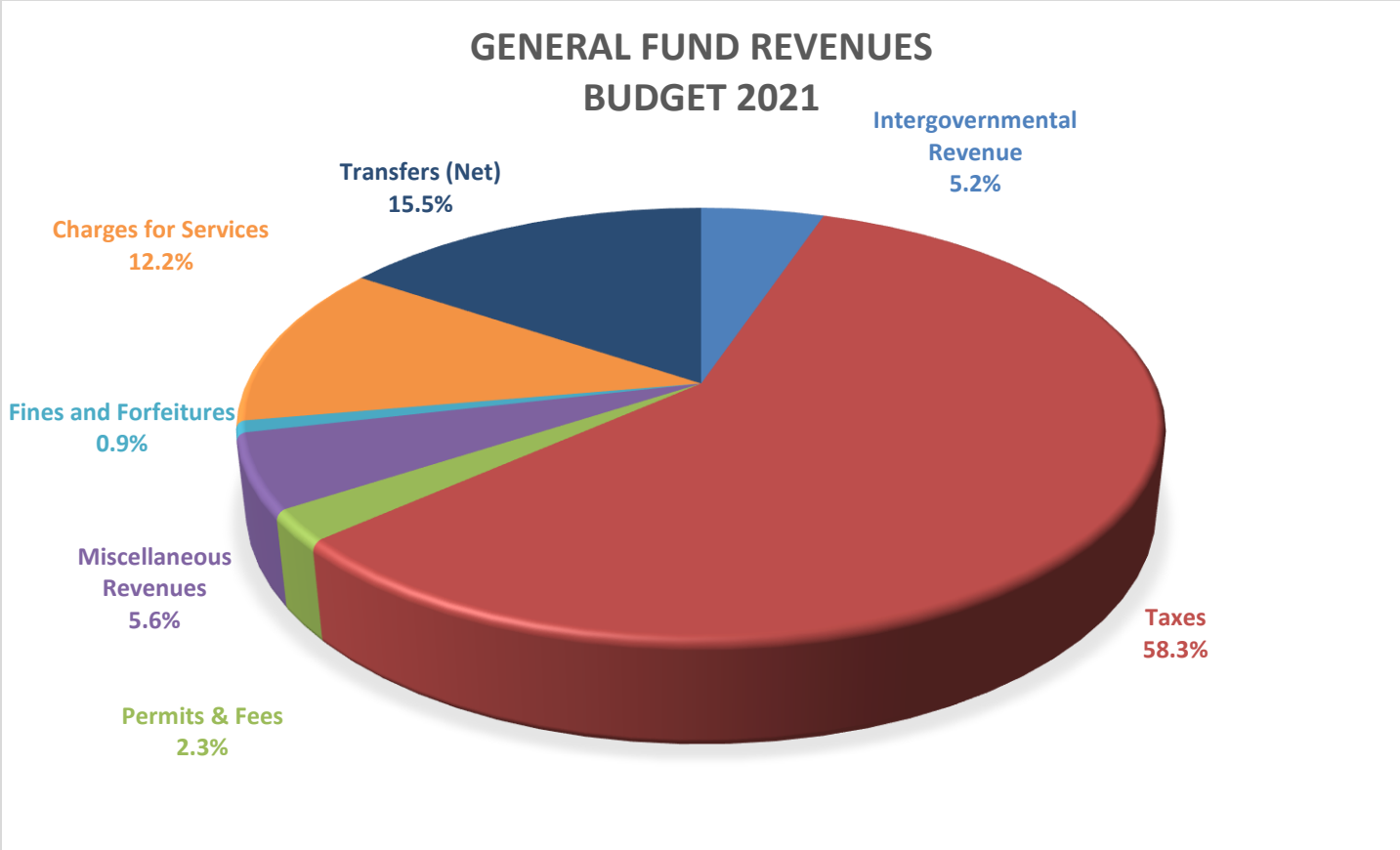
Project Description	Actual Spent/Encumbered 2020	Remaining Budget 2020	2021	2022	2023	2024	2025	Total Spent and Planned - 2016 thru 2025
Auto. Meter Reading Prog. (AMR) Total	1,015,478	183,940	1,050,000	-	-	-	-	4,352,874
Charlotte St Reconstruction Total	56,555	388	-	-	-	-	-	978,438
Charlotte Street Reconstruction Total	81,118	-	-	-	-	-	-	334,764
City Buildings and City-Wide Wi-Fi Total	-	-	-	355,190	25,000	15,000	15,000	410,190
City Hall Elevator Hydrolic Shafts Total	-	-	65,000	65,000	65,000	-	-	195,000
City Hall Generator Upgrades Total	-	-	-	-	250,000	-	-	250,000
City Hall Restroom Renovations Total	-	-	-	-	-	250,000	-	250,000
City Hall Window Replacement Total	-	-	-	1,000,000	-	-	-	1,000,000
Coquina Ave Outfall Improvements Total	1,850	14,820	-	-	-	-	-	118,743
Coquina Avenue Land Purchase & Improvements Total	62,670	39,981	-	-	-	-	-	569,284
Cordova Street (Downtown Improvements) Total	-	-	-	-	-	600,000	-	600,000
Ct. Theophilia Total	-	-	-	350,000	100,000	-	-	450,000
Cuna Street (Downtown Improvements) Total	200,000	-	-	2,300,000	-	-	-	2,500,000
Davenport Park Restrooms Total	-	-	-	-	-	75,000	-	75,000
Duero St (MLK to Blanco) Total	178,823	791,939	-	-	-	-	-	983,380
FEMA Pump Station repair from Storms Total	938,594	9,336,433	-	-	-	-	-	10,796,540
Fire Truck Replacement Schedule Total	548,975	-	-	1,000,000	-	-	-	1,684,565
Force Main 51, 52 Mitigation Total	77,781	325,063	-	-	-	-	-	404,400
Francis Field Rehabilitation Total	-	-	-	125,000	125,000	125,000	-	375,000
Front Portico Removal (City Hall) Total	-	-	-	-	-	75,000	-	75,000
HDPF Maintenance Total	164,792	198,403	251,856	293,776	311,228	200,000	200,000	2,010,796
Headworks Replacement & BTU Expansion Total	213,277	**1,147**	-	4,000,000	-	-	-	4,300,000
High Service Pump Control Refurbishment Total	80,011	419,989	-	-	-	-	-	500,000
I&I Elimination Program (R0179) Total	606,886	257,411	799,699	600,000	800,000	600,000	800,000	6,097,181
Island Fire Station Total	-	-	-	-	2,825,000	-	-	2,825,000
King St. 16-inch SubAqueous Total	-	100,000	-	500,000	-	-	-	600,000
King Street Draininge (KSDI)- Total	-	110,000	-	-	679,000	1,903,836	-	2,692,836
Lighthouse Tennis Courts Total	-	-	-	-	-	-	100,000	100,000
Lightner Bldg. Exterior Waterproofing Total	-	-	-	-	1,300,000	-	-	1,300,000
Lincolnville Drainage Project Total	1,549,731	225,849	-	-	-	-	-	2,007,574
Maria Sanchez Lake Total	1,113,955	22,366	10,862,350	-	-	-	-	12,652,250
Marina Building Expansion Total	-	-	-	450,000	-	-	-	450,000
MCC2 Repl WWTP Total	20,635	33,777	350,000	-	-	-	-	420,000

City Wide Capital Improvement Plan—By Project *(continued)*

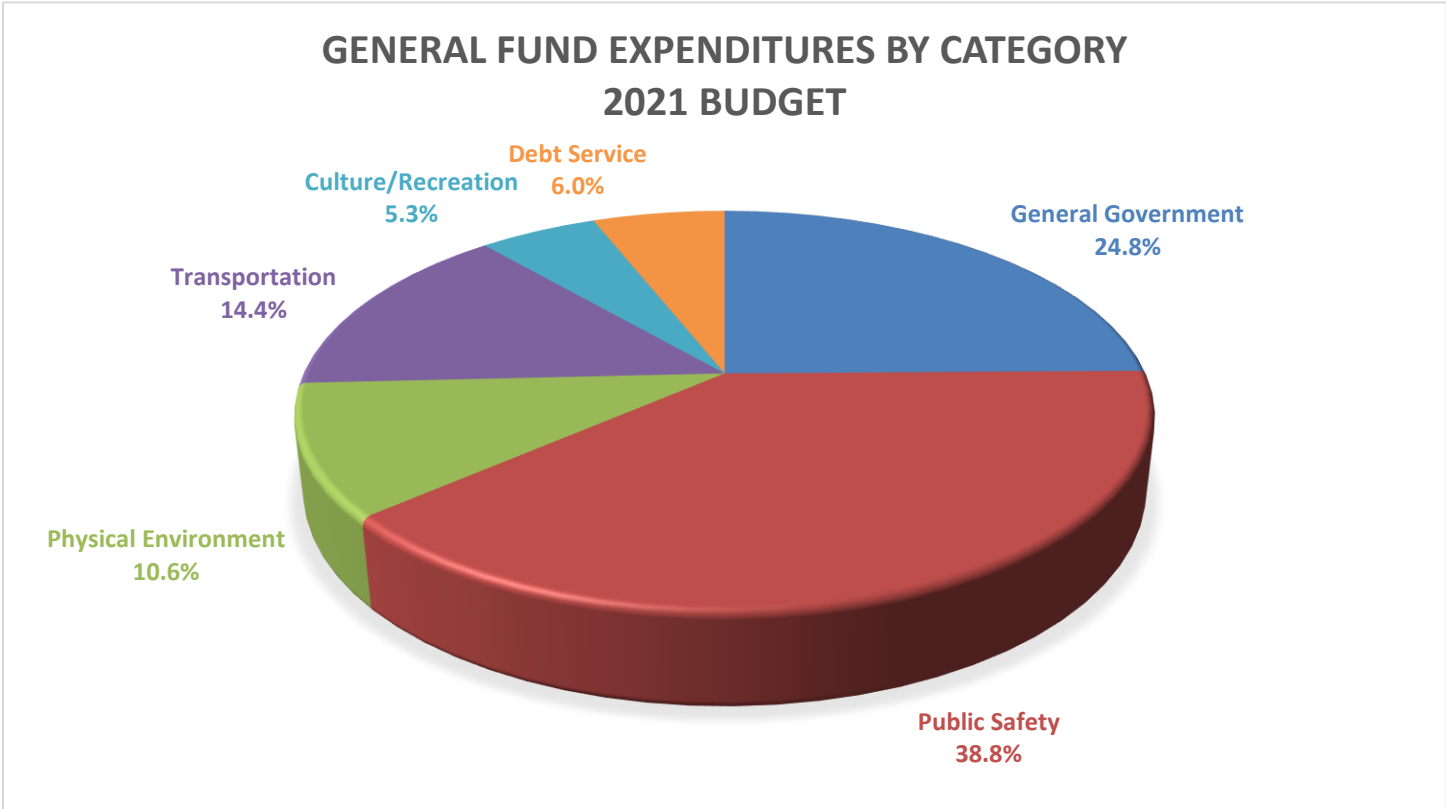
Project Description	Actual Spent/Encumbered 2020	Remaining Budget 2020	2021	2022	2023	2024	2025	Total Spent and Planned - 2016 thru 2025
Mobility and Parking Improvements Total	67,993	87,791	-	-	-	-	-	633,934
Neighborhood WM Replacement Total	-	-	150,000	530,000	150,000	530,000	150,000	1,890,000
North City Water Main Improve (NCWM) Total	633,584	19	-	-	-	-	-	2,125,266
Paving Total	540,376	34,558	500,000	505,000	510,050	515,151	520,302	5,928,872
Pearl St. Force Main Total	-	-	-	-	70,000	1,500,000	-	1,570,000
Police Department Total	-	-	60,000	100,000	-	-	-	160,000
Pump Stations -Equip Repl Generators (R0221) Total	-	50,000	-	50,000	-	-	-	166,436
Re roof entry welcome signs Total	-	-	-	75,000	-	-	-	75,000
S. Whitney W. King Improvements Total	104,615	1,025,860	-	-	-	-	-	1,236,473
Salt Run Dredging Total	613,634	0	200,000	200,000	200,000	200,000	200,000	2,015,679
Sevilla Street Total	107,703	1,232,073	-	-	-	-	-	1,339,776
Sidewalks, Crosswalks Total	3,928	136,072	-	100,000	100,000	100,000	100,000	565,111
South Dixie Highway Improvements Total	-	-	-	2,392,000	3,555,960	-	-	5,952,695
St Francis Sewer Replacement Total	-	484,294	-	1,000,000	-	-	-	1,501,094
St. George St, Aviles, Oviedo Total	-	-	-	1,016,021	450,600	-	-	1,466,621
Tideflex Valves Total	128,728	145,377	-	-	-	-	-	726,570
Upgrades to Lift Stations & Force Mains Total	760,382	188,225	465,000	364,000	480,000	500,000	472,000	3,711,900
Utility Relocation for Road Projects Total	94,736	283,524	200,000	100,000	100,000	100,000	100,000	1,025,099
VIC Info Center Floor Total	-	-	75,000	-	-	-	-	75,000
VIC Info Center Roof Total	-	-	225,000	-	-	-	-	225,000
W. Augustine Sewer Total	-	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Water Works Building Rehab Total	46,000	783,954	-	-	-	-	-	1,464,333
Wellfield Maintenance (wells & pump stations) (R0218) Total	29,750	-	-	-	-	350,000	-	562,067
West Fifth Street Sewer Total	291,372	129,313	250,000	-	-	-	-	420,686
West Second Street Sewer Total	170,079	12,828	-	-	-	-	-	475,353
WTP Filter Rehab and Controls Total	28,473	16,038	-	-	-	-	-	60,000
WTP Plant RO Phase 2 Exp. Total	-	-	-	-	800,000	9,800,000	-	10,600,000
WWTP Flood proofing Total	105,249	20,191	100,000	-	-	-	-	225,440
Grand Total	10,637,733	16,941,624	15,853,905	17,720,987	13,146,838	17,688,987	2,907,302	111,057,220

City Wide Capital Improvement Plan - By Funding Source

Funding Source	Actual Spent/Encumbered 2020	Remaining Budget 2020	2021	2022	2023	2024	2025	Total Spent and Planned - 2016 thru 2025
General Bond Total	67,993	87,791	-	-	-	-	-	633,934
General Fund Grant Total	636,634	217,000	200,000	2,642,000	4,405,960	200,000	200,000	9,269,912
General Fund Operations Total	1,696,066	1,293,016	625,000	4,710,690	5,454,350	2,032,987	735,302	20,242,116
Marina Operations Total	-	-	-	450,000	-	-	-	450,000
Stormwater Grant Total	1,051,010	1,515,737	10,862,350	-	-	-	-	14,243,731
Stormwater Operations Total	642,943	568,257	-	822,821	-	300,000	-	3,242,035
Utility Connection Fees Total	-	-	-	-	-	2,300,000	-	2,300,000
Utility Grant Total	1,553,344	8,228,007	-	-	-	-	-	10,616,243
Utility Operations Total	1,645,297	1,305,981	-	-	-	-	-	4,124,787
Utility R&R Total	2,512,634	3,482,012	2,564,699	4,301,700	2,175,300	5,156,000	1,772,000	25,728,435
Utility SRF Loan Total	667,019	45,419	1,050,000	4,500,000	800,000	7,500,000	-	17,895,230
VIC Grant Total	-	-	150,000	-	-	-	-	150,000
VIC Operations Total	-	-	150,000	-	-	-	-	150,000
VIC Sinking Fund Total	164,792	198,403	251,856	293,776	311,228	200,000	200,000	2,010,796
Grand Total	10,637,733	16,941,624	15,853,905	17,720,987	13,146,838	17,688,987	2,907,302	111,057,220



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	17,675,945	17,959,039	17,598,603	18,980,661
Permits, Fees and Special Assessments	852,750	787,552	765,269	762,750
Intergovernmental Revenue	2,162,142	2,197,278	1,906,702	1,679,800
Charges for Services	4,319,100	3,863,489	3,268,957	3,985,639
Judgements, Fines & Forfeits	343,000	357,000	210,259	286,000
Miscellaneous Revenues	2,021,760	2,248,597	1,994,181	1,825,091
Transfers (net)	5,117,174	7,698,559	7,242,652	5,063,823
Total	**$32,491,871**	**$35,111,514**	**$32,986,623**	**$32,583,764**



Expenditures by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	8,900,814	8,913,096	8,570,568	8,072,607
Public Safety	11,898,356	12,922,296	12,616,880	12,644,899
Physical Environment	3,591,147	3,753,556	3,691,922	3,469,342
Transportation	4,569,668	5,957,239	4,988,184	4,706,891
Culture/Recreation	1,783,017	1,816,458	1,489,300	1,742,369
Debt Service	1,748,869	1,748,869	1,557,412	1,947,656
Total	**$32,491,871**	**$35,111,514**	**$32,914,266**	**$32,583,764**

General Fund Budget Summary

GENERAL REVENUE		2020 ORIG BUDGET	2020 FINAL BUDGET	2020 PROJECTED	2021 BUDGET
Taxes	AD VALOREM TAXES	12,552,832	12,823,804	12,823,904	14,289,378
Taxes	SALES AND USE TAXES	936,815	936,815	882,967	859,285
Permits, Fees	FRANCHISE FEES	1,784,728	1,788,419	1,525,709	1,580,998
Taxes	UTILITY SERVICE TAXES	1,547,870	1,547,870	1,576,358	1,495,000
Taxes	COMMUNICATION SERVICE TAXES	862,131	862,131	789,665	756,000
Taxes	OCCUPATIONAL LICENSES	125,750	125,750	121,121	110,750
Permits, Fees	BUILDING AND SIGN PERMITS	504,500	504,500	506,775	504,500
Permits, Fees	OTHER PERMITS AND LICENSES	222,500	157,302	137,373	147,500
Intergovernmental	FEDERAL GRANTS	5,500	5,500	29,798	0
Intergovernmental	STATE GRANTS	130,000	153,717	149,050	0
Intergovernmental	STATE REVENUE SHARING	2,000,642	2,008,111	1,711,428	1,643,800
Intergovernmental	COUNTY REVENUE SHARING	26,000	29,950	16,427	36,000
Charges for Services	GENERAL GOVT. SERVICE FEES	116,500	116,500	59,483	91,500
Charges for Services	PUBLIC SAFETY	1,662,404	1,723,617	1,671,415	1,672,139
Charges for Services	PARKING FEES	2,540,196	2,023,372	1,538,059	2,222,000
Judgements & Fines	COURT FINES AND FORFEITURES	40,000	50,000	50,193	40,000
Judgements & Fines	VIOLATIONS OF LOCAL ORDINANCE	3,000	7,000	7,536	6,000
Judgements & Fines	PARKING FINES AND FORFEITURES	300,000	300,000	152,530	240,000
Misc Income	INTEREST EARNINGS	313,000	313,000	192,732	120,750
Misc Income	RENTAL INCOME	1,172,693	1,174,793	1,016,818	1,154,272
Misc Income	SPECIAL ASSESSMENTS	40,000	99,983	99,862	60,000
Misc Income	SALES\COMP. FOR LOSS - FIXED ASSETS	45,000	156,141	188,976	55,000
Misc Income	SALE OF SCRAP	500	500	0	500
Misc Income	PRIVATE CONTRIBUTIONS	0	0	25,156	0
Misc Income	OTHER MISCELLANEOUS REVENUE	450,568	504,180	470,636	434,569
TOTAL GENERAL REVENUE		**$27,383,129**	**$27,412,955**	**$25,743,971**	**$27,519,941**

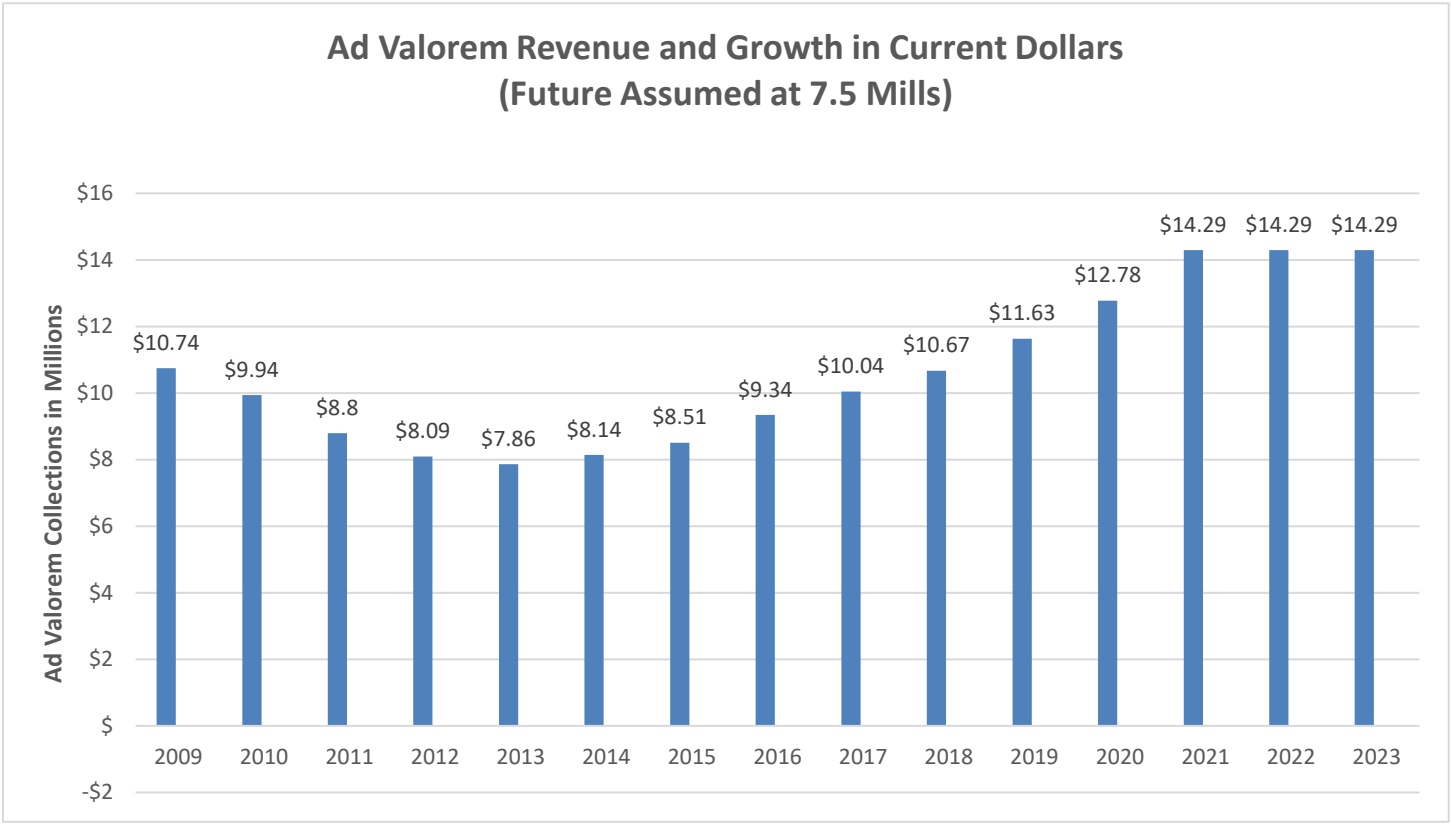
General Fund Budget Summary

		2020	2020	2020	2021	% change
CATEGORY	**OPERATING EXPENDITURES**	**ORIG BUDGET**	**FINAL BUDGET**	**PROJECTED**	**BUDGET**	**20 to 21 BUDGET**
Gen Gov	CITY COMMISSION	185,939	185,939	171,905	183,336	-1.4%
Gen Gov	CITY MANAGER	1,014,714	1,051,676	1,076,041	782,642	-22.9%
Gen Gov	CITY CLERK	382,255	388,618	416,432	449,070	17.5%
Gen Gov	FINANCE ADMINISTRATION	469,782	464,307	444,348	536,478	14.2%
Gen Gov	ACCOUNTING	314,929	320,404	316,055	346,083	9.9%
Gen Gov	CUSTOMER SERVICE	545,548	547,048	535,540	554,517	1.6%
Gen Gov	GENERAL SERVICES ADMIN	441,844	441,844	435,302	453,115	2.6%
Gen Gov	PURCHASING	352,736	366,409	374,901	374,269	6.1%
Gen Gov	HUMAN RESOURCES	388,623	392,523	370,804	410,207	5.6%
Gen Gov	INFORMATION TECHNOLOGY	832,794	932,989	726,116	861,689	3.5%
Gen Gov	CITY ATTORNEY	461,459	464,059	427,678	479,714	4.0%
Gen Gov	PLANNING & BUILDING ADMIN	350,772	350,772	312,521	296,842	-15.4%
Gen Gov	PLANNING	521,540	538,153	469,584	521,184	-0.1%
Gen Gov	FLEET OPERATIONS	846,755	841,755	800,299	797,428	-5.8%
Gen Gov	FACILITIES MANAGEMENT	1,267,928	1,941,957	1,969,753	1,192,162	-6.0%
Gen Gov	RISK MANAGEMENT	526,400	526,400	523,589	631,300	19.9%
Public Safety	POLICE ADMINISTRATION	2,232,976	2,250,743	2,025,656	2,342,635	4.9%
Public Safety	OPERATIONS	5,238,783	5,200,826	5,229,539	5,809,712	10.9%
Public Safety	POLICE COMMUNITY RESOURCES	74,223	73,473	74,637	0	
Public Safety	FIRE ADMINISTRATION	290,282	279,782	279,386	393,152	35.4%
Public Safety	PREVENTION	143,677	177,693	142,854	161,677	12.5%
Public Safety	FIRE FIGHTING	3,421,184	4,094,401	4,021,824	3,443,953	0.7%
Public Safety	BUILDING/CODE ENFORCEMENT	501,754	845,378	842,983	493,768	-1.6%
Environ	PUBLIC WORKS ADMIN	237,734	240,334	241,664	245,578	3.3%
Environ	FACILITY OPERATIONS	598,406	600,468	572,000	607,473	1.5%
Environ	PROPERTY SERVICES	1,082,040	1,066,258	1,037,119	1,103,354	2.0%
Environ	ENGINEERING	479,526	500,526	575,155	689,835	43.9%
Environ	DEVELOP. & MGMT SUPPORT	507,767	509,307	512,885	334,738	-34.1%
Environ	HISTORIC PRESERVATION / ARCHAEOLOGY	686,378	836,663	753,100	488,364	-28.8%
Transport	STREETS	2,472,240	3,005,682	2,329,805	2,311,926	-6.5%
Transport	MOBILITY	1,030,422	1,150,708	917,007	437,062	-57.6%
Transport	STREETLIGHTS	0	0	300	300	
Transport	PARKING	1,067,007	959,094	940,774	1,160,176	8.7%
Culture	GROUNDS	852,235	880,996	790,927	962,782	13.0%
Culture	GALIMORE CENTER	154,115	154,115	137,956	159,964	3.8%
Culture	SPECIAL EVENTS	776,667	781,347	560,417	619,624	-20.2%
TOTAL OPERATING EXPENDITURES		**$30,751,434**	**$33,362,647**	**$31,356,856**	**$30,636,109**	**-.4%**

General Fund Budget Summary

Transfers In or Out	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
General Interfund	750,201	1,299,176	1,299,176	750,201
Administrative	3,916,089	3,916,089	3,916,089	3,973,148
Operating	1,448,333	1,448,333	1,448,333	1,547,677
Other	1,081,517	3,113,929	2,658,022	1,081,512
Total Transfers In	**$7,196,140**	**$9,777,527**	**$9,321,620**	**$7,352,538**
Debt Service	1,748,869	1,748,869	1,557,412	1,947,656
Operating	845,291	845,291	845,291	811,342
Other	1,233,675	1,233,675	1,233,675	1,477,372
Total Transfers Out	**$3,827,835**	**$3,827,835**	**$3,636,378**	**$4,236,370**
Total General Fund Transfers In or Out	**$3,368,305**	**$5,949,692**	**$5,685,242**	**$3,116,168**

Total	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Total Revenue	27,383,129	27,412,955	25,743,971	27,519,941
Total Expenditures	(30,751,434)	(33,362,647)	(31,356,856)	(30,636,109)
Total Transfers In	7,196,140	$9,777,527	9,321,620	7,352,538
Total Transfers Out	(3,827,835)	(3,827,835)	(3,636,378)	(4,236,370)
Total General Fund (Deficit)/Excess	**$0**	**$0**	**$72,357**	**$0**


Ad Valorem Revenue and Growth in Current Dollars
(Future Assumed at 7.5 Mills)
Ad Valorem Collections in Millions
$16
$14
$12
$10
$8
$6
$4
$2
$
-$2
$10.74
$9.94
$8.8
$8.09
$7.86
$8.14
$8.51
$9.34
$10.04
$10.67
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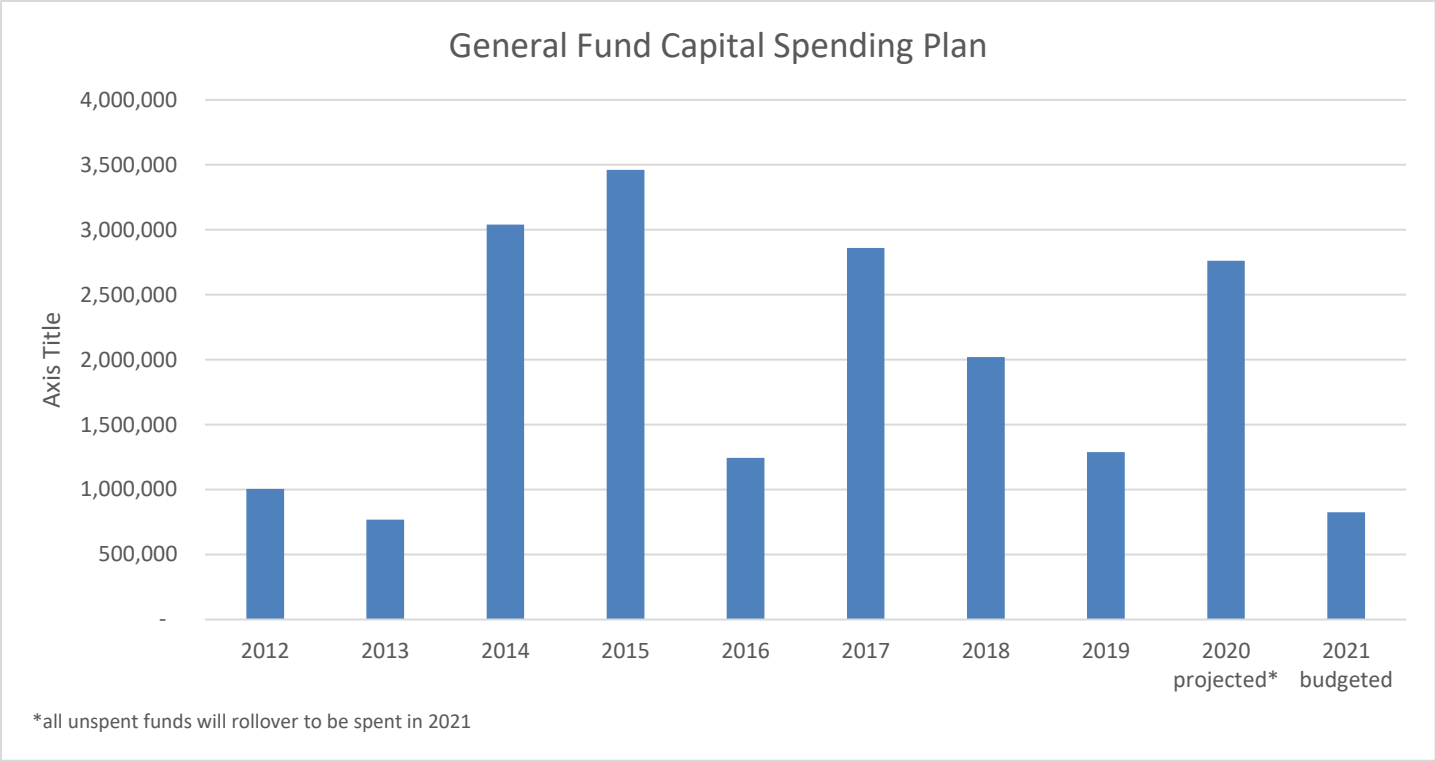
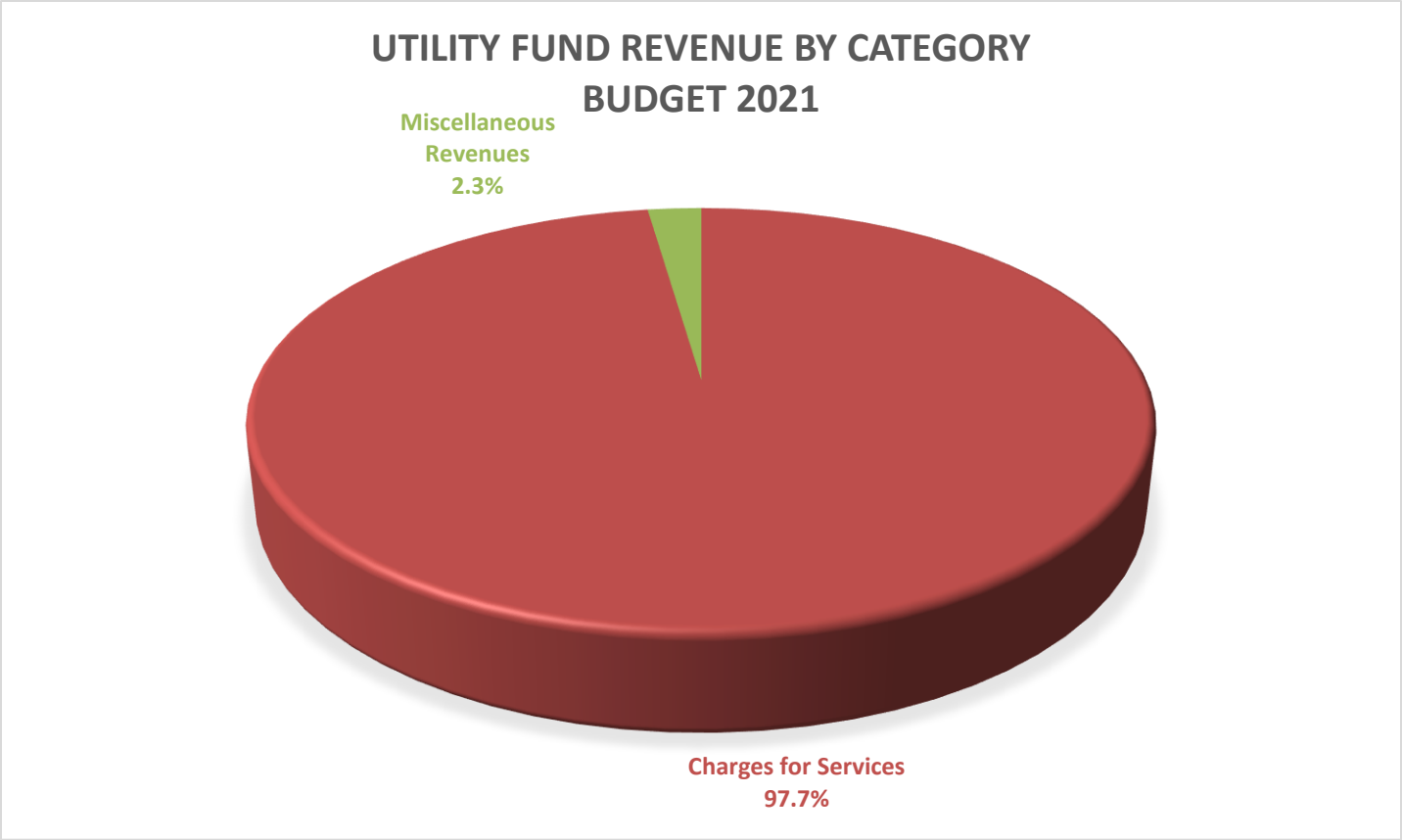


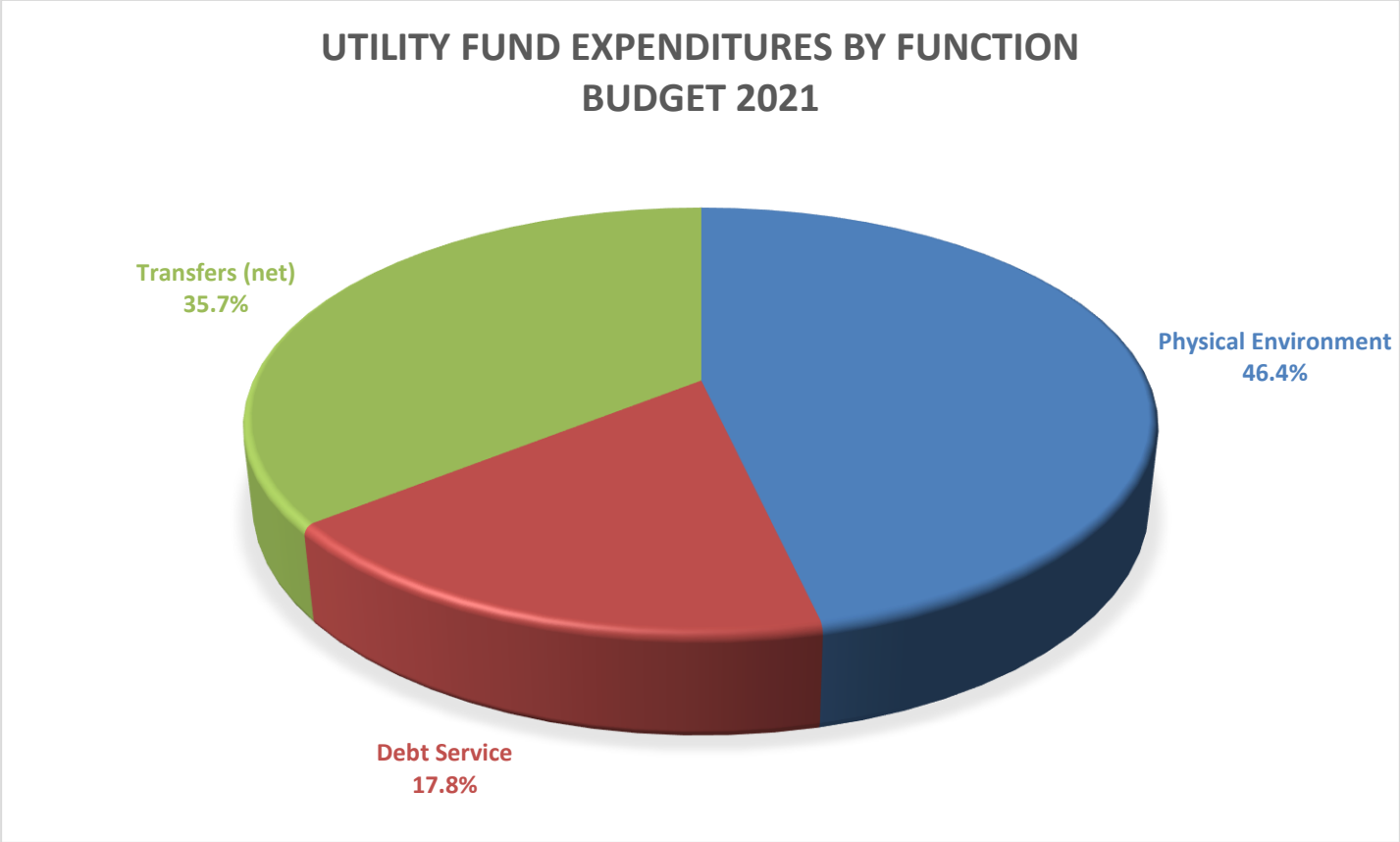
2021 General Fund Capital Spending Plan Includes:

- Water Works Building Rehabilitation (with Grant funds) and Restroom Construction
- Salt Run Dredging Grant Project
- Re-bricking of Sevilla Street
- Road Rehabilitation (Paving)
- New Phone System for the Police Department (mandated by accreditation)

Notes



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	$0	$0	$0	$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	519,554	169,224	0
Charges for Services	18,354,743	18,391,919	20,815,772	19,489,600
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	675,000	684,531	478,731	456,500
Transfers (net)	0	0	0	0
Total	**$19,029,743**	**$19,596,004**	**$21,463,727**	**$19,946,100**

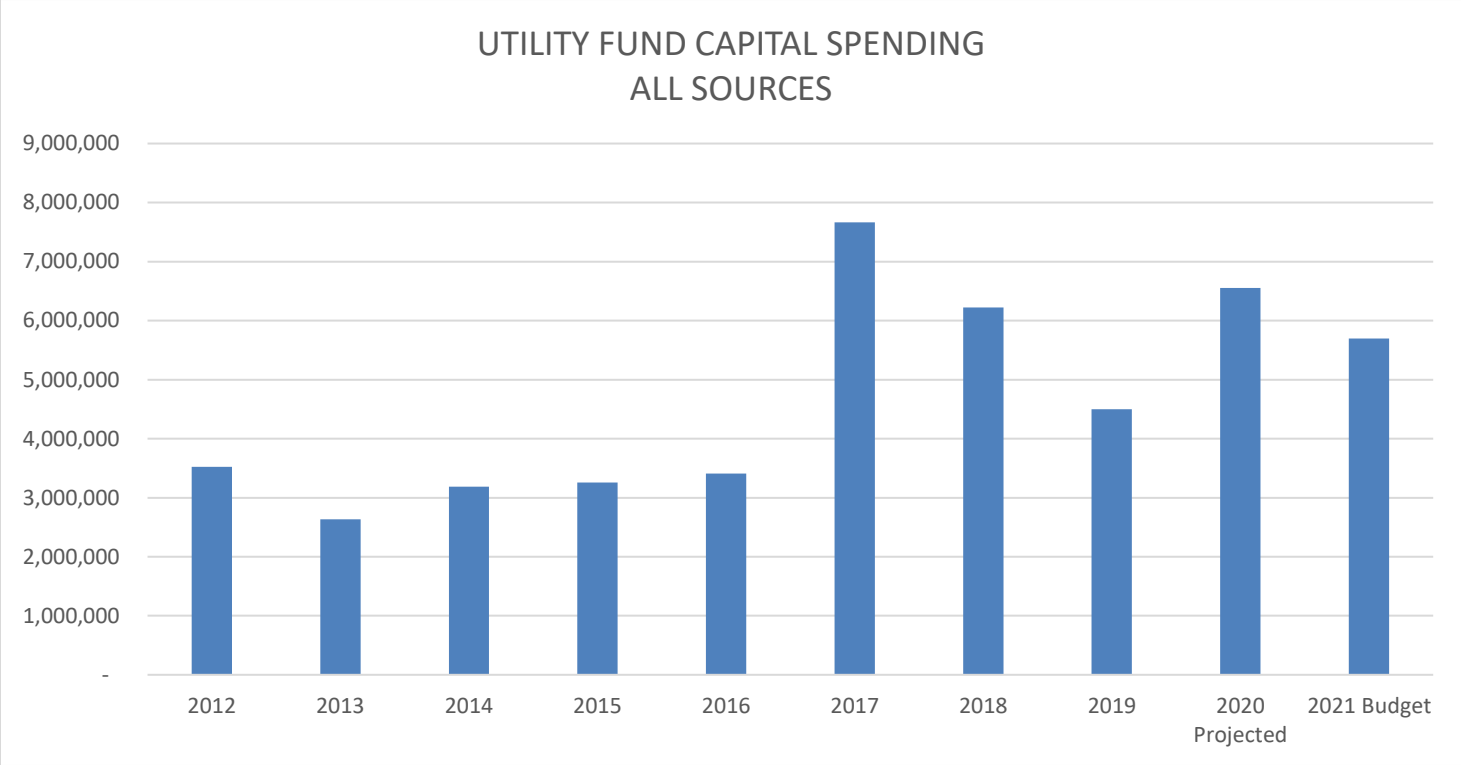


Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	$0	$0	$0	$0
Public Safety	0	0	0	0
Physical Environment	8,863,899	14,039,285	11,721,480	9,261,484
Transportation	0	0	0	0
Culture/Recreation	0	0	0	0
Debt Service	3,341,145	3,341,145	2,787,955	3,556,200
Transfers (net)	6,824,699	2,215,574	3,529,462	7,128,416
Total	**$19,029,743**	**$19,596,004**	**$18,038,897**	**$19,946,100**

Utility Fund Budget Detail

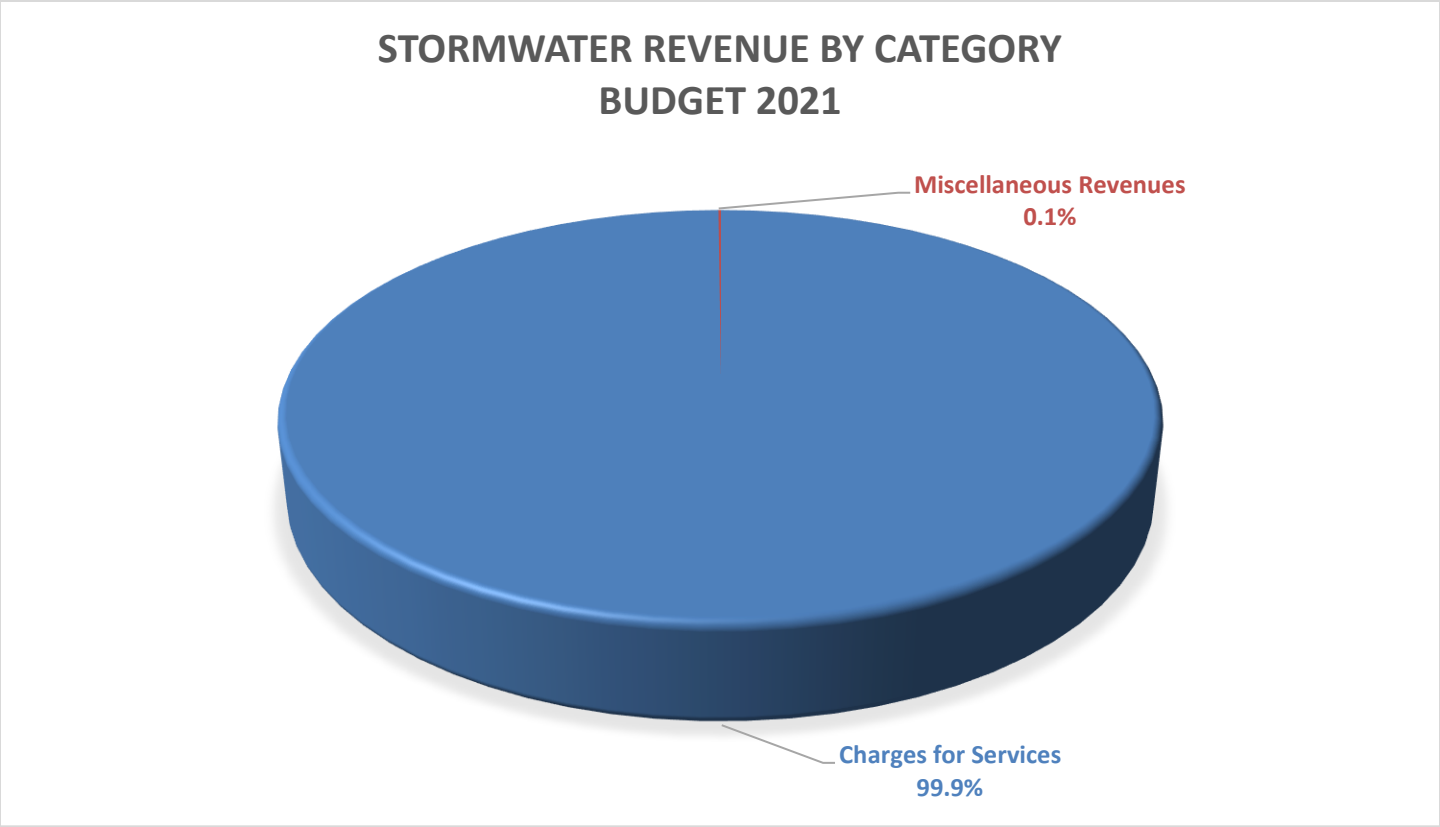
Revenue	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Water Sales Inside City	4,377,742	4,395,090	4,590,169	4,620,000
Water Sales Outside City	4,100,000	4,100,000	4,361,894	4,380,000
Sewer Sales Inside City	4,708,000	4,727,829	4,969,417	4,980,000
Sewer Sales Outside City	3,255,000	3,255,000	3,426,719	3,420,000
Water Tapping Fees	400,000	400,000	276,175	280,000
Water Flow Based Fees	500,000	500,000	1,394,035	500,000
CCEC Fees	24,000	24,000	34,462	39,600
Misc. Service Fees	90,000	90,000	96,730	90,000
Forcemain Overlay	150,000	150,000	82,612	480,000
Sewer Tapping Fees	250,000	250,000	177,356	200,000
Sewer Flow Based Fees	500,000	500,000	1,406,203	500,000
Interest Earnings	275,000	275,000	160,000	156,500
Sale of Fixed Assets	0	519,554	169,224	0
Grants	400,000	409,531	318,731	300,000
Other Misc. Revenue	4,377,742	4,395,089	4,590,169	4,620,000
Total Utility Fund Revenue	**$19,029,742**	**$19,596,004**	**$21,463,727**	**$19,946,100**
Expenses				
Utility Admin.	844,759	1,489,257	2,582,711	1,012,748
Water Treatment Plant	1,645,937	1,636,404	1,576,403	1,667,503
Meter Maintenance	646,648	652,368	622,837	616,974
Wastewater Treatment Plant	2,059,175	2,199,838	2,159,776	2,107,450
Transmission & Distribution	2,010,144	2,141,826	1,896,249	1,920,919
Wastewater Collections	1,657,236	1,664,661	1,598,355	1,935,891
Principal	2,455,000	2,455,000	2,455,000	3,312,945
Interest	871,145	871,145	871,145	233,255
Other Debt Service	15,000	15,000	1,500	10,000
Total Utility Fund Expenses	**$12,205,044**	**$13,125,499**	**$13,763,976**	**$12,817,685**
Interfund Transfers In or Out				
Operating Transfers	593,478	593,478	593,478	487,123
Other Transfers	968,002	1,322,195	968,002	0
Total Interfund Transfers In	**$1,561,480**	**$1,915,673**	**$1,561,480**	**$487,123**
Administrative Transfers	2,455,123	2,455,123	2,455,123	2,538,849
Operating Transfers	1,070,888	1,070,888	1,070,888	1,028,525
Other Transfers	4,860,168	4,860,168	4,860,168	4,048,165
Total Interfund Transfers Out	**$8,386,179**	**$8,386,179**	**$8,386,179**	**$7,615,539**
Total Fund (Deficit) or Excess	**$ 0**	**$0**	**$ 875,052**	**$0**

Utility Fund Capital Improvement Plan

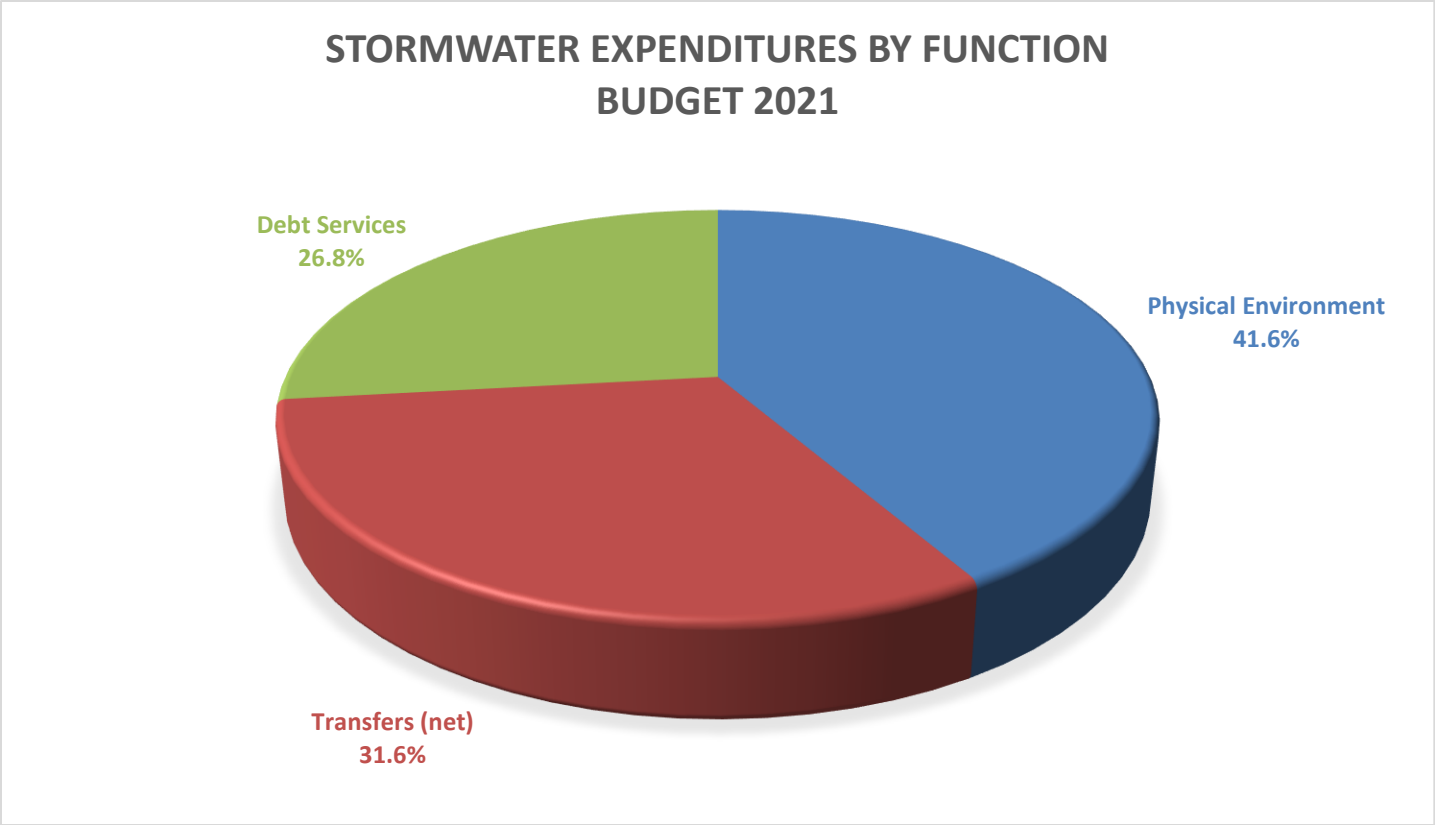


FY 2021 Utility Capital Improvement Plan Highlights:

- Refurbishment and Re-Bricking of Sevilla Street
- Watermain Projects
- Repair of Storm Damaged Lift Stations to reduce inflow and infiltration into the sewer system
- Continuous I&I Elimination Program
- Continuous Upgrades to Lift Stations and Forcemains
- Flood Proofing of Wastewater Treatment Plant
- Final Phase of the Automated Meter Reading System
- Continued Funding for the West Augustine Septic to Sewer Program



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	$0	$0	$0	$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	1,004,200	1,004,200	1,018,739	1,097,586
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	36,529	1,574,114	101,359	41,000
Transfers (net)	0	0	0	0
Total	**$1,040,729**	**$2,578,314**	**$1,120,098**	**$1,098,786**

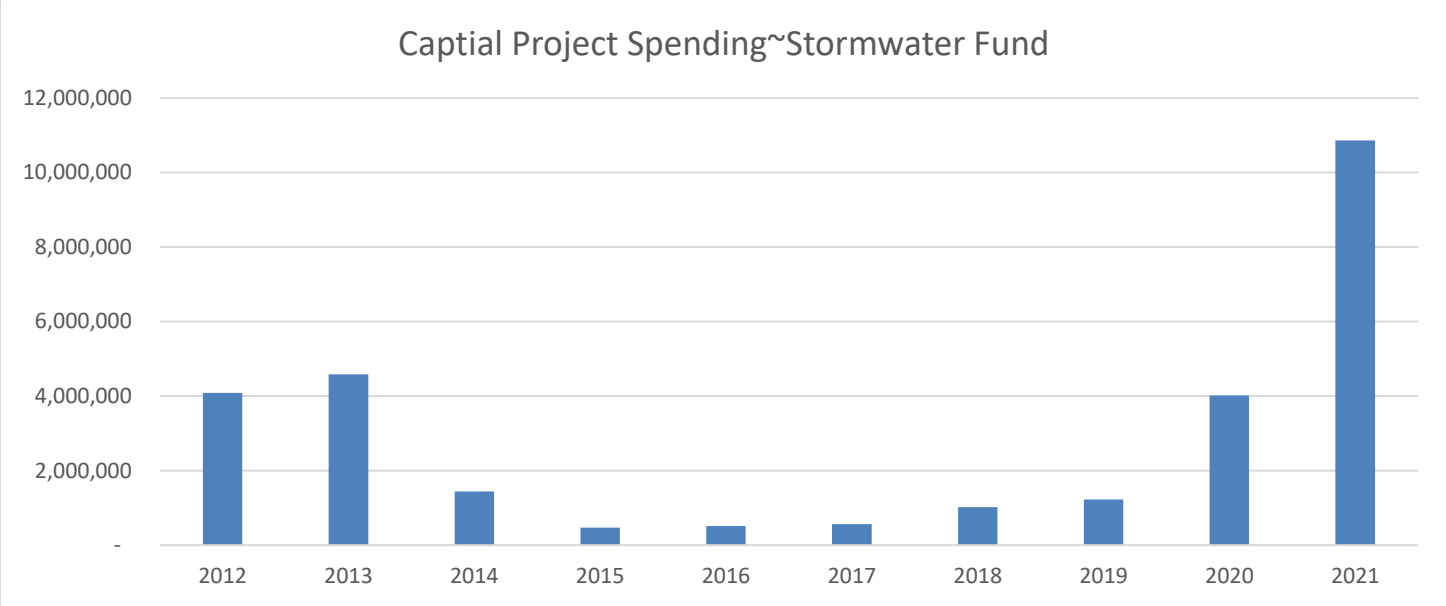


Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	$0	$0	$0	$0
Public Safety	0	0	0	0
Physical Environment	532,729	2,070,312	558,712	457,159
Transportation	0	0	0	0
Culture/Recreation	0	0	0	0
Debt Service	284,664	284,664	294,106	294,106
Transfers (net)	223,336	223,338	207,986	347,521
Total	**$1,040,729**	**$2,578,314**	**$1,060,804**	**$1,098,786**

Stormwater Budget Summary

Revenue	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Residential Stormwater	476,200	476,200	457,774	513,600
Commercial Stormwater	528,000	528,000	560,965	583,986
Federal Grants	0	762,750	92,195	0
State Grants	0	774,835	0	0
Other Revenue	36,529	36,529	9,164	1,200
Total Stormwater Fund Revenue	**$1,040,729**	**$2,578,314**	**$1,120,098**	**$1,098,786**
Expenses				
Stormwater Operations	532,727	2,070,312	558,712	457,159
Total Stormwater Fund Expenses	**$532,727**	**$2,070,312**	**$558,712**	**$457,159**
Interfund Transfers In or Out				
Operating Transfers	131,820	131,820	197,730	76,493
Other Transfers	60,000	60,000	0	0
Total Interfund Transfers In	**$191,820**	**$191,820**	**$197,730**	**$76,493**
Administrative Transfers	360,581	360,581	360,581	377,856
Operating Transfers	45,135	45,135	45,135	46,158
Other Transfers	294,106	294,106	294,106	294,106
Total Interfund Transfers Out	**$699,822**	**$699,822**	**$699,822**	**$718,120**
Total Fund (Deficit) or Excess	**$0**	**$0**	**$59,294**	**$0**

Stormwater Fund Capital Improvement Plan



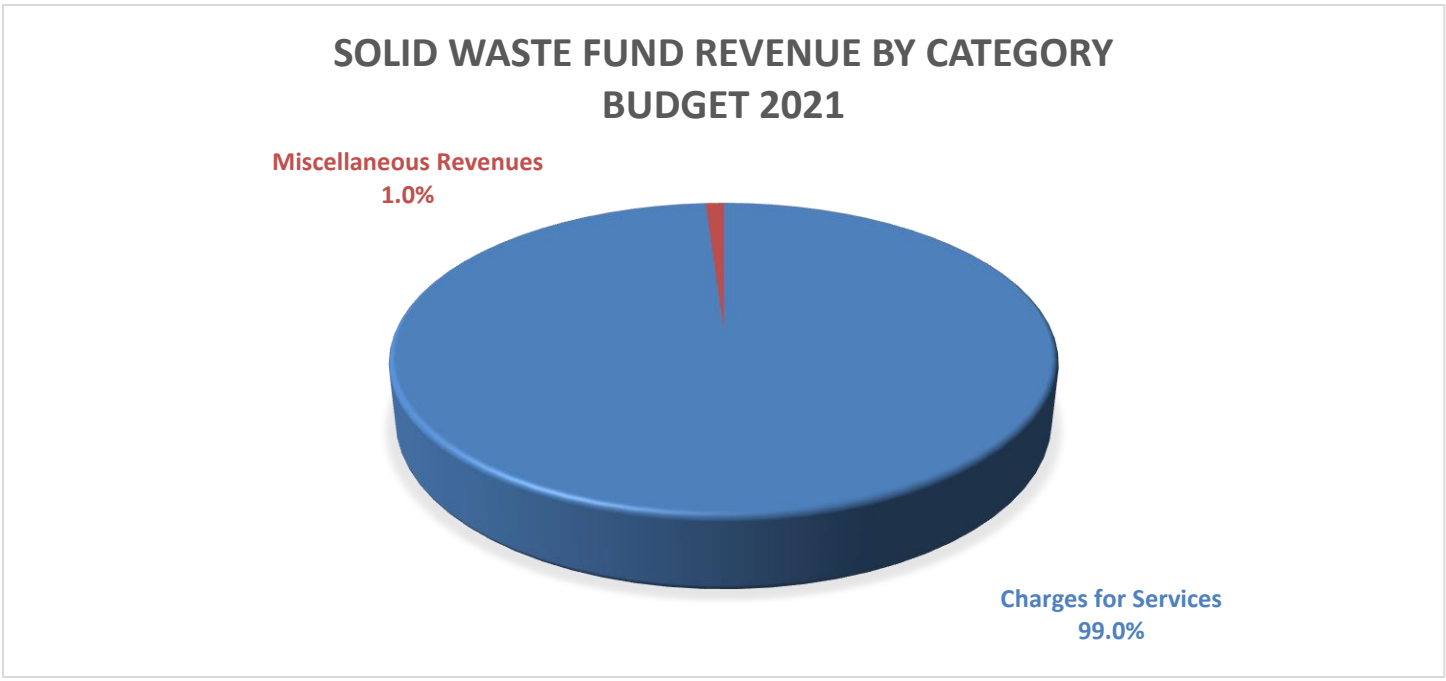
** Design of the Lake Maria Sanchez will continue into 2021. Grant seeking for construction continues with construction anticipated in 2021 and 2022.*

FY 2021 Stormwater Capital Improvement Plan Highlights:

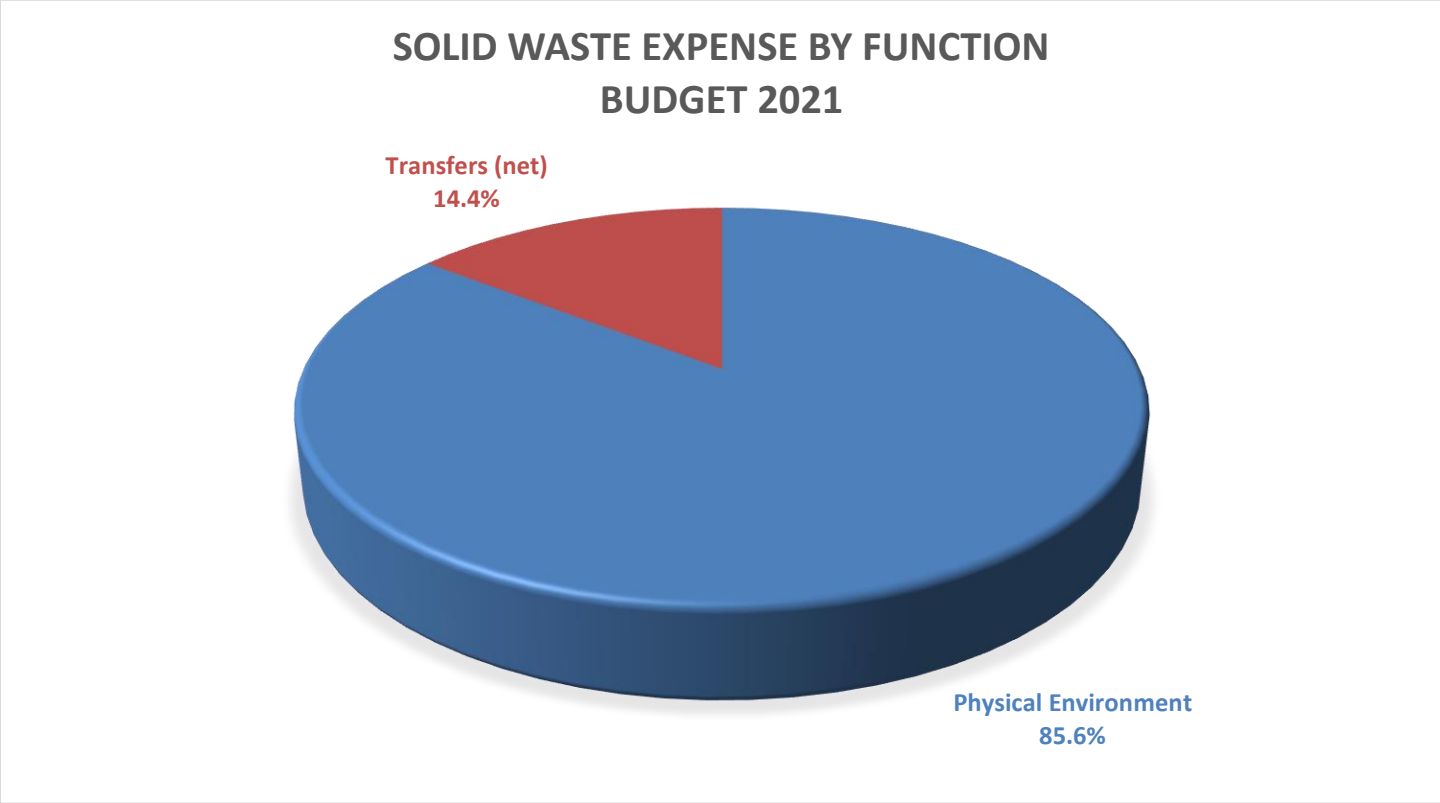
- Lake Maria Sanchez Flood Mitigation
- South Whitney & West King Street Flood Mitigation
- Continued Outfall Backflow Prevention
- Refurbishment and Re-bricking of Sevilla Street

FY 2021 Stormwater Rates:

- Current Stormwater rates are $7.50 per Single Family Unit (SFU)
- FY2021 Budget includes a proposed increase to $8.00 per SFU
- This generates approximately $60,000 of revenue needed to keep the fund solvent
- Recommendation to increase by and additional $0.50 per SFU for each of the next 5 years



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	$0	$0	$0	$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	3,846,000	3,846,000	3,871,697	3,870,386
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	65,500	65,500	69,302	41,000
Transfers (net)	0	0	0	0
Total	**$ 3,911,500**	**$ 3,911,500**	**$ 3,940,999**	**$ 3,911,386**

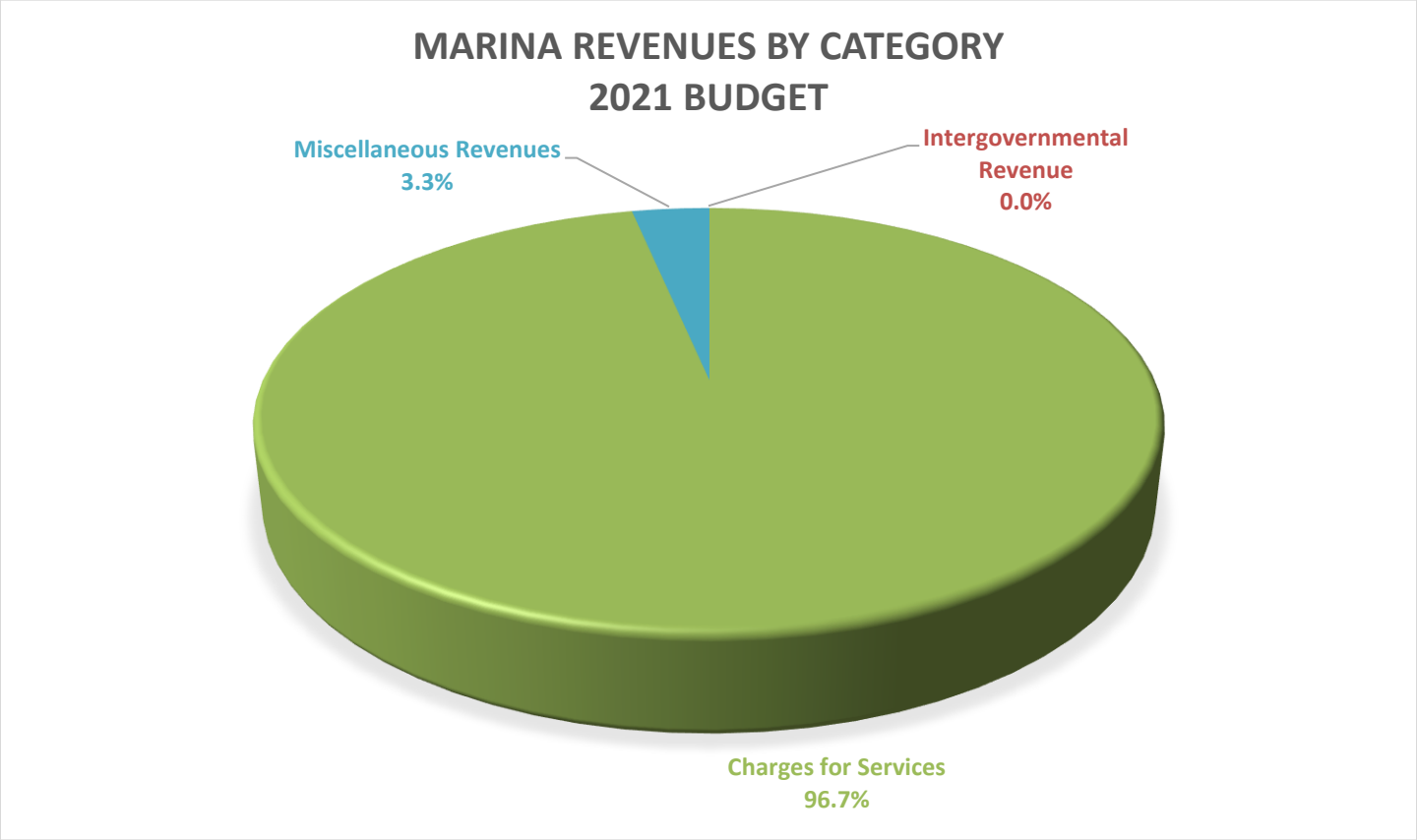


Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	$0	$0	$0	$0
Public Safety	0	0	0	0
Physical Environment	3,186,329	3,723,686	3,729,027	3,346,945
Transportation	0	0	0	0
Culture/Recreation	0	0	0	0
Debt Service	0	0	0	0
Transfers (net)	725,171	187,814	190,171	564,441
Total	**$ 3,911,500**	**$ 3,911,500**	**$ 3,919,198**	**$ 3,911,386**

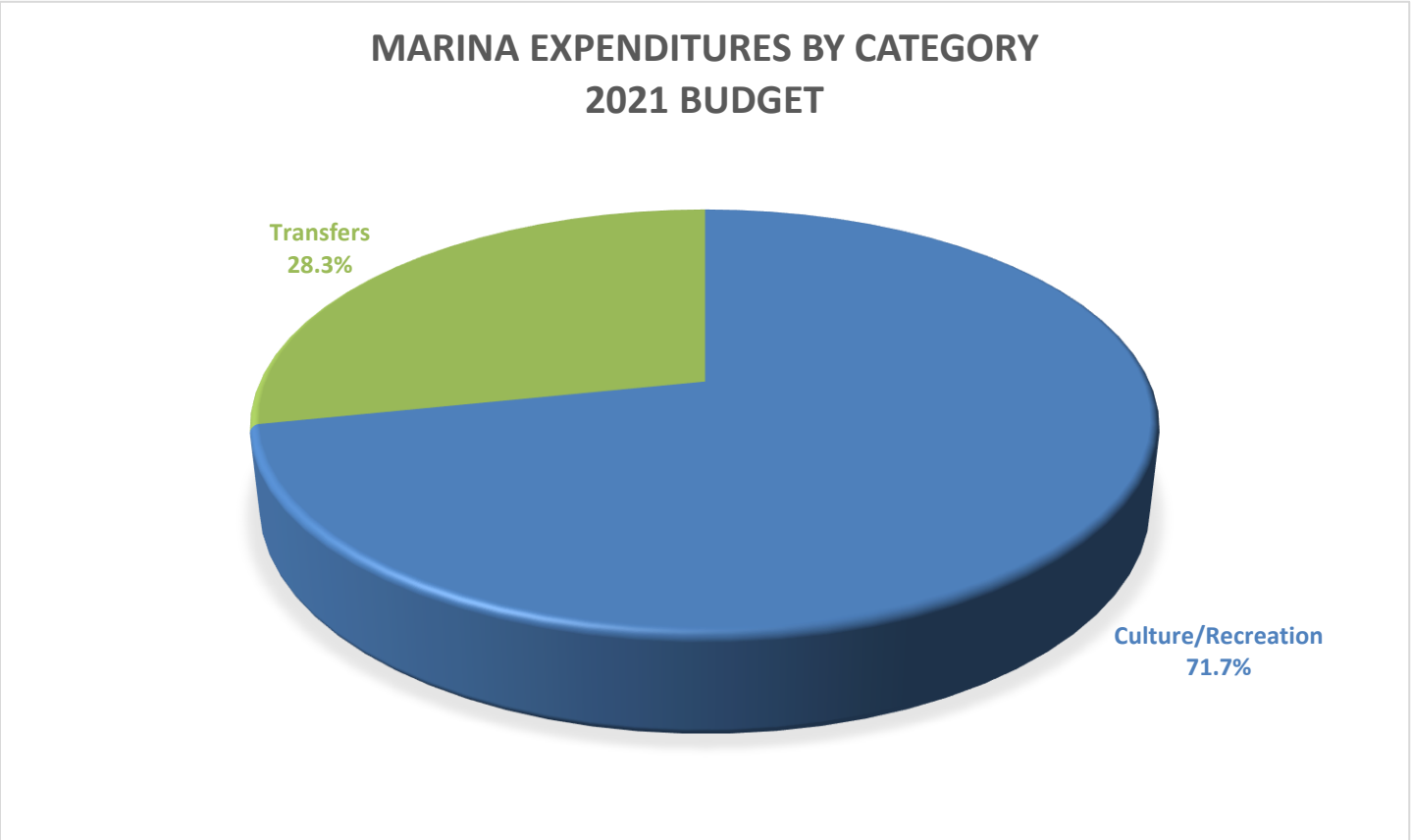
Solid Waste Fund Budget Summary

Revenue	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Residential Collection	1,488,000	1,488,000	1,502,529	1,520,386
Commercial Collection	2,358,000	2,358,000	2,369,168	2,350,000
Franchise Fees	48,000	48,000	33,337	32,000
Other Revenue	17,500	17,500	35,965	9,000
Total Solid Waste Fund Revenue	**$3,911,500**	**$3,911,500**	**$3,940,999**	**$3,911,386**
Expenses				
Solid Waste Operations	3,186,329	3,723,686	3,729,027	3,346,945
Total Solid Waste Fund Expenses	**$3,186,329**	**$3,723,686**	**$3,729,027**	**$3,346,945**
Interfund Transfers In or Out				
General Interfund Transfers	322,928	322,928	322,928	288,979
Other Transfers		537,357	535,000	
Total Interfund Transfers In	**$322,928**	**$860,285**	**$857,928**	**$288,979**
Administrative Transfers	543,664	543,664	543,664	469,088
Operating Transfers	504,435	504,435	504,435	384,332
Other Transfers	0	0	0	49,013
Total Interfund Transfers Out	**$1,048,099**	**$1,048,099**	**$1,048,099**	**$853,420**
Total Fund (Deficit) or Excess	**$0**	**$0**	**$21,801**	**$0**

Notes



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	$0	$0	$0	$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	7,000	7,000	0	0
Charges for Services	3,314,200	3,314,200	2,834,601	2,787,400
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	74,782	74,782	79,856	95,158
Transfers (net)	0	0	0	0
Total	**$ 3,395,982**	**$ 3,395,982**	**$ 2,914,457**	**$ 2,882,558**

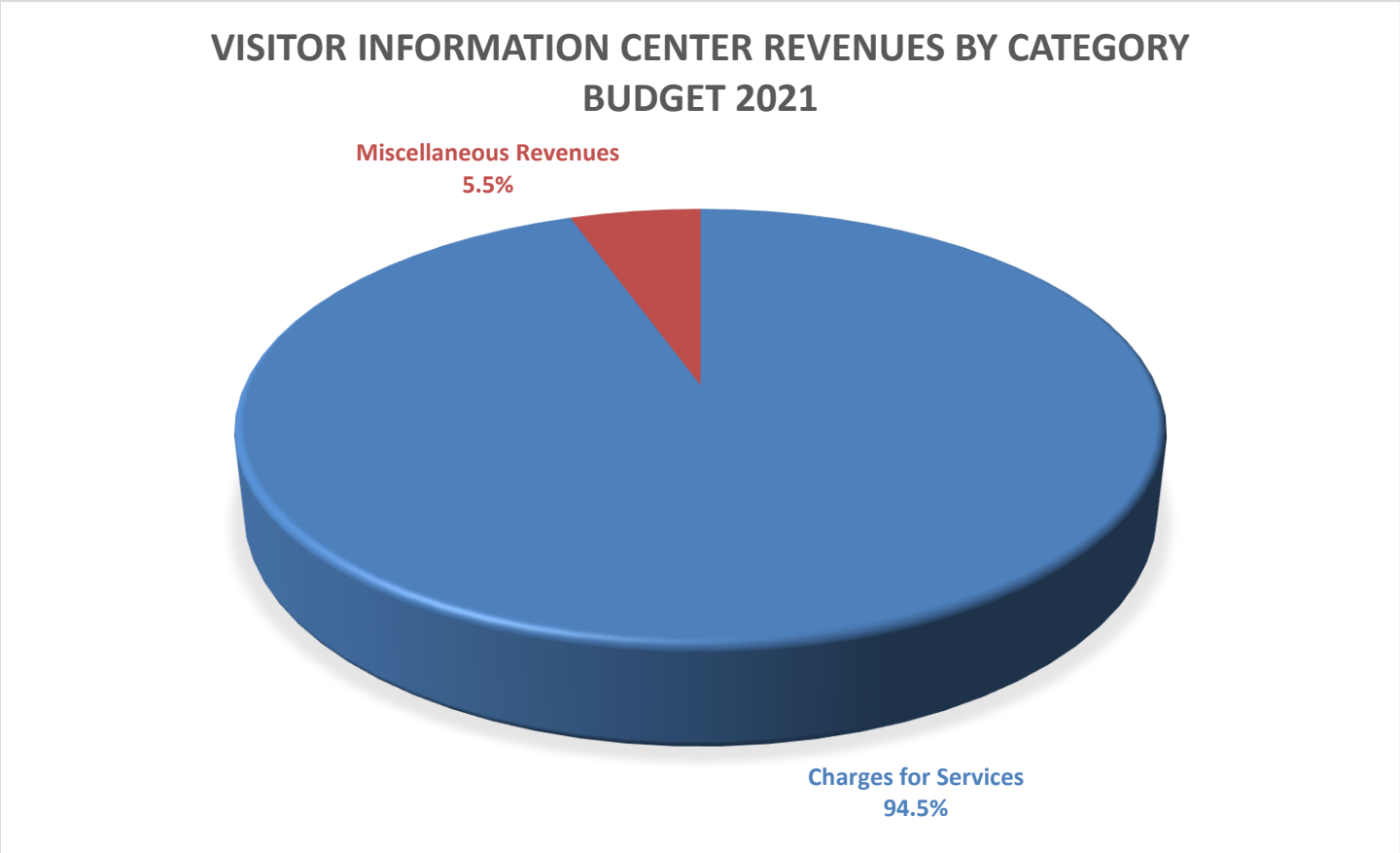


Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	$0	$0	$0	$0
Public Safety	0	0	0	0
Physical Environment	0	0	0	0
Transportation	0	0	0	0
Culture/Recreation	2,566,201	2,888,620	2,422,163	2,068,194
Debt Service	242,614	242,614	0	0
Transfers (net)	587,167	264,748	414,007	814,364
Total	**$3,395,982**	**$3,395,982**	**$2,836,170**	**$2,882,558**

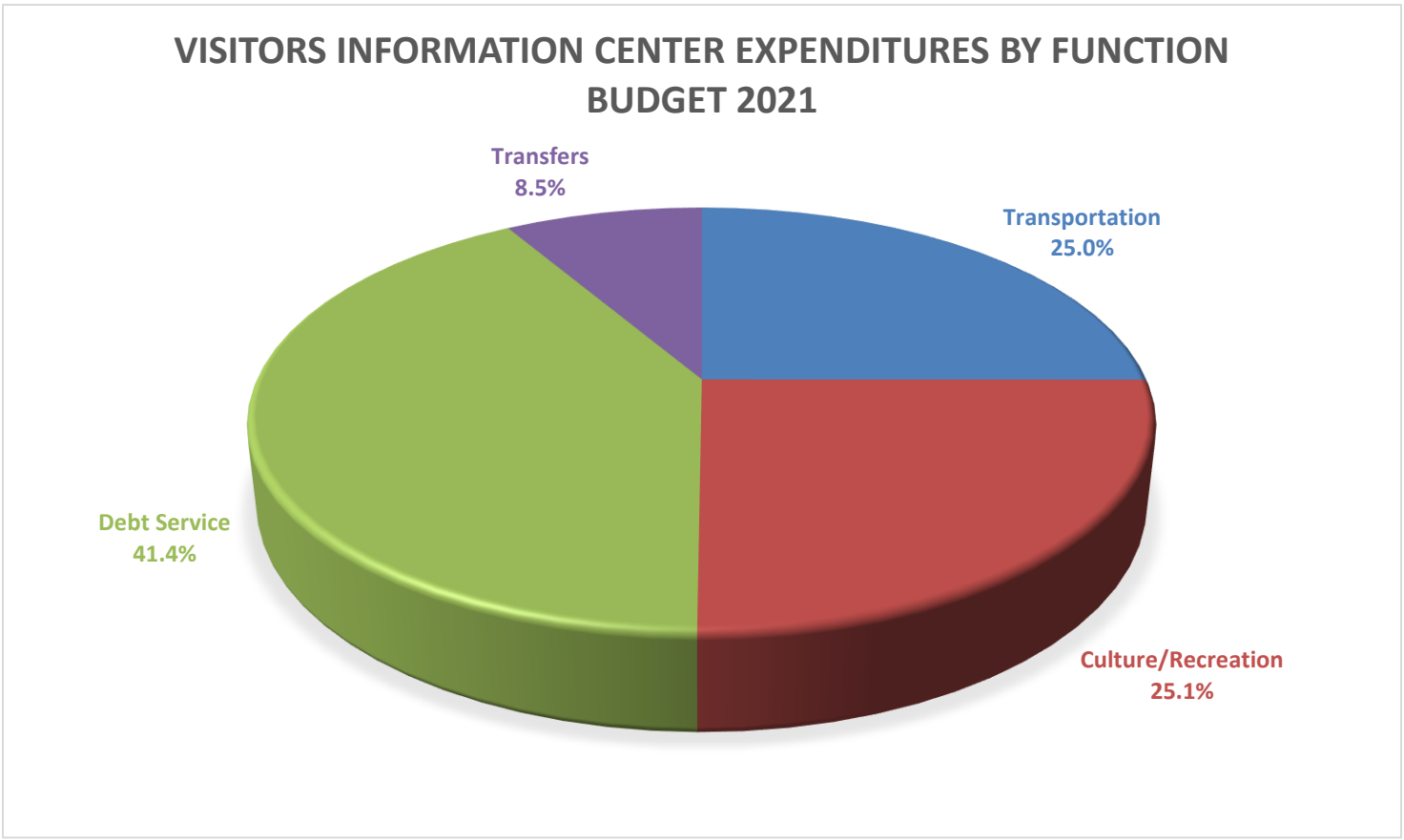
Marina Fund Budget Summary

Revenue	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Gasoline	475,200	475,200	378,630	380,400
Diesel Fuel	1,634,000	1,634,000	1,378,000	1,219,000
Electricity	95,000	95,000	98,244	98,000
Dockage	860,000	860,000	722,311	830,000
Mooring Field	250,000	250,000	257,473	260,000
Over/Short	0	0	(57)	0
Misc. Revenue	32,902	32,900	24,311	33,000
Grants	7,000	7,000	0	0
Interest Earnings	0	0	24,441	20,000
Rental Income	41,880	41,880	31,104	42,158
Total Marina Fund Revenue	**$3,395,982**	**$3,395,980**	**$2,914,457**	**$2,882,558**
Expenses				
Marina Operations	2,566,201	2,888,618	2,422,163	2,068,194
Debt Service	242,614	242,614	0	0
Total Marina Fund Expenses	**$2,808,815**	**$3,131,232**	**$2,422,163**	**$2,068,194**
Interfund Transfers In or Out				
Operating Transfers	24,323	24,323	24,323	18,922
Other Transfers	0	322,419	0	0
Total Interfund Transfers In	**$24,323**	**$346,742**	**$24,323**	**$18,922**
Administrative Transfers	438,329	438,329	438,330	459,874
Operating Transfers	0	0	0	0
Other Transfers	173,161	173,161	0	373,412
Total Interfund Transfers Out	**$ 11,490**	**$611,490**	**$438,330**	**$833,286**
Total Fund (Deficit) or Excess	**$0**	**$0**	**$78,287**	**$0**

Notes



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	$0	$0	$0	$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	4,087,000	4,069,000	2,843,428	3,943,350
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	315,000	288,000	246,972	228,250
Transfers (net)	0	0	0	0
Total	**$ 4,402,000**	**$ 4,357,000**	**$ 3,090,400**	**$ 4,171,600**



Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	$0	$0	$0	$0
Public Safety	0	0	0	0
Physical Environment	0	0	0	0
Transportation	1,135,188	1,327,535	1,305,959	1,043,447
Culture/Recreation	759,924	754,923	798,844	1,048,024
Debt Service	1,726,626	1,726,626	1,726,626	1,727,145
Transfers (net)	675,223	547,916	308,725	352,984
Total	**$4,296,961**	**$4,357,000**	**$4,140,154**	**$4,171,600**

Visitor Information Center Fund Budget Summary

Revenue	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Parking Revenue	3,487,000	3,469,000	2,489,272	3,343,350
Gift Shop Revenue	600,000	600,000	354,156	600,000
TDC Funding	190,000	180,000	180,000	135,000
Misc. Revenue	125,000	108,000	66,972	93,250
Total VIC Fund Revenue	**$4,402,000**	**$4,357,000**	**$3,090,400**	**$4,171,600**
Expenses				
Parking Facility	1,052,671	1,326,850	1,390,109	1,043,449
Visitor Information Center	210,070	240,940	201,754	249,719
Gift Shop	737,410	737,410	476,295	798,305
Principal	863,055	863,055	863,055	889,466
Interest	863,571	863,571	863,571	837,679
Other Debt Costs	0	0	0	0
Total VIC Fund Expenses	**$3,726,777**	**$4,031,826**	**$3,794,784**	**$3,818,618**
Interfund Transfers In or Out				
Other Transfers	1,235,132	1,259,276	1,235,132	1,457,803
Total Interfund Transfers In	**$1,235,132**	**$1,259,276**	**$1,235,132**	**$1,457,800**
Administrative Transfers	267,378	267,378	267,378	284,306
Operating Transfers	276,479	276,479	276,479	276,479
Historic Preservation	350,000	350,000	350,000	350,000
Mobility	650,000	650,000	650,000	650,000
Garage Sinking Fund	250,000	0	0	250,000
Other Transfers	116,498	40,593	0	0
Total Interfund Transfers Out	**$1,910,355**	**$1,584,450**	**$1,543,857**	**$1,810,785**
Total Fund (Deficit) or Excess	**$0**	**$0**	**$(1,013,109)**	**$0**

Notes

Historic Preservation Transfer from VIC Trends

- **FY 2016 Actual:** Transfer to General Fund for portion of Alcazar Hotel Light Cages ($20,000) and for portion of Casa Del Hidalgo roof ($60,000)

- **FY 2017 Actual:** Transfer to General Fund for Alcazar Hotel Roof work ($54,250), for Alcazar Hotel Iron Gates ($30,000) and for Monument work ($5,000)

- **FY 2018 Actual:** Transfer for Water Works Building Grant match of $170,000 (delayed to FY 2019), implementation of Historic Preservation Master Plan ($100,000) and upgrades to Archaeology program operations ($80,000).

- **FY 2019 Actual:** Transfer for Water Works Building Grant match ($400,000 over 2 years), Resiliency Project Grant match ($50,000), UF Preservation Institute contribution ($15,000), funding for an Assistant Archaeologist (salary and benefit totals $60,000), Historic Preservation and Archaeology increased travel, training, lab equipment ($25,000).

- **FY2020 Actual:** Water Works Building project underway ($200,000), UF Preservation Institute contribution ($15,000), funding for an Assistant Archaeologist ($60,000). University of South Florida La Florida contribution ($20,000). Historic Preservation and Archaeology, training, lab equipment.

- **FY 2021 Budget:** Water Works Building project completion will require grant matching funds. Historic preservation master plan (HPMP) priorities: Update the architectural lab facilities assessment and disaster management plan development. ($135,000).UF Preservation Institute contribution ($15,000). Funding for an Assistant Archaeologist ($60,000). University of South Florida La Florida contribution ($20,000). Restoration of lighted letters on Alcazar Hotel ($10,000), continued improvements and equipment for the Archaeology department.

Historic Area CRA (HACRA) Budget Summary

Revenue	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Incremental Taxes	502,696	502,696	438,443	593,321
Total HACRA Fund Revenue	**$ 502,696**	**$ 502,696**	**$ 438,951**	**$ 593,321**
Expenses				
Operations	-	-	-	-
Total HACRA Fund Expenses	**$ -**	**$ -**	**$ -**	**$ -**
Interfund Transfers In or Out				
Transfer from General Fund	732,436	732,436	732,436	864,480
Total Interfund Transfers In	**$ 732,436**	**$ 732,436**	**$ 732,436**	**$ 864,480**
Debt Service Transfer to VIC	1,235,132	1,235,132	1,235,132	1,457,801
Total Interfund Transfers Out	**$ 1,235,132**	**$ 1,235,132**	**$ 1,235,132**	**$ 1,457,801**
Total Fund (Deficit) or Excess	**$ -**	**$ -**	**$ (64,254)**	**$ -**

Lincolnville CRA (LCRA) Budget Summary

Revenue	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Incremental Taxes	344,017	344,017	308,886	420,648
Interest Earnings			2,846	
Total LCRA Fund Revenue	**$ 344,017**	**$ 344,017**	**$ 311,732**	**$ 420,648**
Expenses				
Operations	845,255	1,640,619	440,170	1,033,540
Total LCRA Fund Expenses	**$ 845,255**	**$ 1,640,619**	**$ 440,170**	**$ 1,033,540**
Interfund Transfers In or Out				
Transfer from General Fund	387,584	387,584	387,584	501,239
Transfer from Surplus Carryforward	0	36,285	0	0
Total Interfund Transfers In	**$ 501,239**	**$ 1,296,602**	**$ 501,239**	**$ 612,892**
Transfers for Infrastructure Projects	0	0	0	0
Total Interfund Transfers Out	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Total Fund (Deficit) or Excess	**$ 1**	**$ 0**	**$ 372,801**	**$ 0**

Lincolnville CRA (LCRA) Budget Detail

Lincolnville CRA FY 2021 Proposed Budget and FY 2020 Carryforward

BUDGET ITEMS	FY 2020 Budget Combined with Carry Forward	FY 2020 Actual & Projected Spend	Projected 2020 Carry Forward	FY 2021 Budget	FY 2021 Budget Combined with Carry Forward
Revenues					
Tax Increment Revenue St. Johns County	344,017	344,017	-	420,648	**420,648**
Tax Increment Revenue COSA transfer	501,239	501,239	-	612,892	**612,892**
Total Revenues	**$ 845,256**	**$ 845,256**	**$ -**	**$ 1,033,540**	**$ 1,033,540**
Administrative Costs: 53490					
Florida Redevelopment Association (FRA) Membership	670	1,170	-	1,170	**1,170**
FRA Travel & Conferences - Administration	5,075	1,577	3,498	-	**3,498**
Board & Steering Committee Training & Conferences	9,000	-	5,076	-	**5,076**
Website Creation and Maintenance Fees	3,138	4,953	-	5,000	**5,000**
Annual Reports and other Publications	599	2,208	-	2,000	**2,000**
Total Administrative Costs	**$ 18,482**	**$ 9,908**	**$ 8,574**	**$ 8,170**	**$ 16,744**
Professional Services: 53490 & 51120					
CRA Administration: Salary, Benefits, Supplies	51,500		-	75,000	**75,000**
Total Professional Services	**$ 51,500**	**$ -**	**$ -**	**$ 75,000**	**$ 75,000**
Total Admin. & Professional Services	**$ 69,982**	**$ 9,908**	**$ 8,574**	**$ 83,170**	**$ 91,744**
Furniture and Equipment: 53515					
Portable Podium Stand	-	-	-	-	**-**
Projector (PowerPoint Presentations)	700	-	-	-	**286**
Presentation Boards	-	414	-	-	**-**
Total Furniture & Equipment	**$ 700**	**$ 414**	**$ 286**		**$ 286**
FY 2019 Goal #1 Retain Long-Term Residents : 53340					
Fix-It-Up Program	341,476	118,000	223,476	-	**223,476**
Property Acquisition & development	150,000		150,000	-	**150,000**
Total Retain Residents Program	**$ 491,476**	**$ 118,000**	**$ 373,476**	**$ -**	**$ 373,476**
FY 2019 Goal #2 Preserve Lincolnville's Historic Character: 53310					
First Baptist Church Phase 1	528,461	46,100	482,361	-	**482,361**
St. Paul AME Roof	250,000	-	250,000	-	**250,000**
Future Projects	-	-	-	825,370	**825,370**
Institutional Rehabilitation Program	**$ 778,461**	**$ 46,100**	**$ 732,361**	**$ 825,370**	**$ 1,557,731**
FY 2019 Goal #3 Improve Neighborhood Infrastructure/Beautification: 56630					
Implementation of Landscape Master Plan			228,817		**228,817**
Neighborhood Sidewalks	300,000	72,683	50,000	-	**50,000**
M.L. King Design	-	-	-	125,000	**125,000**
Total Neighborhood Improvement Program	**$ 300,000**	**$ 72,683**	**$ 278,817**	**$ 125,000**	**$ 403,817**
TOTAL BUDGET	**$ 1,640,619**	**$ 247,105**	**$ 1,393,514**	**$ 1,033,540**	**$ 2,427,054**

***Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year**

Notes

Strategic Action Items for 2021

Objective: Infrastructure Planning & Construction

General Fund Action Items:

- Road Resurfacing
- Sevilla Street Reconstruction/Re-bricking

Utility Fund Action Items:

- Sevilla Street Reconstruction is under design. Construction should begin in FY2021
- Lake Maria Sanchez Flood Mitigation Project
- Continued Water Meter Replacement Program – Final Phase in FY2021
- Lift Station Rehab from Storms
- Upgrades to other Lift Stations & Force Mains
- Transfer for West Augustine Sewer Improvements and Connections
- I&I Elimination Program
- Wastewater Treatment Plant Flood Proofing
- Headworks Project at the Wastewater Treatment Plant

Stormwater Action Items:

- Sevilla Street Reconstruction
- Lake Maria Sanchez Flood Mitigation Project
- South Whitney & West King Flood Mitigation
- Tideflex Valve Installation

Objective: Mobility Planning & Construction

- Parking and Access Management Implementation
- May Street Intersection Landscape Improvements
- Cuna Street Improvements
- Downtown Improvement District Phase II

Objective: Zoning Update & Building Code Update

- Various Grants & Programs through Historic Preservation & Planning
- Various Code Updates Planned (mobility, parking, tree code, mobile food vending sign code)
- Historic Preservation Master Plan / Flood Mitigation code updates
- Vacation Rental Program Implementation
- Major Software Upgrades for Planning & Building Department (City Works)

Objective: Resiliency, Sustainability & Sea-Level Rise Planning & Implementation

- Lake Maria Sanchez Flood Mitigation Project
- Management of Fish Island
- TideFlex Valve Installations
- Historic Preservation Master Plan Flood Mitigation Project
- Tablets for Board Members to use during meetings to save printing of hard copies

Objective: Arts, Education & Community

- University of South Florida Project
- Preservation Institute of St. Augustine (PISA)

Objective: Enhance our partnerships to affect change in affordable/workforce housing and homelessness

- St. Francis Bed Rental
- Family Reunification Program
- Home Again St. Johns
- West Augustine Utility Connection Program
- Operation New Hope

Notes

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